

US-Japan

War of words begins in car trade talks



Mauritius

in paradise



Business, society and the paperless office

SATURDAY'S

Down and out

EU and Canada fail to agree over fishing dispute

EU ambassadors failed to ease their bitter fish dispute with Canada, insisting that any deal must be multilateral and should include compensation for the seizure of a Spanish trawler. A British offi-cial said the key questions for the EU were compen-sation for Canada's seizure of the Spanish trawler Estai and extending any EU-Canada deal to the other countries which fish the area.

Brewer moves to expand Budwelser: Anheuser-Busch, the world's largest brewer, is to gain management control for the first time of a Ruropean brewery as a further step in the international development of its Budweiser lager. Page 17; Buds of European expansion, Page 23

Bank computer checks proposed: The Basic committee of bank supervisors from the Group of Ten industrialised countries proposed that banks be allowed to use their own computer models to calculate how much capital they must hold against potential losses from financial trading.

US consumer prices rise: US consumer prices rose less than expected last month, indicating that upward pressure on inflation remains fairly modest the Labour Department reported. Page 7

Chirac retains lead in French poll:



A traditional left-right contest in the May 7 runoff election for the French presidency looked likely after the atest polls showed that Socialist candidate, Lionel Jospin, had edged Prime Minister Edouard Balladur out of second place behind Mr Jacques Chirac (left). Only the

two leaders after voting on April 23 go on to the run-off. Page 3

Uncted wants incentives curbed: The United Nations Conference on Trade and Development has called for international negotiations to curb incentives for foreign direct investment. Page 6

United to replace 94 aircraft: United Airlines will replace 94 aircraft over the next five years, giving the airline 19 more aircraft by 1997. Page 22 Volvo sells bank for \$136m: ABN Amro, the

Dutch bank, agreed to buy Alfred Berg, a leading Nordic investment bank, from Volvo of Sweden in a deal worth at least SKribn (\$136.4m). Page 19 Japanese cult member arrested: Japanese

police arrested a senior member of the Aum Shinri Kyo religious cult implicated in last month's gas attack on the Tokyo subway. Page 4

i **profits fall 11%:** George Weston Foods, the Australian bakeries and food group, announced an 11.3 per cent fall in profits after tax o A\$22.9m (US\$16.95m) for the six months to end-

Pressure on Argentine banks: Pressure is

growing for a sweeping consolidation of Argentina's banking system, with many small and mediumsized banks closing for the Easter bank holiday amid uncertainty over their future. Page 5 JAL to cut 800 staff: Japan Airlines, the

country's largest carrier, is to cut 800 administrative and clerical staff from its headquarters as part of a cost-cutting programme. Page 20; Lex. Page 29 Birmingham Steel plans expansion: US

steel-maker Birmingham Steel has announced plans to expand operations, potentially doubling melting capacity to 4m tons. Page 21 US and Japan resume car trade talks: The

US and Japan resume talks over trade in cars, with Washington pressing for increased purchases of car parts by Japanese companies and greater space for imports in Japanese showrooms. Page 6

Gunmen kili Rwandan refugees: Gunmen slaughtered 29 Rwandan refugees and wounded 54 near Rwanda's eastern border in the first such attack on a camp in Zaire since the exodus a year ago. UN officials said.

israel bars Palestinians: Israel will bar entry of all Palestinians from the West Bank and Gaza Strip at the start of the 10-day Jewish holiday of Passover, police minister Moshe Shahal said.

FT Easter publication

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-12:00

The Financial Times will not be published tomorrow or caster Monday, it will be published on Saturday and from Tuesday, April 18.

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Growing pains



Weekend FT

in Bombay

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Share price relative to the

Iacocca joins largest shareholder in bid approach Move sends share prices soaring \$23bn buy-out plan for Chrysler

By Richard Waters in New York

The future of Chrysler, the third-biggest motor manufacturer in the US, was thrown into question yesterday as Mr Kirk Kerkorian, its biggest shareholder, pro-posed a buy-out which valued the

company at \$22.8bn. li completed, the deal to take Chrysler private would rank as the world's second-biggest takeover, after the \$24.5bn paid in the buy-out of RJR Nabisco, the US tobacco and food group, in 1988. Mr Kerkorian's proposal to launch a buy-out for the com-

pany was not backed up by a formal offer, and he has yet to approach other financiers to raise the money for the suggested allcash bid. Chrysler's share price leapt by nearly a quarter during mornin

market anticipated that the 77year-old investor would either launch an offer or flush out another bidder. Mr Kerkorian is perhaps best known for acquiring controlling stakes in Metro-Goldwyn-Mayer film studios and Western Air-

trading in New York as the stock

lines, both of which ran into problems. Some in the film industry have not forgiven him for his treatment of MGM during his period of ownership, accusing him of asset stripping.

Mr Kerkorian, who holds 10 per cent of Chrysler's shares, has been joined in the bid approach by Mr Lee Iacocca, the motor company's former chairman and a near-legendary figure in the US business world. Neither will put up new money to back the buy-out, but both said they would leave their current investments in the company.

Tracinda, Mr Kerkorian's pri-

vate investment company, added that Mr Iacocca would not take up a management role at the company, though he would act as a consultant to the investors.

Mr Iacocca's retirement at the end of 1992 came after pressure from outside shareholders for him to hand over the reins of the company. He became a household name in the US after masterminding a government-sponsored rescue of the company in the early 1980s, only to see it founder again at the end of the decade.

C December 1990: Kerkorian builds up 9.77 per cent staire in ailing Chrysler, at about \$12 a share. The stake, a passive "investment", costs \$272m Coctober 1991: Kerkorian invests further \$61m to avoid dilution during

Chrysler's sale of 35m shares at \$10 1/8. Holding rises to 28m shares. C August 1992: Kerkonan concerned about Chrysler's too management notably chairman Lee lacocca, and suggests he might seek boardroom

August 1992: Withdraws threat after meeting senior Chrysler executives. November 1994: Kerkonan says he wants to raise stake and calls on Chrysler's board to enhance shareholder value. Tracinda, his corograte vehicle plans legal action under US anti-trust law to raise holding to up to 15 per cent. without triggering Chrysler's "poison pill" defences.

C December 1994: Tracinda obtains permission to raise stake S April 1995: Kerkonan and Jacocca make bid approach.

Chrysler said it would not recommend or reject the proposal until it had received details from Mr Kerkorian, It added that Tracinda had said it had not retained financial adviser to advise on the deal or received any commitments from financiers.

Mr Alex Yemenidiian, a Tracinda executive, denied that the announcement yesterday was part of a plan to flush out a higher offer for the company. He also denied that Mr Kerkorian buy-out would be financed in

was trying to put pressure on Chrysler's board to buy back his

stake "We are not focused on an exit. strategy or anything of the sort." he said. "We are in a buying mode, not a selling mode." He added that Mr Kerkorian would not prevent Chrysler's board from considering other offers. The deal outlined yesterday

would involve buying Chrysler for \$55-a-share in cash. The

Page 18

- Twice back from the brink again on the spot
- The man who sold Doroth-
- y's slippers
- A step back towards those hostile late 1980s
- Saviour from Ford ■ Grand designs home and

away	
Editorial Comme	entPage 15
•	D

preferred shares are converted to

equity. It values the outstanding shares of the company at \$19.5bn.

Robert Eaton, chairman, has

argued that the company needs

the cash to cushion it against the

Chrysler's board, led by Mr

part with Sobn of Chrysler's cash

next downturn in US car and truck sales, and to support future hoard, which stands at \$7.7bn, and would also involve the comcapital spending. Tracinda said it pany raising \$10.7bn of new debt. believed the company did not The proposal puts a value of need so much cash, and could \$22.8bn on Chrysler, assuming all rely more on its credit lines. outstanding stock options and

Despite the proposed rise in net debt of more than \$15bn, the Kerkorian camp argued that the offer should not be compared with the leveraged buy-outs of the 1980s, when big companies

Continued on Page 16

IMF loan fails to staunch decline

By John Thomhill in Moscow

in rouble

The day after the international Monetary Fund approved a \$6.8hn loan for Russia, the rouble fell beyond 5,000 to the dollar for the first time, and workers took ment of wages on time.

Government officials, while trying to ignore the protests and a series of strikes, welcomed the IMF's stand-by loan, intended to help stabilise and reform the

At least one official was confident about the future of the rouble, Mr Alexander Livshits, the president's economic adviser, said the 5,000-rouble barrier was merely a symbolic figure, and he forecast that the currency would soon strengthen.

"I have already said, and I again repeat, that the fate of the dollar in Russia is very poor. I would not advise anyone to hold dollars as assets," he said.

The nationwide protests by workers took varied forms. In Yakutia, in eastern Siberian, striking teachers held talks with local officials on how to improve their situation.

In Samara, in Russia's south, trade union demonstrators carried coffins symbolising the fate of the defence industry and agri-But a demonstration outside

government offices in Moscow was sparsely attended, while a rally of several thousand people in St Petersburg fell short of expected numbers. The trade union movement,

which had called the day of action to protest against a decline in living standards as well as the late payment of wages, claimed 1.5m workers took part in industrial action

around the country.

The rouble closed at 5,008 to the dollar yesterday compared with 4,991 on Tuesday and 3,570 at the start of the year.

In the agreement with the IMF, the government has promised to bring monthly inflation down to 2 per cent by the end of this year. The stand-by loan, which will be disbursed under strict conditions in monthly tranches, will cover a third of this year's projected budget deficit.

Monthly inflation rates in Russia have been 17.8 per cent, 11 per cent and 8.9 per cent in the past three months.

Observer

warns on costs rise Mr Reuter also ruled out an

The rise of the D-Mark and excessive pay increases will wipe out many of the benefits of German industry's recent restructuring efforts, according to Mr Edzard Reuter, retiring chairman

increased efficiency alone.
"The unavoidable result will be

necessary for companies trying to gain access to growth markets in Asia and the Pacific 2one. Establishing production facilities was time-consuming and costly, and the earnings of Ger-

Group earnings for the current year would improve further after 1994's post-recession recovery, but the "leap" in profits the board was still expecting as recently as three months ago Moscow faces test, Page 2 | would not now materialise.

CONTENTS

Intl. Cap Mice

70,000 to 330,500.

Managers at the group's Dasa aerospace subsidiary were currently talking with component suppliers on ways of alleviating the impact of operating from a D-Mark base in a market where aircraft prices were set in US dollars.

Paying parts makers in dollars was one possibility, Mr Reuter said. It was not reasonable for Dasa, which had already borne a

Observer, Page 15

TredTional Cotions....

Retiring Daimier-Benz chairman Edzard Reuter ruled out an early return to profit levels of the past after the recent rise of the D-Mark Penner Ap **UK Emerging Leaders Fund**

Brussels to probe aid for Crédit Lyonnais

By Emma Tucker in Brussels

The European Commission launched an inquiry yesterday into the rescue of Credit Lyonnais, the state-owned French bank, which the Commission described as Europe's "biggest and most complicated state aid

The investigation follows congovernment broke Commission regulations on state aid in assisting the bank with a capital injection of FFr4.9bn (\$1bn) and a state guarantee against FFr135bn in assets to be removed from its balance sheet for eventual sale. Over the next month, the French government must

respond to to Commission queries about the bail-out,

Continued on Page 16

19,000 jobs to go as Daimler-Benz chief

of Daimler-Benz. Announcing a further 19,000 job cuts by the end of next year, he warned yesterday that the effects of exchange rate turbulence and pay awards which added 10 per cent to unit labour costs could not be countered by

the location of production plants abroad," he told a press confer-Such strategies were already

man companies, including Daimler's, would show the strain.

early return to profit levels of the past, such as 1991, when the group earned almost DM2bn (\$1.4bn) on sales of DM95bn, Profits rose last year from DM615m to DM895m on sales up from DM98.5bn to DM104bn. By US accounting standards, adopted with Daimler's recent listing on the New York Stock Exchange. profits soared to DM1bn after a loss of DM1.84bn in 1993.

Meanwhile, the search for economies - in addition to cost savings of DM5bn achieved last vear - would continue. Personnel expenses fell last year for the first time since the second world war, following a three-year jobcutting programme which reduced the global workforce by

Continued on Page 16

falling into bad .companies UK Smaller Companies are under-researched. Many are under ed. This ensures excellent, but selective, buying opportunities. e investors should make their move now, with the new Singer stock-picking expertise of some of the most highly-rated and nyentional advisers in this specialised field. me full details of the new Singer & Friedlander UK Emerging Leaders Fund including the DTI UK Small Singer & Friedlander Investment Funds

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FT Actuaries ..

FT World Actuation

Foreign Exchanges ...

EUROPEAN NEWS DIGEST

John Thornhill reports on the pressures building to ease the pain of reform

Russian government faces test of its economic resolve

Russian government officials Come the summer and the lob-may have been congratulating bying from agrarian and mili-to the US dollar barrier yestermay have been congratulating bying from agrarian and milireceiving the International Monetary Fund's approval for their "bold and ambitious" economic reform programme to be backed by \$6.8bn of bard cash. But they had only to look out their office windows in Moscow's White House to see what little room they have for complacency. Like ghosts at the banquet, a gaggle of pro-testers yesterday picketed the building as part of a nationwide day of action called by

the trade union movement.
"This year is the 50th anniversary of the defeat of fascism but now it impossible to live as a pensioner," said one angry protester. "This building is the symbol of the fascism in our country and the lack of respect for human rights," said another, pointing to the White House, formerly home to the Supreme Soviet which was shelled by President Boris Yeltsin in October 1993.

The mass protests are the most immediate sign that the steam is already building up in the political pressure cooker.

tary industrial interests is likely to grow intense, as it has in the past two years. Then, the government's commitment to keeping the lid on the mone tary pot will be severely tested. Come the winter, when the parliamentary elections take place, the pressure may well be all but irresistible.

Yet, so far this year, the economy appears to be stabilising reasonably well from last autumn's upheavals when the rouble crashed and inflation

The government may have been window dressing the economy for the IMF's benefit, but economists say the meagre growth in money supply of just 3 per cent in the first quarter is an impressive achievement. That has helped lower the monthly inflation rate from almost 18 per cent in January to less than 9 per cent in March and it is likely to fall further, given the tight mone-

But inflationary expectations remain high and will not have been helped by the currency

day. The rouble rate has a big impact on the population's psy-chology, even though the central bank is playing down the symbolism of the event.

Mr Jonathan Hoffman, international economist at CS First Boston in London, says: "At the moment the central bank seems to be very successfully operating an implicit, if not an explicit, policy of allowing the rouble to depreciate in line with inflation."

A number of more disturbing trends are developing else-where, however, particularly on the revenue front, where the government's income is falling well below budget. In the first quarter, budget revenues were R7,000bn (\$1.4bn) short of the R32,700bn forecast but the gap is worse than it seems superficially when the effects of inflation are taken into account. "This is still a very low rate of compliance and it is worrying," said one western economist.

The critical test will perhaps come in the securities market raise R31.000bn to cover more than one third of the projected R72,000bn budget deficit. Yields on Treasury bills have been falling in recent weeks, lending some encouragement to the government but they will surely scurry up again if there are any signs of mone-tary policy being loosened.

"The government is also relying on \$1bn of foreign financing but whether they will be able to do an external bond issue remains an open question at the moment," said one financial expert. Russian business leaders canvassed by the Izvestia

newspaper this week appeared to have little confidence in the prospects for economic stabilis-ation. The views of Mr Konstantin Berovoi, a prominent businessman and leader of the Economic Freedom party, were typical. "Financial stabilisation in the current situation is pure hluff. A 1 per cent inflation rate by the end of the year would mean the creation of real, not hidden, unemployment of 20m people. The country cannot bear such social



International operators get on line to Italy

The BT deal is only the latest in a string of telecom ventures, writes Andrew Hill in Milan

f the attractiveness of a telecommunications market can be judged by the number of suitors, then Italy currently seems to be the belle of the international telecoms

In the past week three international joint ventures have been announced in Italy, including yesterday's deal between British Telecommunications and Banca Nazionale del Lavoro, one of Italy's big-

Last week, the Italian computer group Olivetti formed Infostrada, a joint venture with Bell Atlantic of the US, to sell business telecoms services. A day later Telecom Italia, the state-controlled domestic phone company, said it was joining with US computer giant IBM to market "mobile offices" in Italy, linking mobile phones and portable comput-

The target in all cases is the business sector, from the relatively specialised market for mobile offices at L10m (\$5,880) apiece, to the overall market for such services which Olivetti and Bell Atlantic estimate at L30.000bn (\$17.6bn) a year. In the longer term, however, all these companies have their sights set on liberalisation of the market - including ordinary phone calls - after 1998, when Europe's fourth largest market should be opened to

The obvious victims of this attention should be Telecom Italia and its parent company Stet, due for full privatisation later this year.

Yesterday's initiative by BT is not the first in Italy. BT and MCI, the US telecoms group, already have some 300 business customers in Italy for their Concert joint venture. Cable and Wireless of the UK recently won the contract to handle the telephone and fax communications of Eni, Italy's state-owned energy and chemicals group. Other foreign and domestic service providers are also jostling to take a share of the market.

lies are trying to give as good as they get. They point out nies - for example, the Benet-

Italy's former state monopo-

ton clothes group, the automotive Fiat company, and Pirelli which makes tyres and cables have selected Telecom Italia to handle their telecoms ser-

Telecom Italia was even chosen earlier this year to handle the telecommunications needs of Granada Computer Services International, a division of the quoted UK leisure and television group. It was the first such contract won by the Italian group outside Italy. Stet, meanwhile, is pushing

into international markets through shares in foreign groups, such as Telecom Argentina and Cuba's statecontrolled telecoms operator, or the winning of new operatdigital mobile phones in

At home, however, the two state-controlled companies complain that they are ham-pered by a tariff structure which is still too rigid, the absence of a strong regulatory structure and public service obligations.

The combination could leave foreign companies free to pick off the corporate clients in the big cities, while the former monopolies are forced to supply phones to chatty grannies living in the Dolomite moun-

Mr Patrick Earle, telecoms analysts at JP Morgan in London, says the recent spate of joint ventures should put presate rebalancing of tariffs at l'elecom Italia to bring charges into line with costs.

Telecom Italia has done a very large part of the rebalancing over the last three years, and is determined to comple that process before 1998 comes, he points out.

in the meantime, however, both Stet and Telecom Italia risk becoming the punchbag for some much larger international joint ventures. That is why both are searching for suitable global partners with which they can try to hit back at alliances like Concert. So far, however, while competitors seem content to court Ital-

to leave the telecoms operators

Contact group mission rebuffed by Milosevic

The latest efforts of the so-called contact group of five western countries to broker a settlement in former Yugoslavia have foundered, diplomats said yesterday. President Slobodan Milosevic

of Serbia rebuffed the envoys' proposal to suspend sanctions against the former Yugoslavia in exchange for its recognition of Bosnia and Croatia. We did not expect any kind

of breakthrough, but he was far more negative than we had anticipated," said a western diplomat commenting on Mr. Milosevic's reaction to the contact group's initiative. Mr Milosevic told the envoys

from Britain, France, Germany, Russia and the US that he would not recognise Bosnia-Hercegovina until it was transformed into a union of Bosnian

In effect, the western mission had collapsed before it even got off the ground. Mr Milosevic insisted. according to the diplomat, that

the Sero-Deig region of Boshia must be treated equally with that of the Moslem and Croat

He has reacted coolly in the past to the contact group's proposal to lift sanctions in exchange for recognition of Bosnia and Croatia. Instead, he has demanded sanctions be lifted as a precondition of recognition.

'Don't expect them Ithe contact group! back in Belgrade any time soon; they were that disappointed," said one envoy. The mission was dealt

another blow when it was forced to cancel yesterday's trip to Saraievo because Bosnian Serb commanders refused to guarantee the safety of their aircraft. Sarajevo airport has been closed since Saturday when Serb small arms fire hit a US aircraft. The envoys had been sched-

uled to meet President Alija Izetbegovic of Bosnia to persuade him to renew a ceasefire, due to expire on May 1. On Tuesday night Mr Izetbegovic, a Moslem, announced

would not extend the ces fire unless Mr Milosevic recognised Bosnia or Bosnian Serb leaders endorsed a peace plan which calls on them to hand over a third of the territory they control. The Bosnia Serbs rejected the plan which would divide Bosnia roughly equally between them and the Moslem-

Croat federation. The envoys' failure with both Mr Izetbegovic and Mr Milosevic has prompted diplomats and UN officials to forecast an all-out war after the weather improves and the ceasefire expires.
The mostly Moslem Bosnian

army launched an offensive last month seizing a strategic peak in central Bosnia but apparently suffered heavy losses after failing to secure control of a key communications relay in north-eastern Bosnia. Serb forces have begun shelling "UN safe areas". Nato jets buzzed Gorazde, a Moslem enclave in the east yesterday, after Serb forces fired more than 20 heavy artillery shells into the area.

West seeks pledge from Kiev to shut Chernobyl

An international delegation arrives today in Kiev to seek a commitment from Ukraine's President Leonid Kuchma to close the Chernobyl power plant, site of the world's worst nuclear accident in 1986.

Mr Hans van den Broek, the European Union's external affairs commissioner, and Mr Michel Barnier, the French environment minister who is representing the French presidency of the EU, will be joined by a Group of Seven representative from Canada.

If President Kuchma accedes to the delegation's demand to phase out Chernobyl, it would mean the loss of thousands of jobs at the plant and a 7 per cent cut in Ukraine's electricity generating capacity. Kiev is seeking financial support from western countries to help cover these costs.

With five plants and 14 reactors, with a total capacity of 12,800MW, Ukraine remains committed to nuclear energy, which accounts for 34 per cent

of all electricity produced. G7 countries last summer came up with a plan for the closure of Chernobyl which Ukraine has refused to accept. The G7 offered \$200m in initial grants to cover its shutdown: EU states pledged Ecu400m (\$536m) in loans and Ecu100m in grant aid. The World Bank and European Bank for Reconstruction and Development might get involved to bring total support to more than

\$1bn. The EU also promised to help finish, and upgrade to western standards, nuclear reactors now under construction. The plan would also commit Ukraine to closing an operating reactor and to stop trying to restart a reactor damaged by fire in 1991. Ukraine insists it needs at

least another \$3bn. Its most recent counter-proposal was for the west to provide \$1.49bn to decommission Chernobyl; \$2bn to finish work on two Soviet-era reactors elsewhere in the country; and \$3hn to build two western-type units

rear the Chernobyl site. Mr Mikhail Umanets, head of Ukraine's nuclear power authority, said the Chernobyl reactor could only be closed when a western-style plant was built. He often cites as an example the deal struck by the US with North Korea to build new plants.

But, as an EU official said last week, Mr Kuchma can veto the hawkish stance taken by energy officials. Anti-nuclear sentiment runs deep among Ukraine's 52m people, the main victims - along with Belarussians - of the 1986

Ukraine certainly needs \$350m in bilateral balance of payments support from the EU, currently dependent on a Ukrainian commitment to phase out Chernobyl.

The EU official said: "We require a political commitment from the leadership to an agenda." The president himself last month called the Chernobyl decision "a political" one, which might be

MPs in stand over Chechnya

law instructing the government to open immediate peace falls in Chethnya and banding the use of simed turce within the federation. The bill, adopted by 286 votes to one, will now proceed to the upper house of parliament. The liberal and communist factions in the parliament have been flericely critical of the Chechen campaign and even ultra-nationalist deputies have condemned its inefficiency.

The parliamentary move, however, is unlikely to have much impact on events in Checkinya President Boris Yeltsin can veto the bill even: If it is approved by the upper house. The government has also stressed that Chechnya is now the responsibility of interior ministry troops, not the army.

The international Committee of the Red Cross yesterday. claimed that Russian troops had killed at least 250 people, mostly civilians, while taking the Chechen town of Samashki at the weekend. Mr Jean-Marc Bornet, head of ICRC operations in Europe, said. "It was an indiscriminate attack against civilians and a flagrant violation of humanitarian law." John Thornhill, Moscow

Polish tie with EU irresistible

Poland's march to membership of the EU and Nato was an "irresistible" process, Mr Douglas Hurd, British foreign secretary, said yesterday in Warsaw. "We in the UK are convinced that Poland will join Nato and the EU as a full member", he said, brushing aside Russian objections to any eastward extension of the defence alliance. However, Mr Hurd added. "There will have to be changes in

Poland as well as in the EU's agricultural policies before the time comes to discuss dates." Poland's large and fragmented, farming sector constitutes a key obstacle to EU membership. Few believe the EU could afford to extend the current. Common Agricultural Policy to new member states. Christopher Bobinski, Warsaw

Kurd exiles set up parliament

Kurdish exiles yesterday established a parliament in exile in-The Hague, defying Turkey's protests that the meeting was illegal and an infringement of national sovereignty. The 65 delegates, drawn from Turkish, Iranian and Iraqi Kurds as well as the diaspora, declared their intention to build an independent state of Kurdistan. They include eight Turkish. Kurd MPs who fled the country last year after their Democracy party was outlawed.

The assembly condemned Turkey's recent incursion into Kurdish northern Iraq in search of guerrillas from the Kurdish Workers' party, the PKK. However, the representatives promised to promote a peaceful democratic solution to the Kurdish problem. Mr Ismet Vanly, acting chairman, said: Kurds are entitled like other people to decide on their future and their right to self-determination. The [existing] frontiers are not international but inter-Kurdish and inter-state. They will disappear, but we are not in a hurry, we cannot force the course of history." Chris Hadley. The Hague

Swedish lending rate rises

Sweden's central bank yesterday raised its lending and deposit rates in a further signal of tighter monetary policy in counter inflationary pressures. The move follows a series of increases in the bank's key repo, or repurchase rate, which has risen to 8.34 per cent from 7.60 per cent since February.

The bank said Sweden's high capacity utilisation and strong growth in producer prices threatened to stoke amoual inflation, now running at 29 per cent. The krona has also weakened as Sweden grapples with a crisis of confidence over its efforts to curb a large budget deficit and rising state debt. Christopher Brown-Humes, Stockholm ■ Belgium's central bank vesterday cut its key-interest rate

by 0.25 percentage point to 4.75 per cent. The reduction, which reflects the strength of the Belgian franc, is the third in two weeks. The discount rate remained unchanged at 4 per cent.

Estonia appoints government

ordinent of a new government for the Raltic state. led by Mr Tiit Vaehi, the centrist prime minister, Mr Vaehi's alliance, comprising the Coalition and Rural Peoples' parties (KMI), emerged as the largest single group after general elections five weeks ago. But it had to seek a coalition to get a majority of nerliament's 101 seats.

The apportioning of cabinet jobs reflected a coalition agreement struck with the centre left Centrist party (CP). Ten will come from the KMU, five from the CP. Mr Edgar Savisaar, Centrist leader and a forceful ex-premier, will become interior minister and deputy prime minister. Estonia's ambassador to Britain, Mr Riivo Sinijaerv, will be foreign minister. Reuter

Illegal immigration crackdown

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State Add Contract

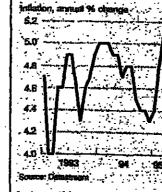
January Language

Italian police yesterday arrested members of illegal Chinese and Bosnian immigration rings, part of a crackdown on foreign gangs smuggling immigrants with the aid of the local mafia. The operations reflect Italy's desire to demonstrate its border control credentials as a prelude to joining the Schenger accord, under which certain EU countries operate common immigration policies. Italy was unable to implement the agreement, as scheduled, last month because parliament had falled to pass the necessary data protection legislation and because the ministry of interior's computer infrastructure was

not fully in place. The Bosnian network was broken up near Udine in the Veneto. The gang reportedly smuggled in Bosnian migrants and arms, which were sold to local mafia. The Chinese ring hased round the Puglian city of Lecce, also combined illegal immigration with arms trafficking. During the past week police along the Adriatic coast of southern Italy have raisedthe alarm about a fresh influx of illegal immigrants crossing from Albania. More than 300 people have been arrested using this route, including Albanians, Egyptians, Kurds and Sri Lankans. Robert Graham, Rome

ECONOMIC WATCH

Spanish inflation hopes hit Spain's hopes of narrowing



its inflation gap with its main EU partners were hit yesterday with figures showing March year-on-year inflation of 5.1 per cent, the highest figure for more than two years. The rate compared, with 4.8 per cent in February. The economy ministry? blaming price rises for fresh food products, said it was confident inflation would now start to ease, although it raised its forecast for 1995 to 4 per cent from 3.5 per cent. 1983 94 ... 45 Analysts said this was. optimistic. They voiced concern about the impact of

last month's peseta devaluation and the drought, which has 🗵 driven up food prices. Inflation in the first quarter of the year was already 2.1 per cent. Underlying inflation, excludingvolatile fresh food and energy prices, was 0.5 per cent up over the previous month. David White, Madrid ■ Spain's February trade deficit rose on a customs cleared basis to Ptal78.2bn (\$1.42bn) from Ptal54.4bn in January.

Imports rose to Ptal,114.2hn from Pta997.2hm, while exports were up to Pta936bn from Pta842,8bn.

Greeks break with past over motorway lans by Greece to recreate the ancient Via Egnatia as a motor-

THE FINANCIAL TIMES
Published by The Financial Times (Europe)
GmbH. Nibelumgenplatz 3, 60318 Frankfurt am Main. Germany. Telephone +449
69 156 850, Fax +449 69 596 4481, Telex,
416193. Represented in Frankfurt by J.
Wahre Brand, Wilhelm J. Brüssel, Colin A.
Kennard as Geschältsführer and in London by David C.M. Bell, Chairman, and
Alan C. Miller. Deputy Chairman. Sharebolders of the Financial Times (Europe)
GmbH are: The Financial Times (Europe)
Ltd. London and F.T. (Germany Advertising) Ltd. London. Shareholder of the
above mentioned two companies is: The
Financial Times Limited, Number One
Southwark Bridge, London SEI 9HL. athwark Bridge, London SE1 9HL.

GERMANY:
Responsible for Advertising: Colim A. Kennard Printer: DVM Druck-Vertrieb und Marketing OmbH. Admiral-Rosendahl-Strasse 3a. 63263 Neu-Isenburg towned by Hürriyet Internationali, ISSN 0174-7363. Responsible Editor: Richard Lambert de The Funncial Times Limited. Number One Southwark Bridge, London SE1 9HL. FRANCE:

Publishing Director: D. Good, 168 Rue de Rivoli, F-75044 Paris Cedea 01, Telephone Rrvoti, F-75944 Paris Cedea, 01. Telephone (01) 4297-0621. Faz. (01) 4297-0629. Printer: S.A. Nord Eclair, 1521 Rue de Caire, F-59100 Roubaix Cedex 1. Editor: Richard Lambert. ISSN 1148-2753. Com-mission Partiaire No 6780SD. SWEDEN:

Sweden: Sweden Publisher: Hugh Carnegy 468 618 6088. Printer: AB Kvällstidungen Expressen. PO Box 6007. S-550 06. Jönkoping.

U The Financial Times Limited 1995. Editor: Richard Lambert, do The Financial Times Limited, Number One Southwark Bridge, London SEI 9HL way linking the Adriatic with istanbul will be the first test of the Socialist government's new approach to carrying out large infrastructure projects backed by the European Union. Under pressure from the European

Commission, the public works ministry has overhauled tendering procedures for Greek construction companies agreed to appoint international project managers to supervise large projects, and established an independent agency to supervise construction of the Egnatia highway,

Greece is due to receive about Ecu8bn (\$10.48bn) in European Union grants to modernise its outdated roads, railways and port facilities over the next five years, while the government is to provide Ecu4bn in matching funds. Another Ecu5.6bn will be covered by

the European Investment Bank and the private sector, which will finance some highway construction in return for operating toll concessions for up to 30 However, disbursement of the EU

funds, which was due to start last sum-

mer, was held up because of inefficient

Greek tendering procedures which

allowed road-building contracts to be

Road along an ancient Roman route will test new approach to infrastructure projects, say Kerin Hope and Peter Marsh split up and awarded to a large number

of local construction companies, often at unrealistically low prices. One Athens banker said: "Tendering

was based on criteria dating from the 1960s. It was carried out on the basis of inadequate studies and companies were offering price discounts of up to 80 per cent in order to secure a contract. The result was frequent cost overruns and poor quality construction." With new legislation in place and bid-

ding under way to find an international project manager for the Egnatia highway, the Commission has given the go-ahead to release more than Ecu2bn of funding. This includes grants for construction of the 700km highway and for upgrading to motorway standard the 750km road from Patras in western Greece to Athens and Thessaloniki. A Commission official said Greece

had made good progress on meeting EU

requirements on setting up new man-

agement structures for crucial parts of

the modernisation programme, which

was now moving "smoothly but slowly". However, problems over raising pri-

vate sector finance for the two highway projects appear likely to cause further delays because of uncertainties over the volume of traffic they would carry. The Egnatia highway would link the

north-western Greek port of Igoumenitsa with Thessaloniki and the Turkish border, following part of the route of the ancient Roman road across the Balkans. It is budgeted at Ecu2.8bn, of which Ecul 5bn would be covered out of EU and government funds.

ut the project carries a high financial risk, as much of the modern route would cross sparsely populated, mountainous areas with few prospects for increasing traffic through tourist development, leaving a toll operator dependent for income on

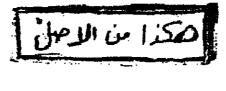
international transit traffic. The risk factor is less for the Patras to Thessaloniki road, used by most

Greece and by more than 1m tourists yearly, who travel on ferries from Italy. Its upgrading would cost Ecu2.5bn, with Eculbn to be provided by the EU and the government. A study carried out for the govern-ment by Barclays de Zoete Wedd, the

UK investment bank, and Trademco, a Greek consultancy, proposes that, to ensure an adequate investment return, private road-builders should finance sections of motorway near large cities where there is heavy local traffic while the public sector takes responsibility for sections in remote areas.

One possibility being considered by the Commission is for EU cash already earmarked for busier sections of the Athens-Thessaloniki motorway to be withdrawn and replaced by private funding. The extra money would be transferred to the Egnatia project to build sections through the remote Pindos mountains.

A senior Greek official said: "It's a matter of careful restructuring of the project, to get the right allocation of public sector and RU funds. As well as some delay, we may have to accept scaling down part of the Egnatia road to just two lanes", leaving room for expansion in the next century.



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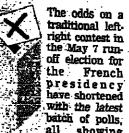
LEBANON TOWARDS 2000 - OPPORTUNITIES FOR FINANCE AND INVESTMENT IN A RE-EMERGING MARKET

are or appearance and appearance of the Lebanon, and in the financing of ton through capital market investments. Economic prospects for the Labo against a background organism regional and international competitions Speakers include the Parne Minister of the Republic of Lisbanon, Mr Paris. Hartin, Mr Al-Fact Chelek, Council for Development and Reconstruction (CDR); Dr Ness

Tyan, Banque Nationale de Parls Interceralment Alt enquiries should be addressed to: Financial Times Conferences, P O Box 3651.

Polls show Jospin in second place MEPs fret over likely

By David Buchan and John Ridding in Paris



the French presidency have shortened with the latest batch of polls, all showing FRENCH that Mr Lionel

ELECTIONS ist candidate. April 23/May 7 has edged Prime Minister Edouard Balladur out of second place behind Mr Jacques Chirac, mayor of it would start publishing today

than the Workers' Struggle

party in France's presidential race. She

also highlights the challenges for, and

the importance of, minority candidates

in the campaign for the Elysée Palace.

By last week's deadline, tough eligi-

bility requirements had whittled down

the number of officially recognised can-

didates to nine, whose campaigning efforts have now began in earnest on

television, billboards and in rallies

Yet the tough rules did nothing to

hold back Ms Laguiller, whose pro-

gramme includes calls for the redistri-

bution of wealth, a general increase in salaries and an end to the "law of prof-

its" which drives corporate executives

One of her secrets lies in the tradi-

tional ability of the hard-left to mobilise

and organise its supporters, as well as

her own extensive experience in run-

ning - unsuccessfully - in the last

However, her support - running at

about 5 per cent in some polls - also

didates in the election have mirrored a

number of the most important issues of

concern in France, and which have now

For Ms Laguiller, as well as Mr Rob-

ert Hue, the Communist party candi-

reflects the way in which minority can-

three presidential campaigns.

become centrepieces in the race.

around the country.

to lay off staff.

Only the two leaders in the first round of voting on April 23 go on to the run-off. Barring a massive error by the pollsters, one of the finalists seems bound to be Mr Chirac. Indeed. the most recent survey, conducted by Publimétrie by telephone on Monday and Tuesday this week, gives the mayor an increased lead of 30 per cent, compared with 22 per cent for Mr Jospin and 20 per cent for Mr Balladur. Three other polls, by Louis Harris, BVA and liop, gave Mr Chirac lower scores, but always ahead of Mr Jospin and Mr Balladur, in that order. Defying the bad news, the

Balladur campaign announced

a daily broadsheet that would

by minority candidates

s Arlette Laguiller, a militant about unemployment and social divi-

Society's concerns mirrored

Lesser players cannot be dismissed, writes Andrew Jack

Neither candidate can be dismissed.

Their endorsements will prove influen-

tial among left-leaning voters in the

second round of voting on May 7, just

as the endorsements of Mr Philippe de

Villiers and Mr Jean-Marie Le Pen will

For Ms Dominique Voynet, the only

be for supporters of the political right.

one of the three serious green candi-

dates to make it through to the official

race, employment is also important,

reflected by her call for a 35-hour work-

ing week, alongside environmental

reforms such as a renewed emphasis on

nade. A man whose name had hardly

been mentioned until last week, he calls

himself head of New Solidarity, a party

created after his European Workers'

He calls for the overturn of the cur-

rent "cancer" of the financial system,

and a new Marshall plan for eastern

Europe and the third world, based on

large infrastructure projects. He also

praises Colbert, Louis XIV's heavily

interventionist minister, and Jean

Jaurès, an historic hero of the

The French press has been rather

The most surprising entrant

among the nine official candi-

dates was Mr Jacques Chemi-

public transport.

party went bankrupt.

remaining to the May 7 run-off. Mr Nicolas Sarkozy, the Balladur campaign spokesman, said if his candidate failed to make it through the first round the broadsheet would stop. But he was convinced the French people wanted a Chirac-Balladur contest in the second round. and not another "left-right

However, Mr Jospin, campaigning yesterday in Toulouse with Mr Jacques Delors, the ex-European Commission president, seems now to be pulling in some of the large number of people who had declared themselves undecided. Publication of opinion polls

is forbidden in the week pre-

count down the 24 days ceding both the first and second rounds of voting, and therefore the polls to be published at the end of this week will have an important psychological effect on the outcome on April 23

> A further bout of labour disputes is set to keep wages and employment at the forefront of the campaign. Workers on the RATP Paris metro and rail network are due to hold another one-day strike today, while unions at the main hanks have also called for a stoppage.

In the private sector, workers vesterday protested against iob cuts at Elf-Aquitaine, the oil group, and in favour of pay rises at Michelin, the tyre maker. Neither suffered seri-

ouche, the conspiracy theorist who regularly runs for US president. He has

also been convicted of theft from an

elderly women suffering from Alzheim-

er's disease: a judgment currently on

appeal, but with no decision expected

before May 9, two days after the second

Another 50 candidates were unable to

meet the official eligibility require-ments by last week's deadline - 500

signatures from elected officials in at

least 30 of France's 101 départements or

overseas territories, with no more than

Some struggled until the last minute

to gather signatures. Most notable was

Mr Antoine Waechter, who founded his

own ecological movement after he lost

his role in 1993 as head of the Green

Others such as Mr Jean-François

bers include Mr Bernard Tapie,

Hory, leader of the Radical party whose

and Mr Jack Lang, the former socialist

minister of culture, withdrew earlier in

the race, either reacting to their low

standing in the polls or - more charita-

- trying to avoid splits in support

What they all had in common was to

seek publicity for their cause. As Mr

Max Simeoni, a Corsican nationalist

fighting for regional autonomy against

the "technostructure" of Paris, put it: "I

wanted to raise the issue. It would have

been rather embarrassing if I had

round of voting.

10 from any one area.

party to Ms Voynet.

for their political allies.

become president."

ous disruption, however. The action has been encouraged by the presidential campaign, as several candidates have supported pay increases as a means to buttress consumption and to allow employees to share in economic recov-

ery. Mr Jospin and Mr Chirac

have both backed pay rises,

although Mr Balladur has been more cautious. Trade unions, emboldened by the spate of strikes and the comments, said they would seek to extend the protests. There will be no calming down after the election," said Mr Louis Viannet, general-secretary of the Confédération

Générale du Travail, the com-

munist-led union.



Voynet: emphasises public transport

single currency delay

Members of the European parliament yesterday voiced concern that likely delays in introducing a single European currency could trigger a loss of public support.

The warnings came during a hearing of the parliament's monetary affairs sub-committee, attended by Mr Alexandre Lamfalussy, president of the European Monetary Institute. Mr Lamfalussy, the central

banker charged with supervising the technical preparation for economic and monetary union, defused most of the criticism in a softly spoken exposition of the path to Emu.

He began with a prediction that a "Big Bang" switch to a single currency - with Emu banknotes and coins immediately replacing national currencies - was "simply out of the question".

A delay of up to three years was needed for minting and printing. But he did not rule out limited usage in the interim. He also left open the

somebody took on the financial burden of pre-minting.

Mr Lamfalussy also confirmed that a delay of about 12 months was likely between the political decision on which member states qualified for Emu membership, and the economic decision on the irrevocable locking of participating currencies. This could raise the risk of market speculation.

The EMI will unveil plans to defend the Emu currencies, although Mr Lamfalussy declined to discuss new intervention obligations and ruled out a punitive tax on speculation. The best protection was that only those currencies "fit and proper" should enter Emu. He stressed the need for strict interpretation of the Maastricht treaty's criteria on inflation, budget deficits, and accumulated debt.

"If we have the slightest doubt, we should err on the side of strictness."

The EMI and the European Commission will offer recom-mendations to heads of governon which countries meet the so-called convergence criteria

in 1996. Mr Lamfalussy said he thought that 1997, the first possible date for Emu under Maas tricht, was "improbable" because of the need to curb budget deficits. But he underlined that "quite a number of member states" might qualify in 1998 for entry into Emu by

January 1 1999. Lastly, he said the EMI was exploring how to arrange the relationship between currencies participating in Emu and those outside, notably how to avoid importing currency instability into the "hard

One idea was to create an arrangement similar to the European exchange rate mechanism of fixed but adjustable exchange rates. The implica-tion is that, even if the UK exercised its opt-out on Emu in 1999, it might still be required to rejoin the ERM, which it abandoned during the sterling

EU's social programme given mixed reception

By Lionel Barber and Robert Taylor

The European Commission's social programme for the next three years, unveiled yesterday, was cautiously welcomed by employers and criticised by the trade unions.

Mr Padraig Flynn, EU social affairs commissioner, defended his plans - which seek to consolidate existing legislation and call for less regulation - as a balance between economic realism and maintaining minimum social standards. But he conceded they tilted towards employer demands to make competitiveness and job cre-

ation the main priority There is not a huge demand for a new caucus of law in this area," he said. The social action plan con-

tains 22 new proposals, only five of which will need legally

enforceable directives. Some 25 other proposals covering issues such as parental leave, affairs director at Unice, the part-time work and several health and safety directives are being carried over from the previous Commission under Mr Jacques Delors.

The European Trade Union Confederation said it would seek support to toughen up the

But Mr Michael Portillo, UK employment secretary, said there were "welcome signs" the Commission accepted that job creation must be at the top of the agenda. But he added there were "still too many signs" of the "old way of thinking based on regulation and restriction".

Mr Flynn's programme. which faces a bruising debate in the European parliament in May, found a more favourable response with employers. "We

said Mr Nils Trampe, social employers' federation, "Its focus on competitiveness and growth is right."

However, he added that employers were "worried" over proposed talks about worker consultation at national level, sick pay, and individual dismissals that might lead to eventual legislation.

Mr Howard Davies, directorgeneral of the Confederation of British Industry, said the programme was a "curate's egg good in parts". He said it indicated "a welcome shift in attitude and understanding" but he was concerned that studies of individual dismissals and consultation of workers in national undertakings did "not sit easily with the need to contain social costs and promote flexibility and subsidiarity".

FT CONFERENCES MARKETING PROFESSIONAL SERVICES '95

date currently polling 9 per cent of sup-port, these issues are widespread worry is associated with Mr Lyndon Lar-

London, 19 & 20 April 1995 internationally randomed line-up of experts and leading edge practice. practical guidence in getting better business through improved skills and client awersen.
The first day is devoted to an interactive point of contact sales measurcless, examining process of carrying marketing content through to the actual sale, Highlights of the second day include reflections from Sir Bryan Caraberg of the Office of Fair Trading on a decade of deregulation in the professions and a series of practical workshops. There will be a

THE EUROPEAN WATER INDUSTRY At a time when many UK and EC companies are easing opportunities in tresh marks abid conference in the Financial Times Water Industry series will also consider the cost -challenge of meeting EC quality yardstucks and the increasing need to put figures on environmental costs. Specialises Include Mr Ian C FI Pyatt, Offret, Mr Nicholas Hood CBE, Wessext Water Pic. Nr Tira Yeo MP, Former Manister for the Environment and Countryaids, -chellange of meeting EC queery parcenters and the included in the beauty interest at Nicholas Hood CBE anythormental costs. Speakers include Mr Ian C PI Byati, Offeet Mr Nicholas Hood CBE Wesset Water Pic, Mr Tira Yeo MP, Former Minister for the Environment and Countryside UK; Mr D Grent Lawrence, European Commission; Mr António M Taveira, INDAQUA, and Former Secretary of State for Natural Resources, Portugat, Mr Carris Mellor, Anglian Wester Petry, Lyonnalise des Eauty. Pic, JMr Tony Eddoord, Tharnes Water International; Mr Jacques Petry, Lyonnalise des Eauty. Dr John Brady, Northumbrian Water Group Pitc; Dr Johan Bastin, ESRD; Mr James P. March, Levenstional Finance Corporations Mr Nicholas S Parker, Coopera & Lyonand; Mr. Mercin, Imamentational Finance Corporation: Mr. Nicholae S Parter. Coopers & Lybrand; Mr. David Konsensisy, author of Coming Clean, The Politics of Water and the Environment; Me Bromeen Maddox, Financial Times; Mr. Christian Gregoire, Banque Nationale de Parta and

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CHALLENGES AND OPPORTUNITIES The second wave of the mass pressurement needs compressed and was conveniently in the legislative agends, this Finencial Times conference, arranged in sociation with The Bohemise Foundation, wit provide an opportunity to executing the sociation with The Bohemise Foundation, wit provide an opportunity to executing the sociation with The Bohemise Foundation, wit provide an opportunity of the careful for the safety section of these developments for the Careful economy and for torsign sections. Utilities privatisation, to include the opportunities emerging from the forthcoming austracturing of the energy sector will also be discussed. Speakers include Visiting Diodry, Minister of Trade and Industry of the Czech Republic, Mr. Josef Zieler Minister of Poreign Affairs of the Czech Republic, Mr. Josef Tosovsky, Czech National Bu Minister of Poreign Affairs of the Czech Republic, No Josef 1000/Mary, Czech nazional Safric. Mr Pavel Kevánek, Československá Obchrodní Banka; Sh Frank Lumpi, Bovis Construction Group: Mr Benit Stantz. ABB Asea Brown Bovent: Dr Zdenek Draběk, World Trade Group: Mr Benit Stantz. ABB Asea Brown Bovent: Dr Zdenek Draběk, World Trade Organisation; Mr Zdenek Bekata, Patits Finance, a.s.; Mr Robert Chelberg, Power International; Mr Investment Co; Mr Gabriel Eichter, CEZ, a.s.; Mr Robert Chelberg, Power International; Mr Vo Lutynik. CS First Boston (Praha), a.s.; Mr Richard Wood, Wood & Co Securities, a.r.c.; Hr. Deniel J. Arbess, Write & Case; Mr. Sjef J. M. Mertinot, ASN Anno Bank NV and Mr. Mertin two Lurvink, CS First Boston (Prehe), a.s.; Mr Filed

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Simon Jenkins and Lord Gowrie on the voyeurs of the press

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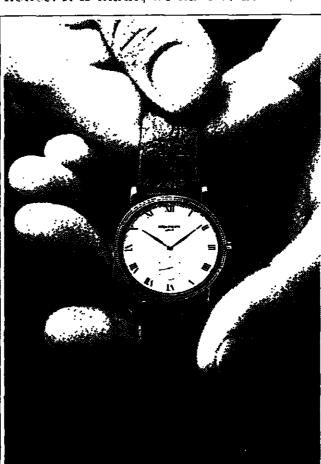
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Nuclear treaty

raises concerns

INTERNATIONAL NEWS DIGEST

SA government reinstates Mrs Mandela

in Johannesburg

Mrs Winnie Mandela was yesterday reinstated as a deputy minister by an embarrassed South African government, although it is expected that President Nelson Mandela, her estranged husband, will dismiss her again within a few

Mr Thabo Mbeki, the deputy

issued on behalf of President Mandela, who is touring the Gulf, that the decision to reinstate Mrs Mandela was taken "to spare the government and the nation the uncertainties which might follow protracted litigation of this issue".

Lawyers for Mrs Mandela began legal proceedings in the Pretoria supreme court on Tuesday seeking her reinstatement as deputy minister of They argued that her dis-missal on March 27 infringed her constitutional rights and that President Mandela had not followed correct legal pro-

Mr Mandela's statement accepted that the dismissal had been "technically and procedurally invalid" and said that Mrs Mandela's position would be considered afresh when the president returned to South

month that Mrs Mandela has successfully used the courts to protect her against what she claims are politically motivated attacks. Last month a supreme court judge ruled there was no justification for a high-profile police raid on her Soweto home, and ordered all seized documents to be

returned. Mrs Mandela, who claims

This is the second time in a port, has repeatedly criticised nonth that Mrs Mandela has uccessfully used the courts to unity, claiming that it did more to placate the white minority than improve the living conditions of the deprived black majority.

Those claims contributed to Mr Mandela's decision to sack her, but it quickly became clear yesterday that the president's legal advisers would have problems mounting an effective defence against Mrs

Mrs Mandela argued that under the interim constitution she had the right to know the reasons for her dismissal and a full explanation, something which President Mandela has refused. The government state-ment yesterday also acknowledged that Mr Mandela had not fulfilled the obligation to consuit the party leaders in the coalition before sacking Mrs. Mandela,

Senior officials of non-aligned states met yesterday at the United Nations to try to co-ordinate policy for a critical conference opening next Monday on the future of the nuclear non-proliferation treaty (NPT). A number of third world non-promeration treaty (NPT). A number of unru world nations are expected to appose the indefinite extension of the nact sought by the US, Britain, France and Russia with probable acquiescence of China. The five permanent members of the Security Council, all inclear powers, someored a resolution that was unanimously approved late on Tuesday pledging help for any NPT signatory state threatened by purclear attack. nuclear attack

However, the resolution fell short of what many in the non-aligned movement had hoped for including India, whose delegate called it discriminatory and "riddled with its and buts". The Campaign for the Non-proliferation Treaty, a group of independent disarmament organisations, estimates that 79 of the 174 signatories of the treaty would vote for an indefinite extension, with 26 others leaning in that direction and more than 30 still undecided. Michael Littlejohns, New York

Border ban on Palestinians

Israel announced yesterday that it will bar all West Bank and Gaza Palestinians from entering Israel over this weekend's Passover holiday. Mr Moshe Shahal, the police minister, would like to extend the closure for the whole of the week-long Jewish festival, but has falled to win over the prime minister. Mr Yitzhak Rabin. About 25,000 Palestinian labourers 2008 daily to jobs on Israeli farms and building sites. The ban comes five days after two Islamic suicide bombers killed seven Israeli soldiers and an American student on their way to Jewish settlements in the Gaza Strip. Their attacks provoked a confrontation between Mr Yassır Arafat's Palestinian police and the Hamas and Islamic Jihad opponents of his peace agreement with Israel. Eric Silver. Jerusolem

Kenya acts on gold row

Kenya's government has moved to defuse a furore over the treatment of a businessman accused of defrauding the govern-ment through a fictitious gold and diamond export operation. Public anger has simmered since a parliamentary committee last month cleared billionaire Kamlesh Pattni, owner of Goldenberg International, and found he was owed 2.1hm shillings (£31.4m) by the government in outstanding export compensation. The committee's findings came as a shock, as Pattni is being pursued by the Central Bank of Kenya for more than 11bn shillings he owes both the bank and Treasury. But Mr Musalia Mudavadi, finance minister, intervened late on Tuesday, telling parliament the government rejected the committee's recommendations. Michela Wrong, Nairobi

Rwandan refugees killed

Gunmen slaughtered 31 Rwandan refugees near Rwanda's eastern border in the first such attack on a comp in Zaire sance the exodus a year ago, UN officials said yesterday. Mr
Chris Bowers, spokesman for the UN High Commissioner for
Refugees (UNHCR), said the gunnen landed by boats at
Birava camp on the edge of Lake Kivu. The dead included
women and children. Mr Bowers quoted survivors as saying the attackers were wearing uniforms and came from the direction of Rwarda. Rwandan government officials in Kigali said the Rwanda Patriotic Army was not responsible. The refugees în Zaire are all from Rwanda's Hutai majority. Reuter Kigali

Second group seeks £1bn telecoms contract

The pressure on the South African government to clarify its plans for phone utility Telkom intensified yesterday with the announcement that a second big international consortium would submit a bid for the company's R6bn (£1.04hn) tender to lay 1m new

phone lines over the next four years. ment in the company. "Telkom's tentic, Alcatel CIT, Philips, Matra MarThe New Africa Communications der is an obvious immediate opportuconi Space and Teleglobe Internaand Telegraph. consortium comprises Southwestern Beil of the US, Cable and Wireless from the UK and Corporate Africa, one of South Africa's largest blackcontrolled businesses. It said the bid is aimed at forging closer co-opera-tion with Telkom in the future, including possible equity involve-

nity," said Dr Nthato Motlana, New Africa chairman. "[It] fits into our vision of partnering Telkom in devel-oping this important strategic indus-try for the benefit of all South Africans." New Africa's bid follows the announcement last month by African Global, a group formed by Bell Atlan-

tional Montreal, that it would also seek to help develop local teleco nications ahead of Telkom's possible privatisation. Other major internaare known to have had discussions

The unusual international interest in the bid was sparked by the South African government's declaration in February that it had decided in prin-

ciple to sell off at least part of Tel-

kom to help expand and modernise

the country's telecommunications

Mauritians agonise over tourism expansion

Fiercely protective of its exclusive image, a dilemma faces the Indian Ocean island. Bronwen Maddox reports

nation of bartenders V and waiters," says Mr Xavier Luc Duval, the Mauritian minister of tourism and Industry.

Famous for its white beaches and turquoise lagoons, the Indian Ocean island has always been fiercely protective of its exclusive image, which lures honeymoon couples and upmarket tourists from around

But to maintain the rate of economic growth the island has become accustomed to, Mauritius is now faced with the dilemma of whether to allow tourism, the third biggest earner of foreign exchange, to continue to grow fast. Though this would be the easiest route to stimulate growth. Mauritian ministers are fearful that the result will be social tension and destruction of the island's environ-

After three decades of astounding success, the Mauritian economy is at a turning point. Since the mid-1980s, sugar and textiles, the two

Mauritius: an economy in transition									
	GDP per head (\$ at constant 1987 prices)	Number of tourists	Gross receipts from tourism (MRs m						
1984	1,900	139,670	632.9						
1985	2,000	148,860	844.5						
1995	2,170	165,310	. 1,190.1						
1987	2,350	207,570	1,786.0						
1988	2,475	239,300	2,381.0						
1989	2,560	262,790	2,795,7						
1990	2,710	291,550	3,630.0						
1991 .	2,800	300,670	3,940.0						
1992	2,975	335,400	4,665.0						
1993	3,100	374,630	5,362.0						
1994	n/a	400,526	6,052.0						

largest industries, have pushed gross domestic product ahead by more than 6 per cent virtually every year. But rising wages, and the impact of the Uruguay Round of the General Agreement on Tariffs and Trade, which came into force in January, are curbing the potential of these sectors.

The record of recent years, remarkable by most standards but particularly by those of the African mainland, owes much to the Lome Convention, which gives preferential access to European Union markets. It allowed Mauritius to diversify from a sugar monoculture and to build a thriving textiles sec-

However, Gatt will erode the value of the Lome agreements. It will also undermine sugar prices, says Mr Ramakrishna Sithanen, finance minister, and competition is tough in textiles, with or without Gatt. Steady wage rises also threaten competitiveness, par-ticularly with the textiles sec-

tor of neighbouring Madagas-

car. One of the government's proudest boasts is that the country of 1.1m people has virtually full employment but the consequent labour shortages in some businesses have pushed average wages up by about 10 per cent annually in the past

The government is not blind to these threats. It is encouraging the mechanisation of textiles and sugar production to improve competitiveness. But that, Mr Sithanen acknowledges, suggests that "there will probably not be full employnent in Mauritius in 10 years' time", a politically sensitive

To provide new sources of revenue and employment, the government is looking to enter world markets for fruit, flowers and vegetables. It has also made much of its desire to encourage the development of financial services and offshore

The first steps are encouraging. The Mauritius Stock Exchange, which began in 1989, trades from one 30-foot room, with prices marked up

by hand on a board on the wall. But already it has a market capitalisation of about MRs30bn (£1.09bn).

Rafts of concessionary tax arrangements with other countries are spurring the growth of offshore banking, encouraging trading revenues or invest-ment funds destined for Asia and Africa to pass through

But the financial sector does not promise to provide many jobs, particularly not ones which can be filled by laid-off sugar and textile workers. One option would be to let

tourism off the leash, and allow tourist numbers to rise fast from the present 400,000. by granting permission for more developments and permitting more flights. Sir Harry Tirvengadum,

chairman of Air Mauritius, the national airline, says that a government-industry working group has estimated that if present rates of growth are extrapolated, the number of tourists would reach between 1.2m to 1.7m in 2020.

unacceptable, and counterproductive. The encroachment of hotels on to beaches which were formerly public is already "a sore point", ministers say. Moreover, such an expansion could be counterproductive. "We cannot survive if we lose

industry executives say that

such growth would be publicly

our exclusive image, because no one will come on a 12-hour flight when they can get much cheaper holidays closer to home", says Mr Sohun Ghoorah, manager of the government tourist office.

Opinions are divided on the degree of expansion which should be allowed. According to Mr Duval, the government's view is that "in the next five years numbers could go to 600,000, but we

have no plans to increase thembeyond that" He adds that lifting the ban on direct charter flights "is politically out of the question". However, some hoteliers argue that this will be insufficient for the industry's needs, given the overcapacity which already

NEWS: ASIA-PACIFIC

China pressure on HK civil service grows

Simon Holberton on colony's unease at top resignations

senior Hong Kong civil servant has underlined the unease with which Hong Kong approaches its reunion with hina in 1997.

Mr Michael Leung, secretary of education and manpower. said on Tuesday he was retiring for personal reasons which had nothing to do with the forthcoming change in sover-

But his chief, Mrs Anson Chan, chief secretary, took a slightly different line. She called on China to reassure the senior civil service about its future under Chinese rule.

Mr Leung's resignation follows on the heels of another dismal round of Sino-British talks on Hong Kong's future. The agenda for the 32nd meeting of the Joint Liaison Group (JLG) was dominated by items concerning the future of the colony's legal system and the rights of its citizens to travel abroad, but just one agreement was made: an investment protection pact between Hong Kong and New Zealand, the colony's 36th most important

trading partner.
To Britain's growing concern. Beijing stepped up pressure on the Hong Kong civil service at last week's meeting. Mainland officials renewed their demand for the personnel files of the senior civil service, a demand which was refused. Outside the formal meetings

have also increased pressure directly on Hong Kong Chinese civil servants. They take every opportunity to remind senior Hong Kong Chinese officials of their ethnicity and call on them to be loval to China.

The visit next month of China's top official on Hong Kong affairs is unlikely to make things any better. On his weeklong stay in the colony, Mr Lu Ping is expected to snub Governor Chris Patten as he did on a similar visit last year. British officials make no

efforts to disguise their frustration and concern about the lack of progress on what London regards as the vital aspects of Hong Kong's handover. "We are essentially in a 'no co-operation' mode," noted one senior Hong Kong govern-ment official. "The sovereignty card is being played on everything."

Where China sees an advantage, agreements have been forthcoming. Two examples of this were last summer's defence lands deal, and the deal on co-ordinating cross-border infrastructure development. The former committed the Hong Kong government to building the Chinese navy a new base; the latter has enabled Beijing to keep a watchful eye on the activities of Shenzhen and Zhuhai, the two thrusting economic zones near Hong Kong. But on just about every issue

he third resignation in of the JLG, mainland officials of importance to the British have been taking about the Beijing has dug in its heels. It has refused to give its assent to the creation of a court of final appeal in Hong Kong, successor to Britain's Privy Council. despite a 1991 agreement struck with London on the issue. Beijing's spokesmen in the colony mutter vaguely that the draft legislation which Bei-

> decline to specify where or China's reluctance to make a deal seems to reflect two things: its desire to select the court's judges without British participation, and its determination to deny Mr Patten the means of claiming his tough stand on Hong Kong's political development has paid off. They see no need to give any face to Patten." observed a for-

jing has had for nearly a year

is "incompatible" with China's

laws for Hong Kong, but

Hong Kong. To most observers, such a situation is a recipe for uncertainty of a potentially destabi-lising sort. Yet among certain segments of the colony's business élite, this gives rise to only muted concern. For these optimists, the stony face of the Chinese state will relax once the British have left the stage. Everything will be sorted out Chinese-to-Chinese after 1997, they believe They point to the soundings

that Communist party officials

mer Beijing official living in

Hong Kong's first "chief executive", as the post-colonial governor will be known. Mrs Chan is a widely respected official whose

appointment would reassure the broad mass of people in Hong Kong; she is a woman who knows the Hong Kong-British civil service system intimately, in addition to being well-connected in China. In a similar vein, others point to the contacts some liberal lawyers have made with

judicial authorities in Beijing concerning the court of final appeal - the issue at the top of Mr Patten's agenda and the one most likely to spark another full-scale Sino-British row in the coming months. These lawyers are opposed to the 1991 Sino-British deal

which, if made into law, would restrict the number of foreign judges who can sit on the fivejudge court to just one. Some liberal lawyers believe

they can negotiate a better. more flexible deal after 1997, so that in some cases more than one foreign judge could hear a Whether this is a case of

"lambs to the slaughter", as some British officials claim. will only be known after the event. But what it assuredly does not do is make Mr Patten's decision to proceed or defer legislation for the court

involving foreign investment

Gen Win Tin said foreign

investment, from Asian neigh-

bours in particular, was



Chinese soldiers marching to sentry duty in Tiananmen square nds until the colony is handed back in June 1997

US store owner cites infrastructure deficiencies as serious impediments

lacy's to halt output in Burma

By Ted Bardacke in Bangkok

Federated Department Stores, owner of the US retailer Macy's, will halt clothing production in Burma within the next three months, citing infrastructure deficiencies as serious impediments to efficient and profitable output.

Macy's is the third US clothes producer to halt operations in Burma in the past six months, after similar moves by Eddie Bauer in February and Liz Claiborne late last year. A fourth company, Levi Strauss, ended clothes output in Burma in 1992.

While the other companies cited a lack of political freedoms and human rights problems as their chief reasons for pulling out, Macy's said its reason was economic. "It's not economically feasible. The factories couldn't meet their quotas," a company official said. Macy's private label sourcing arm made about \$2m (£1.25m) worth of goods in Burma,

Despite reforms that have encouraged investment and stimulated growth, the Bur- mission for 130 ventures

mese government has been criticised over its human rights record and refusing to honour election results that were to have swept the military junta from power.

• Companies from 18 countries have invested a total of \$2.59bn (£1.6bn) in Burma as of the end of March, according to Brigadier-General Win Tin, finance minister, Reuter reports from Rangoon. At the opening of a foreign

bank representative office, he

said authorities had given per-

increasing. "Foreign investors from Singapore, Thailand, Malaysia, Hong Kong and Korea have deepened their links with our country," said the general. whose speech was published in Rangoon newspapers yesterday. Some diplomats say foreigners are still wary of large investments because of infrastructure problems and politi-

Yen surge 'could hit Thailand, Indonesia'

Indonesia and Thailand are expected to be worst hit by the steep appreciation of the yen against the dollar, a study of nine Asian economies released by the US investment house Salomon Brothers said yesterday, AFP reports from Singa-

A further deterioration of trade or current account balances of the two countries caused by the rise of the yen "could have wider implications in terms of the potential knock-on effects on short-term capital flows and interest rates". The yen appreciated in the countries surveyed."

nesian rupiah and 12 per cent against the Thai baht between January and March, the period covered by the study. The yen has moved fairly

uniformly against currencies closely linked to the US dollar, such as the Thai and Indonesian currencies, and the Hong Kong dollar. The yen's movement against the Malaysian ringgit was also seen in a range similar to the linked currencies. "The appreciation of the yen could lead to some deterioration of trade balances ASIA-PACIFIC NEWS DIGEST

Japanese seize top Aum aide

Japanese police hailed as a breakthrough yesterday the arrest of a senior member of the Aum Shinri Kyo religious cultimplicated in last month's gas attack on the Tokyo subway. Mr Tomomitsu Nimii, a personal adviser and bodyguard of the sect's leader, Mr Shoko Asahara, was detained on suspicion of kidnapping a nurse who had tried to leave the cult. Mr Nimii, home affairs "minister" in Aum's private government, is the most senior follower to be arrested.

He is suspected of organising several other kidnappings of members who tried to leave the secretive group. The police-investigation, which was initially criticised for its apparent slowness, appears to be gathering pace. Three leading followers were arrested last week, responsible for defence, finance, and the "ministry of treatment", believed to have drugged dissenters into submission. Police have arrest warrants for five more suspected kidnappers. William Dawkins, Tokyo

Murdoch affiliate in TV row

India's largest owner of Hindi film rights says he plans to take legal action in India and Hong Kong against a Rupert Murdoch TV affiliate over cable distribution rights in South Asia's fledgling pay-TV market. Mr Dhirubhai Shah and satellite network Asia Television Network (ATN) said they intended to sue Zee Cinema for alleged violation of copyright concerning 1,000 Hindi films.

India has the world's biggest film industry and the tussig-between big entertainment channels for a footbold in the market is gathering pace. Zee Cinema, a Hindi pay-movie channel launched last Sunday, is a joint venture between Pan-Asian broadcaster Star Television and Zee Television, in which Mr Murdoch's News Corporation has a 49 per cent stake through one of its Hong Kong affiliates. According to Mr Shah and ATN chief Siddhartha Srivastava

Zee Cinema "will be encroaching on their cable TV rights" of more than 1,000 popular films which it plans to beam on its pay-TV channel. "We have taken necessary legal advice and... we will be suing Zee in Hong Kong courts in the next lew days," Mr Shah said. Reuter, Bombay

China to step up N-programme

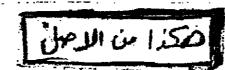
China plans to use plutonium for civilian purposes and develop fast-breeder reactors, the country's National Nuclear Development Corporation said in Tokyo yesterday. Zhang Huazhu, corporation vice-president, told a nuclear industry. conference China was building a pilot recycling plant for extracting plutonium from spent nuclear fuel

China wanted to operate a facility capable of treating 400-900 tons of spent fuel annually by 2001, he said. Beijing had a prototype experimental fast-breeder reactor, and research would be pushed into consumption of plutonium obtained by the recycling of spent fuel from light-water reactors. Kyodo,

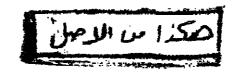
Australia factory prices up

Manufacturing prices rose 0.8 per cent in Australia during February, taking the year-on-year increase to 3.7 per cent. This is the highest rate seen since early 1991, and compares with a year-on-year rate of 2.9 per cent in January.

The manufacturing price data has significantly less market The manuscrums price uses assume summer analysis impact than consumer price index figures, but some analysis believe it could point to uncomfortable inflation trends. Last month, Mr Bernie Fraser, Reserve Bank of Australia governor. warned underlying inflation could move outside the target range of 2-3 per cent in the current year. Nikki Tuit, Sydney



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resume in yen's shadow

By Nancy Dunne

The US and Japan today cars, with the high yen an uninvited guest at the

negotiating table. The US is pressing for commitments on increased purchases of car parts by greater space for imported cars in Japanese showrooms

Manufacturers Association, believes the higher yen and lower dollar will encourage greater Japanese co-operation. The trade imbalance reflects a structural problem that is a closed market," he said. "If Japan were to open the market and the openness could be measured, that would moderate the challenges in the

Mr Andrew Card, president

exchange market." Tokyo has been insisting that forcing its car industry to buy more American-made car parts or cars is "outside the scope and responsibility of

government". In a recent letter to Japan's trade minister, Mr Mickey Kantor, the US Trade Representative, implied that the government could pressure industry to comply. "In 1992, the government of Japan played an important role in working with the auto companies to bring about a successful result, and frankly, the situation should not be different this time," he said.

US officials have said time is running out and if there is no satisfactory agreement then the US is prepared to consider all options, including sanctions against luxury

A likely deadline for agreement could be the next meeting of trade ministers from the US, Japan, Canada and the EU on May 4-5. Mr Kantor could then meet Mr Rvutaro Hashimoto, Japan's minister for trade and industry, and if all else fails, announce the Japanese car market has been found to be closed. Sanctions could follow.

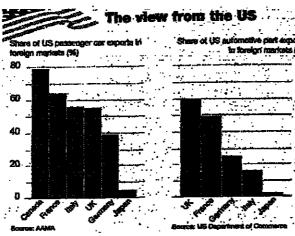
Car talks US takes on Japan's PR masters

By Nancy Dunne in Washington

It's results-oriented. We have quantitative and qualitative measures. What we've done in these baskets and sectors is to intersect structural and sectoral concerns. When you look at reality, where they cross is where the problem occurs. - Mr Mickey Kantor, US Trade Representative, speaking at a House Ways and Means subcommittee on July 13, 1993.

That was one of numerous assertions by Clinton adminis-tration officials to try to explain their approach to trade negotiations with Japan. It was a strategy that in many ways d, but in the end the US was forced to acknowledge utter defeat by Japan in the arena of public relations.

Distracted by the North American Free Trade Agreement, negotiations on the new World Trade Organisation and various trade disputes, the US was overwhelmed by the publicity machine of Japan's Ministry of Inter-



national Trade and Industry. "In one of the great ironies of the late 20th century, Japan which has rigged its economic systems for over 100 years - branded the US as wanting to manage trade," said Mr Jeffrey Garten, Commerce Department undersecretary for trade, last December. "From Seoul to Sydney, from London

to Frankfurt, and even around the US, the image stuck.

Manufacturers Association (Jama) says its import market has grown to 8.1 per cent (failing to include sales of mini cars), the American Automobile Manufacturers Association produces figures showing import penetration at 4.6 per cent (including imports of Japanese transplants).

Packages with bold graphics and charts and readable "fact

Since then the administration has been fighting back. The US Trade Representative's office, its manpower thinly stretched, has been engaged in a co-ordinated counter-attack with the US Commerce Department and the vehicle manufacturing industry.

"It has become necessary to be aware of the power of a single story," a senior US official said. The effort is

to match Tokyo fact for fact. When the Japan Automobile faxed to trade journalists.

sheets" now appear at more frequent media briefings. Offi-cials have been told to tone down jargon.

We always separated policy and communications strategy," a senior US official said. "Now, before we proceed to develop a policy, we decide how we're going to explain it."

The US now has just three clear demands in car talks: It wants Japanese vehicle makers to let their distributors sell foreign cars. It wants Japanese companies to announce plans for more purchases of US-made parts for new cars. It wants deregulation of the replace-

.US officials have learned that if they do not meet the press after negotiating rounds; they leave Miti free to characterise issues. During the last car trade talks in Tokyo, they were accompanied for the first time by a press adviser, who ensured that a transcript of the press briefing was swiftly

"We have learned to stay on the message," said one press adviser. "The Japanese are masters at tying you up in the minutia. Then you start arguing about your interpretation of quantitative and qualitative

Japan's representatives in Washington have noticed the change. Mr Charles Powers, who has worked for the US Treesury, the Transportation Department and the tobacco industry, distributes press statements from Jama. The US side "seems to be communicating more", he said. But so is he. "You can do all kinds of PR in the world, it still bolls down to the facts: there aren't any trade barriers to the sale of US

WORLD TRADE NEWS DIGEST

Japan protests at EU fish ban

The Japanese government yesterday said it would make immediate efforts to lift the European Union's ban on Japanese fish. Officials could not hide their bewilderment over the abrupt embargo. "We are very surprised," Mr Kozo
igarashi, chief cabinet secretary, said. "The overall import ben
igarashi ship from) factories which were not inspected. Also, a prior notification has not been received from the EU; which is rare in such cases." he said.

Consultations have started at the Japanese embassy in Brussels, and representatives from the Health Ministry and Fisheries Agency will be sent to the EU to quickly resolve the problem, the Health and Welfare Ministry said. Japan's ambassador to the European Commission has protested to the EU on the decision, made without any expert investigation.

It said it had not yet received an official statement from the EU explaining the reasons for the ban. Reuter, Tolago

Guinness to brew in China

British drinks giant Guinness is to brew its dark stout are in China, which ranks second only to the US in beer drinking nations. Guinness, the world's eighth largest brewer, has signed a deal with the government owned Putian Brewery Company to supply stout from the end of April from a brewery midway between Hong Kong and Shanghal.

Guinness stout has been imported into China via Hong Kong in 15 years, with most of it being consumed within the

Guangdong province adjacent to Hong Kong in south-eastern China-The Putian brewery, built in 1992, can produce 500,000hectolitres annually, and Guinness stout will be available in bottles and cans. Many international brewers have been expanding into China where the bear market is growing at 20. per cent a year. Reuter, London

\$30m Acer plant for Subic Bay

Acer, the Taiwanese personal computer manufacturer, yesterday announced it would invest \$30m to set up a plant inyesteray annimited it would invest soon to see up a person in the Philippines. More than 500 jobs would be created at the 15 hectare site, the company said. The Taiwanese company, the third largest computer maker in Asia, will initially manufacture the hard-drives and later produce CD-ROMs and other components before assembling the complete system in Subic, according to Dr Harvey Chang-general manager of Acer's desktop division. This would be the company's first investment outside Tawan.

Mr Richard Gordon, chairman of the Subic Bay metropolitan authority, said the freeport had so far netted \$1.5un of pledged foreign investments, which is double the figure a year ago. So far 46 companies have paid deposits for factory sites in Subic, creating more than 15,000 jobs by the end of 1995. Federal Express, the US delivery company, recently chose Subic as its Asian hub and will launch its first flight on April 30. Educard

Contracts and ventures

■ Aero Lloyd, the German charter airline, is to buy or lease 16 Airbus Industrie aircraft. The airline is buying two A320s and four A321s from Airbus. The aircraft will be delivered over five years. It is also leasing four A320s and six A321s from ILFC, the Los Angeles-based leasing company. Aero Lloyd bas options to take four more aircraft from Airbus and two more from ILFC. Michael Skapinker, Aerospace Correspondent ■ Matsushita Electric Industrial has developed an optical pickup which is capable of reading both digital video discs and compact discs. Matsushita will start selling DVD-CD combined players by the end of 1996 using the technology, a spokesman said. DVDs, announced by two groups of companies earlier. this year, are next-generation CDs capable of storing digital motion pictures and sound. DVDs are not currently compatible

mother partners and the state of the control of th Production with North Sea helicopter transport services worth £125m (\$200m). The long-term contracts cover mainly servicing of the east Shetland Basin rigs and also services for the central North Sea. Robert Gibbens, Montreal ■ Kricsson has signed a contract with the Philippine Long

Distance Telephone Company (PLDT) for the supply and installation of fixed telephone lines in Metro Manila and Cebu. The contract, worth about SKr740m (\$100m), includes the supply and installation of both fibre optic and copper cable networks. Once completed, at the end of 1996, PLDT will be able to add about 175,000 subscribers to its network. AFX. Stockholm

■ US fast food giant McDonald's plans to open 600 restaurants in China in the next decade. It said it was reorganising its Hong Kong operations and would retain original joint venture partner Mr Daniel Ng Yat Chiu, who formed the relationship in 1975, as its new chairman in the territory after buying him out. Financial terms of the deal for Mr Ng's unspecified stake in the Hong Kong operations were not released. There are currently 83 McDonald's restaurants in the territory and more than 20 outlets in China. AP, Hong Kong

A Nissan Motor affiliate in Thailand has won an order for metal moulds from a unit of Honda Motor Company. Metal moulds from SNN Tools and Dies (SNN) will be used at the 49 per cent Honda-owned Honda Cars Thailand to stamp panels for a cheap new car designed for Asian markets. The model is expected to be launched by 1997. Nissan said SNN was also talking to Toyota of Japan about supplying moulds for a new model at Toyota's Thai unit. Reuter, Tokyo

 Germany's Berliner Bank and the Bank for Foreign Trade of Vietnam (Vietcombank) have signed an agreement to grant Vietnamese importers DM50m (\$36m) of soft loans to buy goods from Germany. The state-owned Voice of Vietnam radio reported the deal was the third that Berliner Bank had signed with Vietnamese banks. Reuter, Hanoi

Coopers and Lybrand has become the first of the world's.

"Big Six" accounting firms to establish a joint venture in Vietnam. Coopers said it had signed an agreement with local firm, Auditing and Informatic Service Company, for a 50-50 venture called C&L-AISC. Reuter, Hanoi

India's Usha Martin Industries is seeking a new foreign partner to bid for a \$60m project to provide basic telephone services in the eastern West Bengal state, the Business Standard newspaper said. Reuter, New Delhi. See feature:

Tokyo officials say it with statistics The effect of both the public "There is a strong feeling

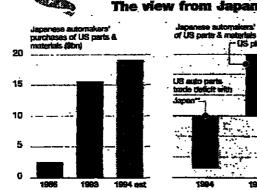
By Michiyo Nakamoto in Tokyo

Faced with US criticism of Japan's closed markets, Tokyo bureaucrats and industry representatives have pooled their resources to compile reams of statistical data to counter US

charges.
This is an easy task for the highly educated Japanese bureaucrats. Much of their work involves information gathering anyway, and their control over information is a source of their influence.

Armed with statistics supporting their views, Japanese officials have been able to win over politicians, many of whom have little expert knowledge of the issues they deal with, and shape public opinion through the media.

During the framework talks with the US, the Ministry of International Trade and Industry as well as industry organisations such as the Japan Automobile Manufacturers Association, could be relied upon to provide the public



Prior to this week's round of talks in Washington, Miti has distributed information, in English, which shows a 68 per cent increase in imports of US cars last year and a six-fold rise in purchases of US car parts by Japanese car makers between 1986 and 1993.

For its part, Jama has been active in the US, providing information on car and car parts industries and markets to counter US claims that the

Japanese market is closed. Jama is well placed to perform that role since it collects data on industry trends monthly. But what makes the Japa-

adopt on many trade issues. The resources and energies of both private business and public officials are pooled and co-ordinated through monthly meetings with trade officials.

nese publicity machine so for-

midable is the united front that

business and bureaucrats

and private sector taking the same stance sends a clear message to the Japanese public and foreign audiences and puts weight behind Japan's claims that US demands can be unreasonable. In addition Japanese bureaucrats are skilled at using the media, said Mr Kazuo Ueda, economics professor at the University of Tokyo.

"The Ministry of International Trade and Industry and the Ministry of Finance are particularly aware of the influence of the mass media," and know how to use the media when they want to get a policy idea across, he said. Mr Ueda says this is possible

because the Japanese media is particularly influential in forming public opinion. Once the public accepts the policy set out by bureaucrats, the officials are then able to use public opinion as a justification for carrying out that policy. For example, if public opinion does not accept numerical targets. it gives bureaucrats grounds for rejecting such targets.

ton," said an official at Miti. The public rejection of numerical targets and concerns expressed by the European Union and Asian countries, helped Japanese negotiators say "no" to US demands for targets. he notes. Also, having public opinion

on their side helps to convince Japanese politicians that certain demands are unacceptable. Many politicians are oldtimers eager to please the US on any issue, but they cannot ignore public opinion. The Japanese strategy has been effective in drumming up criticism, not only in Japan but also overseas, of the US stance on numerical targets.

One reason for its success has been the use of publicly available data, such as customs statistics, to get a point across. "We don't want to spread propaganda but want the media to be properly informed of the objective facts to build a more constructive

FOREIGN DIRECT INVESTMENT

Unctad seeks negotiations to curb incentives

By Frances Williams in Geneva

The United Nations Conference on Trade and Development today calls for international negotiations to curb incentives for foreign direct investment. In a report* Unctad says

investment has become much more intense than it was a decade ago. The resulting plethora of incentives threatens to raise the cost of attracting foreign

competition for overseas

direct investment (FDI), to the detriment of poorer countries and increase the risk of distorting investment flows. Surveying FDI incentives

programmes in more than 100 countries, Unctad says the overall number and range of inducements has increased considerably since the mid-

Incentives now tend to be more targeted for specific purposes, such as encouragemen for high-technology activities, but while their impact may be greater so is their potential for creating damaging economic distortions.

Whether the benefits of ncentives exceed their costs is still a matter for debate, Unctad says, noting that when governments compete to attract FDI "there will be a tendency to overbid".

This can lead to inequitable results if wealth is thereby transferred from citizens of poor countries to investors in

International competition for FDI is strong despite the fact that incentives play a relatively small part in the location decisions of multinationals, which are based primarily on such factors as access to markets and production costs. However, Unctad acknowledges that they can tip the balance in marginal cases. The cost may nevertheles

be extremely high, as the study shows in some recent examples involving motor manufactur-

Alabama in the US offered incentives worth \$168,000 per worker to attract a Mercedes-Benz plant to Tuscaloosa in

over \$100,000 per worker. And in return for building the new Swatchmobile in the depressed Lorraine region in France, Mercedes-Benz will receive the equivalent of \$57,000 per Drawing a parallel with agreement in the Uruguay Round of global trade talks to restrict trade-distorting subsi-

subsidise a Jaguar car plant in the Midlands to the tune of

dies. Unctad says multilateral negotiations could aim to cap the value of incentives and overall government spending on them, or to eliminate those incentives that appear to be the most inefficient. Mr Karl Sauvant, who heads Unctad's research on trans-

Plethora of inducements threatens to raise the cost of attracting foreign projects. to the detriment

of poor countries

national corporations and investment, says talks on investment incentives could be dovetailed with planned negotiations on global investment rules. These are due to be launched this spring in the Organisation for Economic Co-operation and Development and may later be taken up in the World Trade Organisation. However, the issue could be dealt with by extending the present WTO subsidies agreement to cover inducements that distort investment as well as trade, or it could form the subject of a free-standing

accord. Mr Sauvant said. More immediate measures suggested by Unctad include further analysis of the costs and benefits of incentives and improved transparency in their

*Incentives and foreign direct investment (TD|B|ITNC| Misc.1). Available from Unctad. Palais des Nations, CH-1211 Geneva 10, fax +41 22 907 0194. Grack Funda 5

To obtain a synopsis and advertising details call

Alec Kitroeff in Greece Tel: (1) 671 3815 Fax: (1) 647 93 72

Kirsty Saunders in London Tel: (0171) 873 4823 Fax: (0171) 873 3934

FT Surveys



A WWF - World Wide Fund For Nature tree nursery addresses some of the problems facing people

Where hunger or poverty is the underlying cause

papava and mangoes from WWF trees. And rather than having to sell timber to buy other food, they can now sell the surplus fruit their nursery produces.

This is particularly valuable in the Impenetrable Forest, Uganda, where indigenous hardwoods take two hundred years to mature. The Markhamia lotea trees planted by WWF and local villages can be

Where trees are chopped down to be used for construction, as in Panama and Pakistan, we supply other species that are fast-growing and easily replaced. These tree nurseries are just part of the work we

Costa Rica, where WWF provides technical advice on growing vegetable and grain crops.

to be cleated every two or three years. This unnecessary destruction can be prevented by

that can force them to chop down trees.

of deforestation, we can provide fruit trees. The villagers of Mugunga, Zaire, for example, eat

Where trees are chopped down for tirewood, WWF and the local people can protect them by planting fast-growing varieties to form a renewable fuel source.

harvested within five or six years of planting.

do with the people of the tropical forests. WWF sponsors students from developing countries on an agroforestry course at UPAZ University in

combining modern techniques with traditional practices so that the same plot of land can be used to

produce crops over and over again. In La Planada, Colombia, our experimental farm demonstrates how these techniques can be used to grow a family's food on a small four hectare plot. (Instead of clearing the usual ten hectares of forest.)

WWF fieldworkers are now involved in over 100 tropical forest projects in 45 countries around the world. The idea behind all of this work is that the use of natural resources should be sustainable.

tropics to be halved by 1995, and for there to be no net deforestation by the end of the century. Write to the Membership Officer at the address below to find out how you can help us ensure that this generation does not continue to steal nature's

capital from the next. It could be with a donation,

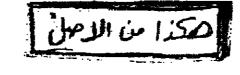
or, appropriately enough, a legacy.

WWF is calling for the rate of deforestation in the



International Secretariat, 1196 Gland, Switzerland.

FOR THE SAKE OF THE CHILDREN WE GAVE THEM A NURSERY.



NEWS: THE AMERICAS

The credit crunch has prompted calls for greater concentration of the financial system

Argentine banks face merger pressure

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Pressure is growing for a sweeping consolidation of Argentina's banking system, with many small and mediumsized banks closing today for the Easter bank holiday amid uncertainty over their future. The central bank is being

urged by larger banks and by opposition politicians to close the 20 or so regional institutions believed to have stopped paying back customer deposits. nally to be returning to the "We demand that the central system and only one month

by suspending any bank that is not fulfilling its obligations to customers," said Mr Rodolfo Terragno, a Radical party poli-

Mr Roque Fernández, central bank president, has said that any consolidation will be "gradual" and that banks in difficulty will be studied on a case by-case basis. The government is reluctant to contemplate mass bank closures just when confidence appears grad-

However, Mr Domingo Cavallo, economy minister, appeared to encourage the notion of a greatly reduced financial system when he said the credit crunch triggered by Mexico's financial crisis had "presented a unique opportunity to demand greater productivity and efficiency from the banking sector." He foresaw a "more concentrated" system,

operate with lower spreads.

to prop up weaker banks, are stalling in negotiations over a proposed deposit guarantee scheme, which would require them to contribute a percentage of deposits to an insurance fund. Although enabling legislation for the scheme was passed by Congress last week, attempts to iron out details have so far failed.

Although many weak banks, hit by the credit crunch, have merged in recent months, in which banks would have Argentina still has more than bigger branch networks and 150 banks - too many for its Many larger banks, reluctant deposit base of around \$40bn (£25bn). The top 50 Argentine banks hold more than 80 per cent of deposits.

This week, Mr Norberto Peruzzotti, executive director of Adeba, the association of big Argentine banks, stoked controversy by suggesting that only about 40 banks would survive the present crisis. Representatives of smaller institutions said such comments risked starting a fire that could end up engulfing the system. More than \$7bn has been withdrawn from the banking

sector since Mexico's devalua-

tion in December, although the haemorrhage has stopped since the signing last month of a financing package with the international Monetary Fund. • The government has raised

\$225m in cash through the privatisation of the Futaleufu hydroelectric plant in Patagonia, 98 per cent of which has been sold to Aluar, an Argentine aluminium manufacturer. The sale represents a good start to this year's privatisation programme in which the government hopes to earn at least \$2.4hn.

AMERICAN NEWS DIGEST

Consumer price index up 0.2%

US consumer prices rose less than expected last month indicating that upward pressure on inflation remains fairly modest, the Labour Department reported yesterday. The consumer price index rose 0.2 per cent and by 2.9 per cent in the year to March. Excluding the volatile components food and energy, the "core" index rose 0.3 per cent, in line with

The data followed the release earlier this week of figures showing producer prices were unchanged last month and up less than 2 per cent in the year to March. Many economists regard the inflation data as further evidence that economic growth is slowing to a sustainable pace in response to a 3 percentage point increase in short-term interest rates in the year to February. In the absence of a strong rebound in consumer spending, many analysts expect the Federal Reserve to keep monetary policy on hold for several months, despite

The latest statistics, however, are less encouraging than the headline figures suggest, as they confirm inflation has drifted higher since last year. The overall index rose at an annualised rate of 3.2 per cent in the three months to March, compared with 2.9 per cent on a year-on-year basis. After stripping out food and energy, the core index rose at an annualised rate of 4.1 per cent over three months against 3.0 per cent on the yearly comparison. Michael Prowse, Washington

Bonus for Venezuelan workers

Venezuela's government has decided that private sector companies must pay most of their workers a bonus of almost \$3 (£1.80) for each day worked in an effort to promote new spending and boost economic growth. The country is in its

The payment will cover workers earning up to \$882 a month. Government officials also promised to review wage scales for public sector employees. Ironically, the wage increase - called a subsidy by the government - is meant to be part of a new anti-inflation pact being worked on by President Rafael Caldera's economic ministers.

The pact is expected to include cuts in government spending, a temporary freeze on wage and price increases, a renewed commitment to reforming the onerous system of workers' severance benefits, and new government debt instruments designed to absorb excessive liquidity in the financial system. Joseph Mann, Caracas

Bolivia strikers fight police

Hundreds of striking teachers and miners, some setting off dynamite and throwing rocks, fought police in La Paz, the Bolivian capital, yesterday, continuing protests that have left at least 30 people injured since Tuesday. The public sector teachers and government-employed miners have been on strike for a month demanding higher wages and protesting at educational and economic reforms. Government and union leaders, brought together by the Roman Catholic Church. entered negotiations yesterday. AP, La Paz

Mexicans pay more for tortillas

The price of tortillas, a main staple of the Mexican diet, went up 26.6 per cent this week, the first increase in four years. The Commerce Ministry authorised the increase in the heavily subsidised foodstuff. A kilo of tortillas will now cost 95 centavos, compared with 75 centavos previously. Some 2m poor Mexicans receive a kilo of tortillas each day at no cost.

AP. Mexico City

Kansas hesitates to subscribe to Contract with America

epublican leaders did everything they could last week to make a splash over how much they have achieved since taking over Congress in January; there were elephants from Ringling Brothers circus on the Capitol steps and hissing newts from an Ohio zoo in the office of Speaker Newt Ging-

But, outside Washington, the ripples from the Republicans' ambitious "Contract with America" legislative agenda are few. In the green farmland of eastern Kansas, the home state of Mr Bob Dole, the Senate majority leader and presidential candidate, it is hard to find anyone who has paid attention to the 10 bills the Republicans promised to bring to a vote in the House of Representatives within 100 days of taking office. The deadline

"Not me," says Mr Ken Hornberger, an auctioneer in Perry, a small town of bungalows and trailer homes spread in the shadow of grain siles alongside the Santa Fe railway. "Isn't going to make any difference, anyway. Been that way for 400

Mr Hill Miller, a farmer in nearby McLouth, is not quite so quick to dismiss the Repub-licans' efforts in Congress! But he is just as sceptical about the

George Graham, in Topeka, finds that voters are unsure whether to congratulate the Republicans on their first 100 days in charge

likelihood of any real change resulting from the Republican Contract - most of which has yet to pass the Senate or be signed into law by President

"I'm still waiting to see what the outcome is. You know these politicians - they can tell you one thing and turn around and do another," he says. Those are harsh words for Congressman Sam Brownback, whose district covers much of eastern Kansas. Elected for the first time in November, he is one of the "freshmen" radicals who went to Washington with the goal of slashing the federal budget and shutting down government departments.

"There's been a lot of things passed - so many so that things kind of go by in a blur," he said this week as he toured his district, asking his constituents for advice on the tough task the Republican majority in Congress has set itself coming up with a budget plan that eliminates the deficit by 2002 or sooner. "The first 100 days have been easy compared to what's coming up."

Mr Brownback did not get much help from constituents at

meetings this week in Osage City and Burlington when he asked for suggestions on where to cut the budget. Foreign aid, now less than 1 per cent of the federal budget, was a favourite target. Local bankers also wanted to cut the supervisory staff of the Federal Deposit Insurance Corporation, which guarantees bank deposits. "I think we ought to cut the foreign aid budget. I just wish

there was a lot more of it there to cut," said Mr Brownback, who believes, nevertheless, that it is important to make all of these smaller cuts - especially those that affect members of Congress directly, such as their generous pension plan. "That won't amount to a drop in the bucket on the fed-

eral deficit, but it will give us

the moral authority to cut the rest," he added. A handful of Mr Brownback's constituents disagree with his focus on balancing the budget. "A balanced budget is important but not the most important thing right now -

not important enough to change the constitution for," says Mr Tom Lutz, a retired railway worker and avowed Democrat in Topeka.

But most Kansans appear to take it for granted that a bal-anced budget is the right goal. and to be impatient for Congress to take that goal seriously. "If we ran our houses like they run the government, we'd be in one hell of a shape, says Mrs Isabelle Perrin of New Strawn, a cluster of houses and shops on the main road south from Topeka to Tulsa, Oklahoma.

And, in this agricultural region, many farmers are ready to give up their federal subsidies. "I'm a farmer and I think they should be cut. They've been living off farm welfare long enough," says Mr Miller of McLouth.

Many Kansans, however, are doubtful about the Republicans' wisdom in pushing for \$189bn (£118.1bn) in tax cuts before they have got the budget into balance. And Mr Gingrich's insistance on allowing families earning up to \$200,000 a year to benefit from the principal tax cut - a \$500 per child tax credit - draws some criti-

"I think \$200,000 is way too high. I think anybody with over \$100,000 doesn't need a tax



Gingrich: Kansens are waiting to see what comes next

attended Mr Brownback's meeting in the Burlington Bakery and Eatery. Mr Bob Eisenbach, who attended a similar meeting in Osage City, describes the \$200,000 limit as

"preposterous, ridiculous".
"Most retired people around here are between \$15,000 and \$30.000. If the limit is going to be above \$75,000, we ought to go to the office and file for welfare because we are on poverty too," he scoffs.

If few of Mr Brownback's

spending cuts, many are braced for a budget that will slash many familiar programmes, including the popular Medicare health insurance scheme for the elderly.

"Social Security's off the table, defence is off the table, interest is off the table. If you are only dealing from half the budget, it's going to mean major cuts. I think a lot of people feel like they want to cut, but we'll see how they feel when it's them getting cut," constituents have any sugges-tions on where to make big from Iola.

The world's biggest port in Holland? Inat's about as likely as a Dutch Alank specialising In a la finance.

Rabobank. The strongest Dutch bank in the world.



Small fall in jobless hints at slow recovery

Economics Correspondent

Fewer unemployed people in the UK left the dole queue in March than in any month for more than two years, official figures showed yesterday.

As a result, the number of people without a job and claiming benefit registered its smallest fail for eight months, according to the Department of Employment.

The seasonally adjusted drop of 20,500 took the jobless total to a near four-year low of

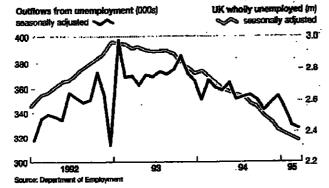
The small decline suggests the recovery in the labour market and the economy has slowed significantly since late

Unemployment has fallen only half as quickly during the first three months of this year as it did in the final quarter of 1994. But the employment department insisted the trend in the jobless total, which has fallen for 19 successive months, was stable.

The proportion of the workforce without a job and claiming benefit stands at 8.4 per cent, the lowest since July

But the number leaving the

Unemployment: Falling but fewer leaving dole



327,700, the lowest since the jobless total peaked at the end of 1992. The number leaving the dole queue each month has dropped sharply this year, while the number joining it has been stable.

Further signs of a slowing recovery emerged from figures which showed that fewer new job vacancies were notified to Jobcentres in March than in the previous month and that fewer existing vacancies were

The number of hours of overtime worked in manufacturing also dropped, in February, to its lowest since August last

year. A net 6,000 new factory jobs were created in the month, the smallest number since October.

But manufacturing is still performing relatively well. buoyed by export demand. Separate figures showed average earnings are rising more than twice as quickly for factory workers as for workers in services. Factory labour costs are rising at their quickest rate

Earnings have grown at an average rate of 3.5 per cent throughout the economy over the past year, barely matching

Peers delay disability bill

The government's Disability Bill - one of the most fiercely contested pieces of legislation in the current session of parliament - has received a serious setback, with signs that it will not complete its passage through parliament by the

As the government draws up its legislative strategy for the remainder of this session, it has emerged that debate on the bill, which forces employers not to discriminate against disabled persons, will only be concluded in the House of Lords in the parliamentary "spillover" period in October.

The decision to delay completion of the bill, taken by government whips earlier this month, amounts to a serious

Lilley, the social security secretary, who is sponsoring the

The delay will provide more time for peers and voluntary groups to rally support against key sections of the legislation to which they are opposed.

It could also expose the legislation to any difficulties created by the introduction from today of the new incapacity benefit system, under which thousands of people who have received disability subsidies will no longer do so.

Senior Labour politicians have privately admitted in recent weeks that they believe Tory peers could force the government into two key conces-

Labour is calling for the bill to set up a powerful disability

tactical reverse for Mr Peter rights commission to ensure compliance with legislation in a manner similar to the comissions for race relations and equal opportunities.

Opposition peers also want to convince employers' groups of the need to bring small comanies into the remit of the bill, obliging them to spend more money on facilities for the disabled.

The decision to defer the third and final reading of the bill to October was forced on the government after complainst by Labour peers that too much social security legislation was scheduled for debate in the Lords in the first six months of this year.

The Lords must also con sider bills to introduce a Jobseeker's Allowance and reform the Child Support Agency.

Government seeks to break deadlock

Further troop withdrawals as pressure on Sinn Féin increases

By John Kampfner in London and John Murray Brown

The announcement that a further 400 troops are leaving Ulster will increase pressure on Sinn Fein to meet government conditions for giving up

The news comes shortly before the traditional weekend events marking the anniversary of the 1916 Easter rising. It appears designed to show that the government will not delay plans for talks with other parties while waiting for Shn

Fein to satisfy its conditions.

Grassroots unionist senti-

ment is still divided. Leaders of

the Ulster Unionist party held informal talks with the mainly Catholic SDLP to discuss progress on the peace process, the first such meeting since 1992. At the same time, Mr John Bruton, the Irish prime minister, began a two-day visit north of the border where he was meeting Sir Patrick Mayhew, Northern Ireland secretary.

Sir Patrick was last night expected to use a speech at a CBI dinner in Belfast, which he was attending with Mr Bruton, to signal plans to invite the main constitutional parties for talks after Easter.

The withdrawal reduces the number of British troops in the province to 17,500 compared with close to 30,000 at the height of the troubles in 1992. The soldiers of 40th Regi-

ment Royal Artillery, who are halfway through a six month tour of duty in the province, will be returned to their base in Germany over the next two weeks. But Sir Patrick made clear they will remain on drew a line under their row

standby to be recalled if necessary. An earlier contingent of 400 troops left last month. Sir Patrick said the decision "represents a further welcome

step towards normality in

Northern Ireland". With the IRA ceasefire in its eighth month, the government has been at pains to show that it is leading from the front in providing a "peace dividend" and is not being pushed into

security concessions by Sinn

That is not how the more radical unionists see it. Mr Peter Robinson of the Democratic Unionists described the latest troop withdrawal as "unilateral decommissioning"

In a further gesture, several permanent vehicle road blocks outside police stations and army installations were being removed yesterday.

Sir Patrick is hoping that these steps, coupled with the Dublin government's release of another seven republican prisoners this week, will force Sinn Féin to break the deadlock in its exploratory talks with the Northern Ireland office. Both sides had prepared for

the talks to be upgraded to ministerial level before Easter. However, little progress has been made on the sticking point - Sinn Féin's linking of the surrender of its weapons with what it calls demilitarisation. The British refuse to equate the army and police's legally-held arms with those of

the outlawed paramilitaries. The tough British stand was endorsed by President Bill Clinton during talks with Mr John Major, as both leaders

Troops board an aircraft at the Royal Air Force base in Aldergrove

over the White House welcome for Mr Gerry Adams, Sinn Fein

With so much movement the British feel cautiously optimistic that Sinn Fein might now yield enough on decommissioning to push the process

Yet ministers are wary of giving the impression of want-ing to isolate Sinn Fein. In a speech in Paris on

Thursday night, Sir Patrick said: "So far no guns, no explosives, no detonators have been decommissioned. For my part I am realistically hopeful that this peace will stick, but I am recognise that at this stage it is not certain.'

in Northern Ireland, at around 11 per cent, "is sufficient to qualify them to participate in substantive political talks," Sir Patrick said, provided they met

All sides were hoping that the series of rallies over the weekend will pass off peacefully in contrast to past years. On Sunday, Mr Adams is due to address the traditional Easter rally outside Dublin's general post office where the bloody rising against British rule took place in

Mr Martin McGuinness, head of Sinn Féin's negotiating the Falls Road in Belfast, while Mr Pat Doherty, a member of the party's national executive, will lead a Londonderry. In what is the informal start of the Unionist summer marching season, which peaks for the Orange Order on the July 12 celebra tions, the apprentice boys of Derry are due to hold a march in south Belfast on Monday.

A possible flashpoint is the largely nationalist Armagh Road where five Catholics were gunned down in a loyalist raid at a bookmakers in 1992.

Nationalists are viewing the march as a test of the commitciliation. Local residents have lobbied the RUC and the Orange Order, and took their case unsuccessfully to court, to

Britain's opposition parties intensify war of words

By John Kampfner,

Westminster Correspondent

Labour and the Liberal Democrats launched broadsides at each other vesterday as both parties vied for the the votes of disgruntled Conservativevoters in next month's local government elections in England and Wales.

Launching his party's cam-

paign, Mr Paddy Ashdown, the Liberal Democrat leader. declared the election would be a referendum on education. He said: "In the same way

that people said 'no' to the poli tax in 1991, we are asking them to say 'no' to education cuts on May 4 1995 Education cuts now will be seen as an act of vandalism by future generations. That is why these elections

will be a referendum on Britain's future." With the Conservatives forecast to lose at least 1,000 of the 4,000 seats they are defending, possibly trailing the other parties in tnird place. Mr Ashdown predicted that the Liberal Demo-

power on 40 per cent of coun-

crats would take, or share,

see after this is a withering of the depth and effectiveness of the Tory machine," Mr Ash-

Labour released a document that paints an entirely different picture. Liberal Democrat election strategists concede in a confidential memorandum most from the drastic slide in

Frank Dobson, Labour's environment secretary, says: "Labour are currently the 'natural home of dissident Conservatives". It adds: "Even where Labour is not running an active campaign . . . electors are attracted to vote for them. The Blair effect does not rely on a strong local campaign to

OUR SUPERVISORS

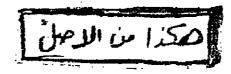
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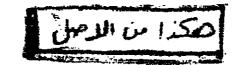
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SO, TOGETHER, LET'S CARE.





UK NEWS DIGEST

Eurostar train snag leads to six hour delay

There was further gloom for the channel tunnel yesterday when hundreds of passengers were stranded on a morning train from Paris, reaching London six hours late.

But it was not the fault of the tunnel or of Eurotunnel, its Franco-British owner. The 07.13 from Paris was more than a mile out of a tunnel in Kent when its pantograph - the overhead power arm - became entangled with the overhead power cable, bringing the train and its 247 passengers to an abruot half

The train was transerring from the overhead power cables to the electrified third line used in southern England when the mishap occurred

Eurostar, the train operating company owned jointly by the British, French and Belgian governments, suspended the train service for three hours, bringing two other 224m Eurostar trains to a halt. About 575 passengers were stranded on a London-Paris train at Ashford in Kent while a Paris-London train was stopped near Calais.

The tunnel shuttle service for cars and lorries was unaffected. Although train services resumed at 11am the unlucky passengers in the entangled train had to proceed to London by coach, arriving at 3pm.

"We are not sure what happened," said Eurstar. "It could be something as daft as a swan flying into the overhead wire." But it could have been worse: the train was only one-third full.

National stadium plans to attract bids

7. - 4.8%

r of won

The Sports Council, the agency responsible for promoting sporting activity in the UK, yesterday invited bids for lottery funds to build a new national stadium.

Proposals to build an arena in England capable of seating up to 100,000 spectators is expected to attract bids from rival consortia in London, Manchester, Birmingham, Sheffield and

The council said it would use National Lottery funds to underwrite 35 per cent of the construction costs, estimated at

Potential bidders have been told to submit detailed plans by June 30 setting out their operating strategy, likely funding arrangements, management structure and planning criteria. Although a new multi-purpose stadium is thought to be the favoured option, existing sites such as Wembley could win a portion of the funds. Wembley, which earlier this week dis-closed a £120m refinancing, said it was considering a funding application.

A National Stadia Steering Group - comprising the chair men and chief executives of sporting organisations including the Rugby Football League, British Athletics Federation and Football Association - is expected to announce a decision at the end of September. Tim Burt

Liverpool's south docklands win development permission

The government yesterday gave the final go ahead for development of the last large remaining tract of derelict land in Liverpool's disused south docklands.

A £20m, 200,000 sq ft retail park employing 600 people is to be built on the filled in Herculaneum Dock on the Mersey waterfront - disused since it was a car park for the 1984

International Garden Festival.

Merseyside Development Corporation, a government agency, which owns the land and is the planning authority, gave consent for the project in January, but Mr John Gummer, the environment secretary, had to decide whether to order a ablic inquiry because it exceeds the 100,000 sq ft ceiling the government uses

NEWS: UK

Animal welfare lobby may disregard court's opinion of port protests, writes James Harding

Live exports promise summer of discontent

paigners to pack up their protest against live exports to Europe and go home.

"It is impossible for the various port authorities to submit to unlawful protest even if they wished to do so," said Lord Justice Simon Brown. adding that "it may be doubted whether there remains any logic in protesting at the

But the pointlessness, in the court's opinion, of protesting against live exports is unlikely to deter the animal welfare lobby. The High Court's insistence that harbours and ports must remain open to the live-stock trade is likely to inflame the movement.

Protesters are warning of a summer of widespread demon-strations, aimed not only at harbours and airports, but at hauliers, the ministry of agriculture, and the European Council of farm ministers, to whom the burden now falls to resolve a problem that has caused public outcry on an unexpected scale and affected

the British livestock industry. Since Dover, the principal point of exit for British livestock, decided to refuse live animal exports on December 1 last year, the National Farmers' Union believes calf exports, which usually generate an annual £95m (\$152m) income, have fallen by 50 per cent. Lamb exports, normally producing £80m each year, have fallen by 70 per cent.

A chief reason for reopening the ports - and one to which the court said harbour authori-

The High Court yesterday ties had paid scant attention - advised animal welfare cam-was the damage to farmers' livelihoods. A large number of the country's 20,000 dairy farmers and 60,000 sheep and beef farmers could go out of business unless the ports were speedily reopened, the court said.

The ports will reopen, but the problem will not go away. "Until there is a ban on this trade, we will be stepping up our campaign and will encourage mass demonstrations wherever livestock exports occur, vowed Mr Mark Glover of Respect for Animals, the Nottingham-based campaign group, yesterday. It was "clearly incumbent on the government" to take action.

Mr William Waldegrave, minister of agriculture, has said repeatedly that the British government will not act alone on live exports, but must secure a Europe-wide deal on the trade.

Mr Peter Stevenson, political director of Compassion in World Farming, the respected campaign organization that gave evidence to the High Court, believes Mr Waldegrave would be acting within European Community law if he banned live exports.

In a letter to Mr Waldegrave, Mr Stevenson argues that Britain would be within its rights under Article 36 of the Treaty of Rome, which permits an opt-out of trade agreements in the interests of a nation's public morality. Further, the terms of the directive on calves and live animal exports are

Victorious haulier: Peter Gilder with reporters at London's High Court after his successful action against Dover Harbour Board unlikely, and Sir David Naish. president of the National Farmers' Union, argues that it is unnecessary. He believes an agreement by EU farm ministers ensuring adequate conditions for ani-

mals transported across the continent could be in place by Although the farm council at

successive meetings since February has been unable to reach incomplete, he argues. ruary has been unable to reach
But unilateral action is an agreement on maximum

journey times and reasonable rest periods for animals in transit, Sir David, newlyelected president of Copa, the European farmers' organization, believes a deal is within

Mr Peter Gilder, the victorious haulier with an annual turnover of £6.5m for whom yesterday's judgment ensures a return to trade through Dover port, said only that "the judg-

Despite recent concern from retailers, notably Tesco, that public outcry against live exports could soon be reflected in consumer demand for meat, particularly veal, Mr Gilder did not believe hauliers need take the initiative to restore public confidence in the livestock

ing from the Ministry of Agri-culture for what we do," he P&O Ferries, the UK's lead- we will not take this traffic".

industry. "We have full back-

ing ferry operator and the company that first refused to han-dle shipments of live animals for slaughter last summer, said yesterday it was waiting for an acceptable new directive from

Regardless of the court's view of live exports as lawful trade. P&O said vesterday: "Until legislation is brought in at the European level that satisfies various welfare groups.

New benefit's many losers Labour attacks rail sale

By John Kampfner

Britain's Labour party stepped up its campaign against rail privatisation yesterday by claiming that several large infrastructure schemes had been postponed or cancelled at a cost of millions of pounds.

A Labour document. Obstruction on the Line, listed a series of examples of what it called "the true cost of the government's bankrupt rail pol-

The release of the document coincided with a report which suggested that the total investment on railways was lower in Britain than in 10 other Euronean countries.

lished in the April issue of Labour are:

International Railway Journal, put UK investment this year at fully £47,156 per kilometre of

Top of the list was the Netherlands, which was spending £413,348 per kilometre. Only the privatised US railway system spent less, the report

Ms Glenda Jackson, a Labour transport spokeswoman, said of her party's report: "Anyone considering investing in a privatised railway should compare the soothing assurances of ministers with the harsh realities of empty order books, ageing rolling stock and crumbling infrastructure.'

• the £750m West Coast line modernisation proposed in 1990 which has led to cost overruns of £250m.

 the scrapping of new rolling stock for two lines in Yorkshire which were electrified at a cost of £80m, leading to 30year-old trains having to run on them.

• the £658m electrification of a line north of London. Shortages in rolling stock forced it to remove the electric units from the line and replace them with diesel units.

Labour also gave eight examples of maintenance and manufacturing plants that had closed or suffered job losses as a result of what it called "the

By Andrew Adonis **Public Policy Editor**

Incapacity benefit, introduced today, could inflame protests to match the Child Support Agency, to judge by the number of likely losers - which could run into hundreds of thousands.

However, as a reform of the social security system, it is only one in a line of changes plannedto curb the growth in welfare spending and erode what Conservative ministers

portray as an unhealthy 'dependency culture." It comes in the week that ministers won a landmark judgment sustaining rules

from the EU claiming social security payments in the UK. The "benefit tourism" rules encapsulate the imperatives which have underpinned the three-year reign of Mr Peter Lilley at the Social Security Department.

Mr Lilley, a leading Tory right-wing Eurosceptic, has made great political capital out of his campaign against "for-eign scroungers" abusing the UK's welfare state. He brought the 1993 Tory party conference to its feet with a pledge to stop "Cook's Tours becoming above the average.

crooks' tours". ment to push through other to curb its growth. At £83bn reforms at least as radical as this year, social security is by

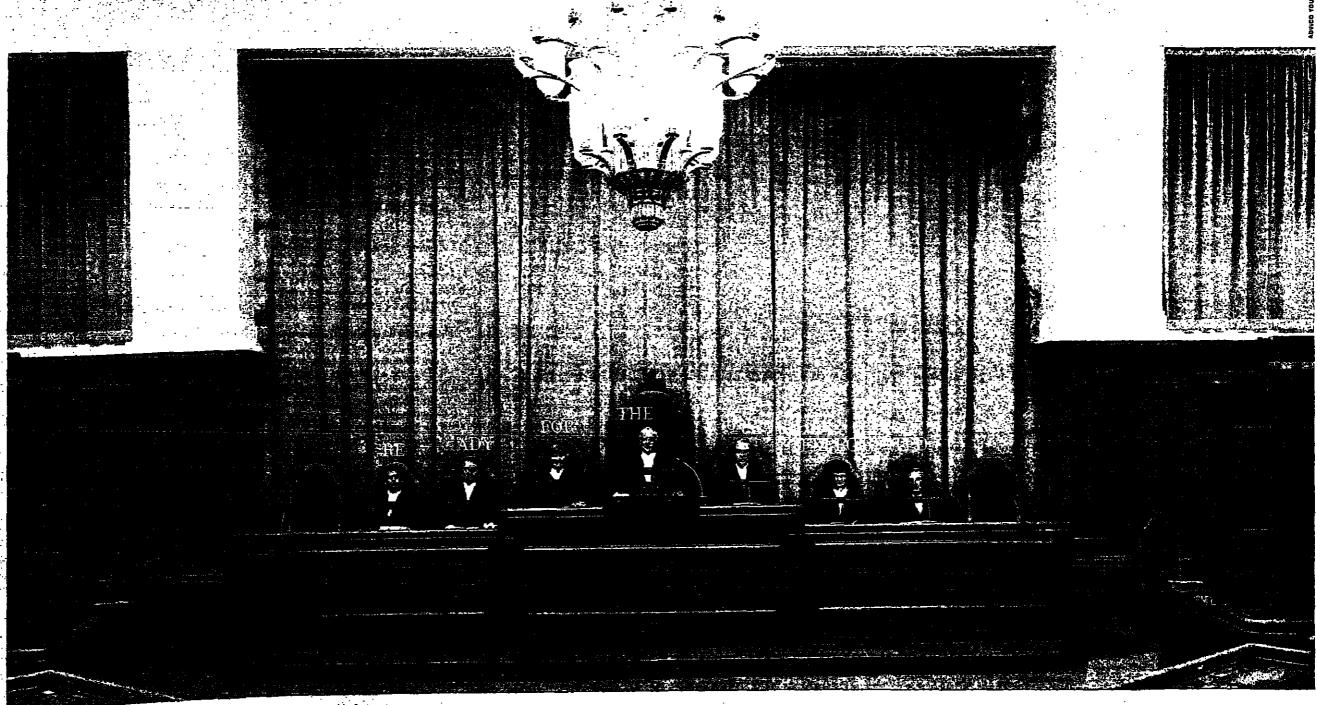
 Raise the pensionable age or women from 60 to 65 in the second decade of the next cen-

• Change the calculation of entitlements under the state earnings related pension scheme, to restrain spending from the end of this decade. Halve the entitlement to unemployment benefit from 12 months to six from April, sav-

ing a net £270m by 1997-98. Restrict housing benefit set to cost £10bn this year - by curbing the subsidy of rents

The objective is not to cut Legislation is before parlia- the social security budget, but

department.



Once upon a time, a company had a clear-cut purpose and a simple set of responsibilities: produce, prosper, pay taxes. Over the years, however,

corporate life has been getting tougher. A growing number of interests have to be reconciled. How can you satisfy consumers. shareholders, employees, the

environment, the community and the state all at the same time? With the threats of liability law suits multiplying, traditional insurance thinking is

not the answer. Instead, reliable methods of risk analysis and risk engineering must be systematically applied. A leading global insurer is more likely to have the professionalism and strength to provide them to the same high standard worldwide. And the experience to show you results.



Paul Taylor reports on two trials using competing designs for Britain's superhighway

Let the battle begin

Strong appeal for micropump

German scientists have developed a minute. reversible pump, which allows through just 50 nanolitres of liquid, equivalent to one-thousandth

of a drop of water. The micropump, which was lesigned by researchers at the Fraunhofer Institute for Solid State Technology in Munich, could have significant medical plications, ranging from the controlled delivery of tiny amounts of medication to the manufacture of very small amounts of chemicals. It could also assist in the development of an artificial

pancreas implant. The pump, which consists of four silicon chips superimposed on one anothe sures seven by seven millimetres.

Fraunhofer Institute for Solid State Technology. Germany, tel 8954759230; fax 8954759100.

Closing in on **Alzheimer's**

Italian scientists may have come a step closer to understanding Alzhein disease, according to a report in today's Nature. Researchers at the Institute of General Pathology at the University of Verona have be damaged by the insoluble deposits of amyloid proteins that develop in the brains of Alzheimer's patients.

They suggest that the proteins react with the immune system cells called microglia in the presence of certain immune system hormones to produce substances which are highly

toxic to neurous. Institute of General Pathology: İtaly, tel 45 809 8121; fax 45 809 8127.

Scotland lands on digital map

The archives of hand-drawn ground plans used by land registers in Scotland for more than 300 years are being replaced by a digital mapping system, in an attempt to improve accuracy and efficiency and to cut costs.

The digital mapping system, which has been installed by Syntegra, BT's systems integration busines will be used to draw, store and print boundaries as an overlay on existing digital Ordnance Survey maps. The system has initially been nstalled in Fife but will be extended to all Scottish counties by 2003.

Registers of Scotland: UK, tel (0)131 659 6111; fax, (0)131 479

Alternative to chlorination

In many countries, water engineers are exploring new ways of disinfecting water as a result of concern about the slight health risks associated with routine chlorination. An electrolytic water

promoted as a safe and effective alternative, by Worldwide Water Technologies, a UK-based

ompany. The system consists of an electrolytic cell containing salt dissolved in water. When electricity is passed through it, it produces a combination of sterilising chemicals, including chlorine dioxide,

The cells, which last for five years, produce up to 60 litres of solution per hour. which is capable of treating up to 60,000 litres per bour of

Four-wheel drive wheelchair

Wheelchair users who miss their country pursuits should benefit from a small off-road vehicle which can tackle lmost any terrain, *writ*es *James Buxton*. Scot Track, a small Scottish engineering company which makes right-wheel drive off-road vehicles for users such as BT and English Nature, has developed a smaller mode which it calls a four-wheel drive wheelchair.

The petrol-engined Venturer is controlled by a joystick and has an extendable platform enabling the user to shoot or fish from it. Its low ground pressure, due to its light sheet metal construction and broad tyres. gives it mobility over orland and bog. The Venturer is made to customer's specifications and costs about £10,000. Scot Track: UK, tel 01667

sterilisation process developed in Russia is being

ozone and hydrogen peroxide.

Worldwide Water Technologies: UK, tel (0)1923 777663; fax (0)1923 896066.

455592; fax 01667 455670.

ater this year two consumer interactive television trials will get under way in Britain signalling the start of a battle between cable television network operators and telephone companies to decide who builds the "electronic superhighway" of the future. The first trial involves Cam-

bridge Cable and Online Media, part of the Acorn Computer group now owned by Olivetti. BT is running the second trial. They will pit competing tech-nologies against each other in a bid to build interactive systems that will allow people to send as well as receive data via an asymmetric link enabling large volumes of data to be transmitted to the customer who can send smaller amounts of data, such as instructions to a bank, back.

In addition, the trials should also provide a valuable insight into what interactive services consumers want delivered into their homes. In both trials peonie will be able to choose from a range of interactive services including video-on-demand, news services, educational programmes, home shopping and banking, and games.

The Cambridge interactive TV trial, which involves 250 subscribers, will test a system built around laying optical fibre to the kerb and then using standard coaxial cable – the type of wire used for television aerials - for the last few metres into the home. The trial also makes use of a high-speed digital technology

mode. In contrast the BT trial, involving 2,500 people in Col-chester and Ipswich, will

called asynchronous transfer



mainly involve delivering interactive services over the existing "twisted" copper pair telephone lines in the "local loop" - the part of the telephone network which connects the local telephone exchange to individual subscribers

This is being achieved using asymmetric digital subscriber loop (ASDL) technology developed to enable telephone companies to provide high-bandwidth interactive services such as video-on-demand over the

The different approaches reflect the "legacy" networks being operated by the cable TV and telephone operators, and the need to move towards broadband capable of delivering a wide range of multimedia

For most cable television network operators, the primary

choice is between the fibre tokerb approach or the rival makes an ATM very efficient fibre-to-neighbourhood system. and flexible - lots of packets are sent for video but just a This rival approach, adopted by most cable companies in the US and some American telephone companies, enables network operators to run fibre links to a local distribution point. From there coaxial cable extends to between 150 and 500.

There is probably no one universal "right choice". The choice of network design will depend on a number of factors including the status of any existing network, the services strategy of the network operator, the cost of installing a new distribution system and the performance level required.

In the Cambridge trial one deciding factor has been the

sire to use Online Media's ATM-based set-top television. boxes from the outset. ATM is a fast "packetswitched" technology which ferent kinds – voice, mages or

allows mixed data of many diffull motion video - to be sent

on request across a fibre optic

cable in "packets", or bundles

each of which has a fixed

few to carry text or sound. The small size of the packets makes them easy to switch at very high speed Most independent industry

observers predict ATM will emerge as the main carrier technology for broadband services. ATM enables the Cambridge

The use of these data packets

trial to provide a two-way digi-tal link capable of transporting compressed video and other data at a minimum rate of 2 megabytes per second - the minimum required to provide domestic VHS-quality video.

Gary Whiting, project manager for the Cambridge trial. says they are now experimenting with data rates of 8MBps and eventually expect to reach. the 25MBps rate.

But reaching a minimum data rate of 2MBps is critical for any interactive network. Until the arrival of asymmetric digital subscriber loop technology, it was this factor which appeared to give the cable networks an important edge over

However, a RT technical trial established that ADSL technology was "robust" and had a wider than expected range of about 6km and could be used effectively on 92 per cent of BT's network:

Overall BT concluded that ADSL-was a "viable technical solution to the problem of delivering high-bandwidth

As a result BT is pressing shead with the Colchester and Inswich trials which involve 2,000 subscribers using an ADSL network over standard copper lines and a further 500 supplied with services over an end-to-end fibre-link

Gary Whiting and other advocates of the fibre/ATM approach remain sceptical about ADSL's capabilities and the high cost per house of the nodem-like connectors needed

at each end of an ADSL line. However, if consumer ADSL trials in Britain and the US prove successful the technology could provide the telephone companies with an important "stepping stone" ahead of deploying a full fibre

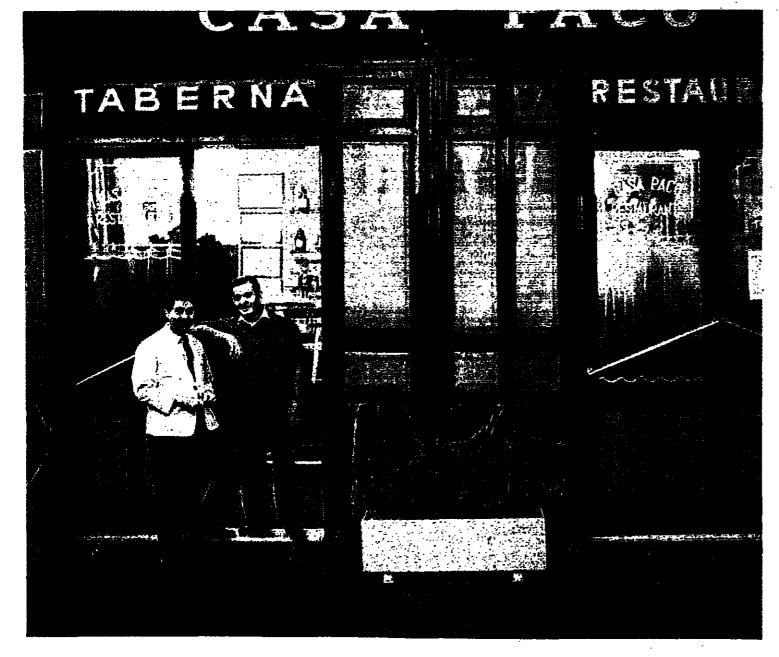
network. Ray Smith, Bell Atlantic's chief executive, has conceded that ADSL is a "transition"

technology. He told Wired magazine recently that it was useful for market entry but that when enough people in a neighbourhood signed up for interactive services "then you bring fibre to them".

The key issue is cost and the likely returns on investment. BT has estimated that it would cost £15km to take fibre to the majority of UK population, rising to £20hn to reach the most remote parts of the

Before they spend that kind of money the telephone companies want a better picture of the likely demand for interactive services - and that is what the uncoming consumer trials should help

An old restaurant in central Madrid. From tapas to high cuisine. From Cantabrian regional dishes to Mediterranean fayre. Spanish food and drink is enough to excite the palate of even the most seasoned international gourmet



A dash of

A sprinkling of good humour.

And a generous helping of hospitality.

(The basic ingredients of any Spanish meal)

And once you're sitting comfortably, the fun really begins. The wine list in any Spanish restaurant produces an immediate glow of expectation. Quality and diversity amongst reds and whites reflects the national cuisine's growing reputation for gastronomic versatility. World famous Riojas rub shoulders with less celebrated but just as palatable sparkling Cava. And for sherry lovers, the wines of Jerez need no introductions. Suffice to say, when you raise a glass in Spain, the hospitality flows like wine.



Hitachi's two into one

itachi Digital Systems has unveiled a new using combined chip technology. The Skyline series is faster than its predecessors and uses 70 per cent less power. Most mainframe computer

manufacturers have moved away from traditional bipolar devices to low-power and low-cost complementary metal oxide semiconductors (CMOS), similar to those used in personal computers.

The Japanese group claims a "breakthrough" for its semiconductor technology which combines advantages of bipolar emitter-coupled logic and CMOS designs on a single

According to Hitachi, the new machines operate at twice speed of current mainframe products while occupying less than half the floor space. The design of the chips also means customers will be able to take advantage of the significantly improved performance without changing

Hitachi believes the Skyline

series provides a solution for its customers who want "a cost-effective, non-disruptive growth path for their business and computer applications". machines underlines Hitachi's

their software.

The unveiling of the new conviction that the mainframe is "far from dead" and will

have a continuing role in large companies, particularly for "mission critical" applications - those which a crucial for the organisation's survival.

Although the company acknowledges there is a place for distributed client-server puting in large compani it adds that the hardware and software technology needed to implement it "is still evolving" and does not yet provide a

Hitachi claims its custor continue to need powerful machines capable of coping computing requirements of whole

Paul Taylor

CONTRACTS & TENDERS

HELLENIC REPUBLIC MINISTRY OF TOURISM

NOTICE OF INTERNATIONAL CALL FOR TENDERS IN THE DEVELOPMENT OF CASINO ENTERPRISES IN GREECE

(Law 2206/1994 Government Gazette 1615B/1994)

Interested parties are hereby invited to obtain the particulars of a Call for Tenders pertaining to the award to the highest bidder of the 6 Casino licences which are to be accompanied by investments in tourism that will extend to the whole country.

The installation sites of the enterprises are the following:

1. In Achaia (repeat call) 2. The isle of Rhodes at Hotel des Roses (repeat call)

3. The isle of Syros (repeat call) 4. In Florina (new call)

5. In the area of Doirani (new call) 6. In Epirus (new call)

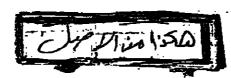
The aim of the tender is the creation of high standard Casinos and the realisation of substantial investment that will benefit tourism in Greece and the national economy. The investments proposed by the candidates will be evaluated in accordance with the criteria specified by Law 2206/1994, the contribution to the development of tourism in the country as well as the upgrading of tourism in the areas in which these enterprises will operate.

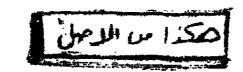
Particular importance will be placed on the creation of special tourist infrastructure installations and projects that will attract high-level tourists in Greece such as, for example, conference tourism, winter tourism and marine tourism.

Investors wishing to take part in the tender may obtain all relevant details and a copy of the tender documents from the following address:

> MINISTRY OF TOURISM SECRETARIAT OF THE INTERNATIONAL COMPETITION FOR THE CONCESSION OF CASINO LICENCES TO THE HIGHEST BIDDER

> > 2 AMERIKIS ST. 5TH FLOOR - OFFICES 517 -518 105 64 ATHENS - GREECE TEL: +30-1-3221239 FAX; +30-103232605





FINANCIAL TIMES THURSDAY APRIL 13 1995 *

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with the pressures associated with a small business. Package £30,000-£40,000 depending on relevant experience.

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Mr C Clark,

London SW11 38G

The Burwood Corporation Ltd. The Glassmill, 1 Battersea Bridge Road,

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MANAGEMENT: THE GROWING BUSINESS

Own label blockbuster looks to Europe

Richard Gourlay finds Sanmex is gaining market share in a potentially massive budget products industry

n own label toiletry company which started selling disinfectants to Glasgow's flea-pit cinemas in 1932 and now has sales of £15m is an unlikely partner for giant European discounters such as Aldi, Netto and Lidl. Nor would such a company be expected to be exporting as much as a fifth of its sales to Europe or selling fly spray to China.

But Sanmex International is emerging from relative obscurity in the run-down outskirts of Glasgow to become a rapidly growing supplier of own-label totletries and household products to discounters and supermarkets.

It anticipates sales of about £17m (\$27.2m) next year, a significant jump from £5.5m in 1989. It is gaining market share in the own label market, dominated in the UK by Manchester-based Robert McBride. And Allan Groden, the founder's son and chairman, is considering a partial flotation on the London Stock Exchange's Alternative Investment Market, due to open its doors in June, to finance a more rapid expansion as manufacturing capacity is constraining further

Many companies' fortunes are ransformed when a new management takes over. It is more unusual for an incumbent management to perform the trick after a long period of unspectacular growth.

"I always knew the company had to change, it was a question of how and when," says 58-year-old Groden. "We were a typical family company with myself running it and being involved in every last detail. It was no way to go into the 1990s."



Alian Groden: More marketing driven where before we were sales driven, and the opportunities started to open up

After taking advice from PA Consultants, he decided nothing less than radical change would enable him to build value for the next generation. "I did not see much future for the company progressing as it was," says Gro-

The company invested £3m in equipment over two years - when sales were barely double that - relying partly on soft loans from the EU and regional development grants. Bot-tling lines were upgraded and the company invested in information technology to improve quality control, order taking and inventory control. Groden also started introducing a professional management team.

The changes enabled Sanmex to respond to one of the most fundamen-tal structural changes in the UK grocery retail trade of the last decade the opening by Aldi of the first discount store in 1990.

The German group has since opened more than 120 stores. Sanmex has grown with it, claiming to be the largest supplier of household products to Aldi in the UK. Groden says that while Robert McBride focused on sup-plying the supermarket chains with own label products, Sanmex paid more attention to Aldi and then other discounters such as Netto of Den-

Foreign discounters have opened

more than 200 outlets in the UK, according to retail analysts Corporate Intelligence Group. And the number looks set to accelerate. Lidl of Germany, which has opened 20 UK stores since last November, took only three years to become the largest dis-counter in France and is threatening

UK as well. "The real change came when Aldi came into the UK market," says Norman Ferguson, sales and marketing director at Sanmex and a graduate from the Procter & Gamble and Scottish Pride school of fast-moving consumer goods marketing. "We worked very closely to build their business

to expand at an electric pace in the

and as the other discounters came we focused on them."

Sanmex spends nothing on advertising. Instead it works closely with its customers' buyers on design and says it can take a new product from conception to the shelves in a month. The company's export policy is more eccentric and reactive, though it plans to hire an export manager. It sells fly spray to China, and a range of products to Iceland and seven islands in the Caribbean, almost all as a result of approaches made to the company. But the export market could provide the next boost to sales volume - and increase the need to raise external capital to further expand production facilities. Because the UK has become an efficient and low-cost producer of own label household goods, some continental compa-nies are considering sourcing some of

their lines in the UK. Were Aldi, for example, to take that path, Sanmex might gain access to a market with not 120 outlets as it has in the UK, but more than 3,000 in

Sanmex will meet stiff competition in the export markets of Europe. Apart from the continental manufac turers responding to the rapid growth of the own label market, Robert McBride is unlikely to stand idly by. It already has a strong European presence. And later this year it is likely to use some of the proceeds of its expected flotation to raise money for further expansion.

Groden accepts expansion will require additional capital. He is now taking advice on whether to opt for the partial flotation.

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Interested applicants should write in the strictest confidence to Brian Hamill or David Craig at Walker Hamill Executive Selection, forwarding a brief resumé quoting

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As you would expect from one of the world's leading organisations, the accounting systems are sophisticated and comprehensive. Employing the very lotest IT features, the Hadeed Finance Department is at the heart of the Compony's support functions. To maintain its high and demonding standards the Department now wishes to add a number of specialists.

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Within their Strategic Planning Department Hadeed employ a dedicated team who specialise in preparing project proposals, conducting feasibility studies, analysing financial approisals, operating post investment audits and producing capital expenditure budget. This work is absolutely integral to the success of the Company's corporate expansion programme.

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Management Accountants

These positions will be largely involved in assisting with the development of budgets and in providing cost and other information to both finance and line management. Probably CIMA qualified, you will possess a number of years' management accounting experience gained in large manufacturing industry.

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hat do Coca-Cola bottles, the Direct Line Insurance red telephone on wheels and a Dimple Haig whisky bottle have in

The answer is that they have all been among the first applications for trademark registration to have been made following a change in UK law last year. The new law allows three-dimensional shapes, sounds and smells to be registered as trademarks for the first time.

The 1994 Trade Marks Act was designed to bring UK law into line with Europe, simplify the application process for domestic and international registration and extend the protection afforded to trademarks by widening the definition of trademark infringement.

More than 800 applications were filed with the Trade Marks Registry on October 31, the day the act came into force and the pace has hardly slackened since. The Registry reports that in November, December and January applications were up 65 per cent on the same period in 1993-94. If the trend continues, the Registry expects to receive more than 50,000 applications this year compared with 36,000 last year.

There have been some interesting applications for registration of shapes, smells and sounds excluded under the old law, such as Nestlé's application to register the shape of the Polo mint, Sumitomo Rubber Industries' application for tyres smelling of roses, the shape of the Morgan car and the Financial Times' application for pink paper carrying printed matter.

However, according to Alison Brimelow, assistant registrar of trademarks, although the surge in trademark applications dates back to the introduction of the new legislation,

Robert Rice examines why companies are rushing to apply for trademarks following a change in UK law

Big boost for branding

not all of it can be attributed to the relaxation of the rules. Of the 16,386 applications received between October 31 and the end of

March, only 365 fell into the category of marks which could not be registered under the old regime.

Her preliminary conclusion is that publicity surrounding the introduction of the new regime has rekindled interest in trademarks as a cheap and effective means of protecting brands.

By creating a presumption that all marks can be registered, simplifying the application process for both domestic and international registration and extending the defi-nition of infringement, the legislation has made trademark registration more attractive to industry.

Even so, why should companies bother to register their marks when they can protect them by suing companies which misuse their unre gistered trade names, logos or pack-aging for passing off or infringement of copyright or design right?

According to Caroline Davies. head of trademarks at ICI, the answer is that it is much cheaper and easier to bring a trademark for passing off. There is no need to prove established goodwill or misrepresentation by the other trader. The registry estimates the new law will save British business up to

ICI, she says, registers trade-marks as a matter of policy wherever it can. Not only is it a cheap form of protecting intellectual prop-erty - the group deals with all its applications in house, so the only direct cost is the £225 registration fee for each trademark - ICI frequently builds a whole marketing strategy for a product around a

"Advertising is expensive so you want to be sure the mark is protected before you spend money on a campaign," she says. ICI has about 15,000 registered

trademarks ranging from such things as Perspex and Propafilm. the film covering which goes around the outside of such things as cigarette packets, to the most famous of all its marks, the ICI logo itself. Zeneca, the demerged phar-maceutical group, has almost twice as many registered trademarks as

result, are ideal for this purpose,"

sports timing before the Tag take-over in 1985. It was the official

timekeeper for three Olympic

games in the 1920s and later moved

into Formula One motor racing,

time-keeping for the Ferrari team

Today it still sponsors Formula

One and some skilling events, but

this year, for the first time, a big

slice of the company's sports spon-

Heuer was already steeped in

says Sezille.

during the 1970s.

qualified

accountant

kazakhstan

russian speaker

age 27-35

almaty,

excellent

package

the system by both groups.

But ICI has yet to make much use of the new legislation to register new shapes, smells or sounds. The paints division has renewed a previously unsuccessful application to register "an image of an Old English Sheepdog of any age and viewed from any angle" for its Dulux paints range. Several applications to register paint colours have also been made since October, but otherwise the group has taken little advantage of the change.

The general feeling, says Davies, is that the new legislation has not been in force very long and caution is called for until it becomes clear how the trademarks registry is going to interpret it. It will be early 1996, for example, before most of the new applications know whether they have been accepted for regis-

This feeling is echoed by Stephe Groom, head of the marketing services law group at the London law firm Lewis Silkin. Clients are aware of the new freedom to register packaging and names, he says, but are adopting a cautious approach until

they feel confident about how the new law will work in practice. One of the early areas of concern, where there is considerable uncertainty, is over the use of comparative advertising. Several companies have already taken advantage of a change in the law which allows a company to use a competitors' trademark in its advertising provided the use is in accordance with honest commercial practices and does not take unfair advantage of or cause any detriment to the distinctive character or reputation of the

Burger King, the fast food chain.

has recently produced an advertising campaign which claims that McDonald's burgers are smaller than theirs. Under the old law the use of the McDonald's name would have been an infringement of its argues its use is factually correct and it is a fair comparison to draw. McDonald's declines to comment and is yet to make any complaint. Similarly, Colgate is using the Listerine trademark in an advertising campaign to point out that its Colgate Plax mouthwash is

approved by the British Dental

approved by a dragon named Chi-ford. Listerine has complained to the Advertising Standards Authority but has not sought an injunction to stop Colgate using its mark or brought infringement proceedings under the new law.

Groom says there is now an urgent need for court guidance on what amounts to fair and unfair use of another's trademark. Until this and other uncertainties have been ironed out, business will reserve. judgment on the new regime. Early signs are, however, that it will provide the boost for branding which its originators promised.



easuring the impact of a sponsorship deal is a ence. Gerald Sezille, marketing and sponsorship director of Tag Hener, the Saudi-owned, French-run and Swiss-based precision watchmaker, gently pats his stomach. "There are all kinds of measures and we use them, but often it comes down to gut feeling," he says.

Sports sponsorship is an integral part of a marketing strategy that has taken Tag Hener in seven years from a struggling quality watchmaker undermined by Japanese competition to the fifth-largest Swiss watch manufacturer in terms of turnover, showing SFr340m (£189m) in the last calendar year.

The company's marketing budget this year is \$75m (£50m). Of this, \$45m goes on advertising, \$15m on sponsorship and \$15m on various marketing and sales programmes. Tag Hener's policy is that spon-sorship activities must closely

Richard Donkin looks at Tag Heuer's sports sponsorship strategy sorship budget has been committed to the America's Cup, one of the world's premier yachting events,

sailing world for his outspoken a race. Unlike the Australian team, to the America's Cup, one of the wiews and competitive approach.

Another important factor in the the decision came down to faith in reflect brand values. "We manufacture precision time pieces, theretising must have relevance to the sponsoring one of the two New Zeaproduct. Timed sports events, where a split second is vital to the land entries competing to sail

against the best US team in May. Early rounds completed, The Tag Heuer yacht, skippered by Chris Dickson, reached the semi-finals of the Louis Vuitton Cup (it is the Louis Vuitton winner that goes on to contest the America's Cup) but was knocked out by its New Zealand rival.

Choosing the competitor, says Sezille, is one of the most crucial elements of the deal. Instead of looking at submitted sponsorship requests, Sezille went straight to Dickson, who is well known in the sponsorship decision was the signer, Bruce Farr, known as one of the best racing yacht builders in the business.

All the competing yachts are light, finely engineered, racing shells. The Tag Hener yacht is so slender that it cuts through the water like a razor blade with sails. There was some risk attached to backing such an experimental design. "After all it wouldn't look too good for our 'don't crack under pressure' campaign if the boat was to do just that," says Sezille.

Last month the yacht oneAusadministration, \$250,000. tralia broke apart and sank during

Tag Heuer has one boat. In the end the decision came down to faith in Dickson's management and Farr's

Tag Heuer says it will have footed about \$9m of the more than \$10m team budget, which breaks down as follows: Yacht construction, \$2.5m; yacht design, research, tank testing, \$1.5m; staff, management, housing, food, travel, insurages (keels, rudders), \$1.5m; basecamp (sail loft, shipping, boat support, maintenance, tender, fuel, supplies), \$1m; spars (masts.

forbidding boats from using the name of sponsors. To overcome this, Sezille and Dickson did not name the yacht and referred to the entry as the Tag Heuer Challenge. Journalists tended to refer to the boat as Tag Heuer because there was another New Zealand team Although the yacht was knocked out, Tag Hener is satisfied with the benefits of the association. Seeking

says he would have been disap-

pointed had the yacht been.

knocked out in the initial round robins. A loss there would not have been considered a sponsorship suc-cess. Reaching the semi-finals was tank testing, \$1.5m; staff, manage cess. Reaching the semi-finals was ment, housing, food, travel, insurance, \$1.5m; sails, \$1.5m; append ance, \$1.5m; sails, \$1.5m; append final would have been very good; ages (keels, rudders), \$1.5m; winning the famis Vuition Cup, basecamp (sail loft, shipping, boat and then the America's Cup itself, support, maintenance, tender, fuel, supplies), \$1m; spars (masts, booms, poles, rigging), \$750,000; sponsor's ultimate goal, stype saministration, \$250,000.

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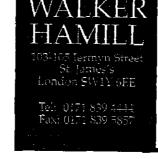
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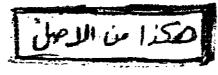
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stinians







the unfinished Tenth? Eighth is a guaranteed feel-good success, given a decent team of soloists (Tilson Thomas assembled

differently: T.T. is an extremely intelligent musician who knows very well what he does best, which includes "public" music like the Eighth and most of Mahler's earlier symphonies, but not - not quite, not yet - darker, more torthously personal stuff like the Ninth or the Sixth.

precision-engineered performance, and it was thrilling to hear. The LSO, its Chorus (much enlarged for the occasion) and the Southend Boys' Choir sounded magnificent. T.T.'s masterly command of the score ensured that even the sprawling second movement, a setting of the final scene of Goethe's Faust Part II, described a clean, unbroken trajectory and rose to a great

height . Led by the stalwart American soprano Alessandra Marc, the solo singers were assured and tireless. Lynda Russell sang Mater Gloriosa from high up in the gods - a happy

Cinema/Nigel Andrews

Dysfunction down under

realm of ethno-social comedy nificent about the title of Then, back home chez Beth and Jake, it climbs higher still. If there Once Were Warriors. With its main noun has been a more terrifying, hyperlopped off, it stands real picture of a disintegrating famthere in the syntactical desert, vast ily. I should like to see it. Beatings; and trunkless, like the legs of Ozya rape; finally a suicide. Where in another film we might cry "Too much of this!", or giggle nervously Who were warriors? Well, the Maoris were: according to Lee at the excess, here we sit gasping at Tamahori's film and Riwia Brown's

POETIC JUSTICE

John Singleton

Early glimpses of our dysfunc-

tioning family of urbanised Maoris.

living in Auckland's equivalent of

Toxteth or Brixton, suggest we are

in for two hours of Ken Loach in

Kiwi-land. Brutal Dad (Temuera Morrison) sloshes back beer with

his mates - a tattooed army in

black singlets and leather trousers

when not hitting out at ravaged,

defiant Mum (Rena Owen). And the

children find different ways to dis-

tance the horror. Thirteen-year-old

Grace (Mamaengaroa Kerr-Bell)

keeps a diary and befriends a home-

less boy living under a flyover. Older son Nig (Julian Arahunga)

joins a gang. Delinquent Boogie (Tuangaroa Emile) gets carted off to

a reform school where - as a fringe

benefit – he is taught basic Maori

With the sight of a spear-wielding

social worker schooling his protégés

in the rudiments of chanting,

tongue-poking and bottom-shaking

(so familiar to our own dear Queen

on her royal tours), the film moves

from docudrama into a higher

warrior traditions

the emotional power and conviction script, based on a novel by Alan Duff. But like its title, this thrilling of the scenes. We do not even need to agree New Zealand movie thrives on hewwith film-maker Tamahori's apparing the expected into strange ent didactic agenda. Right from the trick opening - a panorama of lake and mountains revealed as a billboard from which we pan to the filthy, fume-filled highway - the ONCE WERE WARRIORS film is telling where we can put our Lee Tamahori notions of "progress." Better, it says, to turn round and re-invoke MURIEL'S WEDDING our ancient traditions. Yet Jake's brutality seems the result of too lit-P.J. Hogan tle progress, not too much. His tattoos (here a scorpion on the neck,

> his hard-punching patriarchal attitude to his women. Thankfully, the film's dramatic momentum overpowers its messas mongering attempts. So does Rena Owen's performance as principal human punchball. Her features tell us what she is going through - a universal domestic hell - even before we see it demonstrated. The draggled hair looks like a mass suicide dive; the complexion is pale and dry like stripped beef; the eyes are on sleep-deprived red alert. This is a Mother Courage with no phony

there a ring of barbed wire around

the biceps) are a hangover from yesterday's tribal primitivism, just like

beaten sensele The film ends with a dubiously inspirational coda, in which our heroine plus surviving children returns to her ancestral roots. Cameraman Stuart Dryburgh, of The Piano, pulls out the lens-filter marked "pastoral-elegiac" and we are asked to gaze into the happy

triumphalism. She fights back

because the only alternative is to be

But before this surrender to ethno-utopianism, the single shot we most remember is that of a speed-



Urbanised Maoris: Temuera Morrison and Rena Owen in Lee Tamahori's hyper-real picture of a disintegrating family, 'Once Were Warriors'

ing gang car overtaking a police car. Filmed from in front, with distorting lens and low angle, the gang's gallivanting jalopy (complete with shrunken head as bonnet ornament) seems like a juggernaut from the past offering one last Parthian insult to the present. "Once were warriors"...Still trying to be warriors . . . May finally give up in time to join the 21st century.

It is a week for manic self-examination in the Antipodes. Muriel's Wedding from Australia is a black comedy with large patches of dayglo pink and leopard-spotted yellow. In a little seaside town, we watch the heroine's suburban fantasies grow

to the size of psychosis. She is Muriel (Toni Collette),

plump, unpopular and living in Porpoise Spit. She swoons over Abba songs; quarrels with her Dad, a local bigwig (Bill Hunter); steals a faux-leopard dress for a wedding; and after catching the bride's bouquet at those same nuptials longs for the day - in accordance with flower-catching superstition - when she too will be spliced.

The audience has to catch the bouquet of ensuing subplots. There is the girlfriend who becomes wheelchaired with cancer (Rachel Griffiths); the mother who swallows too many aspirins; the South African swimmer who wants to marry Muriel for his nationalisation papers. All this is filmed in a giddy alternation between soap opera naturalism and what we might call

"psycho-farce." Someone had certainly better call it something, for the fast-growing movie mode is now virulent down under: see Heavenly Creatures, Dallas Doll, Priscilla Queen Of The Desert.

Psycho-farce is the use of comical exaggeration, in acting, decor and colour photography, simultaneously to satirise a society and to evoke a visionary-barmy state of mind. It is

Expressionism gone ludic.

Debut writer-director P.J. Hogan lays on the high-gloss colours as if taking his cue from Muriel's own fantasy photo album. This specialises in lurid holiday snaps and pictures of our heroine festooned in lacy-white. Her habit, after leaving home to live in Sydney with Rhonda, is to try on wedding

a Fille mal gardée has been a air, rather like the ballets I saw in the happy ballet since its creation in French provinces too many years ago,

dresses in shops while Rhonda takes her photo. The snaps, she tells the assistants, are for her ailing

Even the film's sob-story dimension - Rhonda's illness - is poised between the realistic and the ridiculous. Are we meant to sniffle into our handkerchiefs as mad Muriel stiffens her soul to become martyr/ nursemaid? Or is it Hogan's way of saying that once you decide to live in fantasyland everything becomes a dialectic between Abba songs and

Hollywood melodrama? Whether you think Muricl's Wedding is a good or bad movie may depend on which layer of intentionality you think it actually stops at. My suspicion is that it got stuck, albeit enjoyably, between dimen-

Ballet/Clement Crisp

'La Fille' in Flanders

ner, who in those days might be one of the

ing, but not much credibility to the narra-

tive. For Fille is, at heart, a touching tale

about a girl's right to marry for love. Like

a Molière comedy, it masks serious mat-

ters under its smile, but to cheat on its

central truth is to cheat its interpreters.

and Lazzini's version offers little to its

The Flanders' cast rejoiced in the steps

and gave them a vivacity that blew the dust off every predictability. The Lise was a young Cuban dancer, Xiomara Reyes,

who is a delight. She is very pretty, with a

more than pretty technique - light, clear.

musical, and buoyant enough to soar through difficulties with a most engaging

air of enjoying every minute. She does what she can for the drama by being her-

self, and we believe. Her beloved, Colas,

was Rinat Imaev, Russian-trained, and

able to give the farmer a suitably innocent

players except steps.

This lends charm of a sort to the stag-

tougher ladies of the troupe en travesti).

Bordeaux in 1789. It was given with lines of merry peasants busily stepwhat must surely be its happiest ation by Sir Frederick Ashton in a with lines of merry peasants busily stepping and smiling and forming neat patterns behind the ballerina. (And her part-

sions: that somewhere along the way parodic intent stopped and the real emotional fairy tale took over.

John Singleton's dismaying Poetic Justice suggests that we reviewers who thought Boys N The Hood the most overrated product of the New Black Cinema can now go to the top of class.

Singer Janet Jackson plays the hairdressing heroine from South Central Los Angeles who falls for a young postman, joins him on a drive up the coast to Oakland and has some love quarrels on the way. That is about it: except for the Maya Angelou poems on the soundtrack and the chunks of uncooked philosophising about what-it-is-tobe-black. Torpid; interminable.

mance I saw was Pascal Molat as the nin-

rial, bright-edged and bounding, and I

ended up thinking that Lise might perhaps have listened to her mother when such a

good dancer was on offer. Some of the other roles relied too much upon low com-

edy capers - none lower than a comic

servant who should have been put to fire and the sword long ago.
The Flanders ensemble looked, as ever,

strong and assured, their dancing stylish:

everything they do pays tribute to fine

schooling. The score, a conflation of the

two traditional Fille scores by Hertel and

Hérold, has been admirably arranged by Jean-Michel Damase, and is as pretty as

the old ballet deserves. Design is by Roger

Bernard, with bold costuming and

(because of the exigencies of the Brussels' Cirque Royal stage) skeletal design, which looked more Ideal Home than country life.

The Royal Ballet of Flanders tours Fille

throughout Belgium this month, and vis-

its Northampton's Derngate Theatre for

the week of May 23.



Mercurial, bright-edged and bounding: Pascal Molat as Alain

Concerts/David Murray

Mahler twice over

ichael Tilson Thomas completed his Mahler cycle with the London idea, of a piece with the clever lighting that made the assembly of performers look so imposing. All in all, it was a glorious conclusion for Symphony on Sunday: the Eighth Symphony, the "Symphony of a Thousand" - stupid label! - with some hundreds of orchestral players and choristers in T.T.'s Mahler cycle. Given the composer's unprece-dented popularity these days, there has been room in the concert season for some competing Mahler the Royal Albert Hall. Why not the performances. Last week Roger greater Ninth (placed earlier in the Norrington, not hitherto known for his Mahler, conducted a quite diftimetable), or indeed the torso of ferent Fourth Symphony with the Cynics might say: because the London Philharmonic in the Festi-

sophisticated Viennoiserie; instead he took the symphony at face value, as a child's-eye vision of an excellent team). I should put it angelic bliss. The dances in the first two movements were perky and innocent, only briefly shadowed by the single sour eruption in the one and the sinister, cloying fiddle solo (tuned a semitone high) in the other. Until the Poco adagio, it was Mahler's woodwind writing - intricate, com-In any case, he made a blazing panionable, pastoral - that seemed success of the Eighth. This was a to carry the main burden. Norrington kept his strings down to hare

> The symphony was disarmingly crowned by Amanda Roocroft in the quaint child's heaven finale. For most of it she scaled her soprano down to a light, boyish treble, but she tapped her new-tound mature resources in the verses that needed them. That was seamlessly accomplished, suggesting depths beneath a twinkling surface, and perfectly adapted to Norrington's seemingly plain, unfussy reading of the whole work.

audibility, or allowed a leash to

just one section at a time.

val Hall. No attempt whatever at

Theatre/Sarah Hemming

'Vanya' with an Irish lilt

ield Day's production of Uncle Vanya starts well. Astrov and Nanny taking tea, managed that tricky Chekhov exposition -"how long have I known you?" beautifully, making it sound utterly natural and helping you believe that you are just eavesdropping on lives that carry on after you have turned your back.
This is one of the great strengths

of Peter Gill's staging: it has a natural ease that is very important, helped by Frank McGuinness's splendid translation, that combined sensitivity with easy Irish colloquialisms. But, despite this, and despite the fact that there is much that is good about it, the production (on tour to the Tricycle) falls short of the greatness it could achieve. Chekhov's autumnal masterpiece

deals with wasted life, lives misspent and hopeless love. These poignant scenes are summed up, of course, in the character of Vanya, the middle aged man who is brought face to face with the futility of his life during the course of the play.

But nearly everyone on stage is living in the shadow of what they might have done. The retired professor who comes to visit is a fake. while his beautiful, indolent young wife, idolised by both Vanya and Astrov, has thrown herself away. And, in one of his master strokes, Chekhov not only portrays people living through the results of missed opportunities, he also shows us one such moment happen. as Sonya's hopes of marrying Astrov wither before us. But the play is also marvellously,

richly ambivalent. Its title is not "Vanya", but "Uncle Vanya". reminding us that central to it is the difference between Vanya's bitter reaction to his disappointment. and the stoical one of his niece Sonya. Whose response is more valid? And has he wasted his life? Chekhov reminds us how we waste our time fretting over "if only's". It is difficult to do justice to all the play's layers, as it is to capture

The production is very funny and often moving, but you are not in tears at the end

the surge and ebb of the tragedy, and they remain muscled in this production. Stephen Rea is marvellously funny as Vanya in sarcastic mode, jabbing his hands into his cardigan pockets, growling, glowering and loping round the stage, and he brings off the slump from acid self-pity into total dejection and self-loathing when he sees the doctor kiss Elena. But he loses something towards the end.

His "mad" scene, when he boils over at the professor's ham-fisted suggestion of selling the estate, is wildly effective - hilarious but scary, charged with the same recognisable hysteria as a Basil Fawlty (0171-328 1000).

pitch in his desperate appeal to the doctor in the final scene, where he could achieve so much more with quiet desolation. Several key scenes lose something by being played on one level in this production.

But there are alternative stagings of

To Ashton-educated eyes, this is not a

by the verve with which the Flanders'

dancers nip through every scene. The cho-

reography has a somehow old-fashioned

Meanwhile, the play's shape and movement is not helped by Hayden Griffin's heavy wooden set. It is imposing and claustrophobic, but you get little sense of the huge, crumbling estate outside, nor of the autumnal weather which, with its oppressive heat and sudden storms. mirrors the character's surging

Individual performances are very good. Enda Oates' visionary Astrov is driven and energetic: you believe in his enthusiasm, his integrity and his frustration. Zara Turner is lovely as Sonya, and to watch her blossom and fade before you is painfully moving. Kim Thomson is exquisite as Elena, with a creamy Madonna face, silken voice and hixuriant auburn hair - utterly convincing as the sort of woman who attracts adoration. And Helena Carroll is so warm and sensible as the old nanny, that you feel she really has sat on the stage for the last 90 years.

There is much to enjoy in this production: it is very funny and often moving, but - you are not in tears at the end of it. Like Vanya's pistol shots, it falls just wide of the bull's eye.

Continues until April 29 at the Tri-



cycle Theatre London NW6 Kim Thomson and Stephen Rea as Elena and Vanya

Survival in the shrinking office



One simple theme runs throughout this book, partly captured by its sub-title. The author, a Nobel Prize-

REVIEW winning physicist, is the head of AT&T Bell Laboratories, one of the world's great centres of applied science. He believes that manufacturing has undergone a transformation in recent decades, but that office activities have not. White-collar work is about to undergo the same profound changes.

Today millions of welldressed, desk-bound humans still earn a living," says Penzias, "by 'running errands' between machines - getting a fax, marking it up, typing a draft, making copies, filing some, routing others - just to keep the information moving."

Not only is this inherently wasteful, it contributes to a much more dangerous inefficiency: it makes organisations internally-focused. directing their energies away from the customer towards the smooth operation of internal processes. "Every minute a customer representative spends meeting with people in her own company reduces the amount of time available for customer contact," Penzias says.

Inwardly-focused organisations place a higher priority on resolving internal conflicts than on meeting real customer needs. Thus, a traditional computer company that decides to enter, say, the workstation business will typically spend too much of its time resolving conflicts between the new potential market and existing product lines such as mainframes, mini-computers, PCs and so on - time that could be better spent meeting custom-

Well-managed companies have been aware of this trap for decades, of course. Indeed, you could argue that the companies that have survived through to the 1990s have done so, in part, because they have been able to manage the conflict between internal and external priorities better than their rivals. Penzias's case, however, is that the amount of human time and effort that needs to be spent on internal

HARMONY: Business, Technology and Life after Paperwork By Arno Penzias Harper Collins, New York, \$23

co-ordination is shrinking spec-

Survival will go to those companies which realise this. Instead of using layers of white-collar workers to handle the intermediate steps between customers' desires and satisfaction, such companies will use inter-connecting computer systems to give customers direct information access.

There may not be much high-tech computer wizardry in this: the skill lies in recognising which areas of work can be replaced by direct connec tion with the customer. Bank clerks can be replaced with cash machines. Chain-stores' order-processing departments can be replaced by linking the tills directly with the suppliers. The engineering team usually necessary to customise sophisticated telephone-answering systems can be replaced by a program on a salesman's laptop computer.

nd so on. "Though to my knowledge no computer has yet managed to replicate the performance of a single office worker," says Penzias, "the right combination of computing and communications can frequently replace whole departments.

Along these lines, Penzias offers a few more penetrating thoughts. The best business opportunities may lie in the gaps between today's products and services, and at the periphery of what is currently available. The best new corporate structure may be that of an architectural practice. And "as technology puts unprecedented power into human hands, knowing what to do becomes the paramount element of competitive advantage.

This is not one of those huge, unreadable tomes that recent business publishing has foisted unon us. It is written in a clear, lively style that crams several tomes-worth of insights into its opening chapters. Unfortunately, the book is 10 chapters long, and it runs out

Part of that is because of the book's main title, Harmony. Penzias argues that the age of quantity, first replaced by the age of quality, is now to be replaced by the age of harmony. Harmony itself, with suspicious neatness, has three aspects: technology must be in harmony with itself, with human beings and with the

environment. The "harmony with itself" argument is the case for systems integration - for eliminating the gaps between computers that are currently filled by humans. The other two harony shortages are the technological equivalents of motherhood and apple pie: to see their beguiling shallowness, simply imagine the alternative.

Penzias offers a number of ways in which information technology can help resolve environmental and social problems. Turning the research resources of the US defence industry into a giant electronic university is perhaps the most appealing. It is also easy to take pleasure in the suggestion that people will wear "several microphones, located at various places on the body," together with a video-camera attached to the spectacles-frame (quite how this will work for normally sighted peo-

ple is not explained). These will all be linked to the user's home computer. allowing it to store information, then play it back through a radio-linked earpiece at subsequent meetings. Penzias rejoices at the social gains: 'What a boost for 'nerdy' techies who can't remember names and faces!"

It is, perhaps, unfair to judge a collection of future scenarios on the basis of its most farfetched claims. And it is probably inevitable that a book with such ambitious aims should fail to accomplish the task of providing a new paradigm for every aspect of 21st century human existence. It is enough, perhaps, for it to offer some powerful insights into how companies must cope with life after paperwork. On that narrower ground, Penzias succeeds with style and flair - and merciful brevity.

ow weak is the US dollar? This may be a surprising questhe dollar has fallen 16 per cent against the yen since the beginning of the year and 7 per

cent against the D-Mark. These falls come on top of more long drawn-out declines over the past five years. They are also far bigger than would be expected from the movement in the purchasing power of these key currencies.

At the beginning of this year, before the present currency shakeout, international estimates suggested that German labour costs had advanced by 25 per cent relative to the US when measured in dollars, and that Japanese labour costs shot. up more than 50 per cent. Thus the D-Mark and the yen seem far too high, or the dollar far Yet these by now familiar

facts represent only one side of the picture. The official exchange rate index for the dollar suggests only a modest downward drift over the past five years. Even this index does not take full account of the growing role of emerging markets, which now account for some 30 per cent of US trade. The dollar has rocketed against these countries, above against neighbours. including Canada as well as Mexico.

The second chart includes a

world" index for the dollar estimated by James Capel. This suggests that the dollar has remained pretty firm and has if anything drifted slightly upwards in the last few months. A similar picture is painted by an index drawn up by the Dallas Federal Reserve. The worldwide indices have their critics who say that the indices have been artificially boosted by the extreme undervaluation of the Mexican peso and of other Latin American and Asian currencies that have

will be seen that the dollar really has fallen. Even on this modified view, the genuine fall in the dollar only started this year. There are analysts who believe that a real dollar depreciation is necessary to help reduce the US current payments deficit or even to convert it into a surplus to offset the declining popularity of the US currency as a reserve asset.

been pulled down with it. Once

these currencies rebound it

The upshot is that all three of the world's key currencies may be overvalued, but some more than others and no one has any idea of the size of cor-Peter Martin | rection required. There is no

ECONOMIC VIEWPOINT

Rival yardsticks for the dollar

By Samuel Brittan

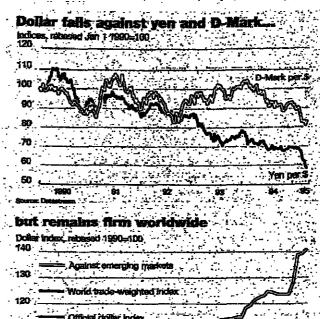
alternative to leaving the sorting out to the market. The best the central banks could do would be to act as stabilising speculators, buying when they think currencies have fallen below trend and selling when above trend. The test of their action would be whether their operations were profitable. The key currency countries seem to go through phases.

They begin with strong domestic economies and current balance of payment surpluses. But as foreign funds are attracted their exchange rates appreciate and they begin to run current deficits. Eventually overseas holders become worried either because of these deficits or from an independent desire to diversify their holdings. To off-set the resulting capital outflows the ageing key currency towards a current payments

Meanwhile, the underlying US current balance of payments deficit reflects an excess of domestic investment over savings amounting to some 2 per cent of Gross Domestic-Product. The US is not going to increase its savings, whether by fiscal reform or any other means, simply because overseas governments, or even domestic think tanks, lecture it on the need to do so. Nature has its own remedy.

If overseas holders really do worry about the balance of payments deficit, the real exchange rate for the dollar will sink, and eventually US interest rates will rise to incorporate a devaluation discount. Higher interest rates will discourage domestic investment and perhaps boost savings until the gap disappears. All that the US authorities can determine is how far the exchange rate adjustment is accompanied by a nominal depreciation of the dollar, with some inflationary impact, and how far it takes the form of a lower rate of inflation than that of trading partners.

Meanwhile, the true super-



have emerged are those of the smaller economies surrounding the main international players, such as Italy, Spain, and the countries caught up in the Mexican slipstream. These

countries might be called "Mediterranean-Caribbean". Key currency countries can ments deficits to the extent that overseas residents are pre-pared to accumulate holdings. The drawback is that their

How currencies have fallen against the yen

French tranc Swedish Idona US doller

exporters report that their products are "uncompetitive"; and, because of lurches from one key currency into another. the degree of uncompetitiveness varies rapidly and unpredictably.

The advantages and drawbacks of the Mediterranean-Caribbean currencies are a mirror image. Their goods tend to be highly competitive. But their terms of trade are unfavourable. There is also always a danger of a downward cycle of lepreciation and inflation, and in extreme cases of a destruc-

tion of their financial systems. There are of course many. other kinds of currency, among them the strong satellite currencies such as the Dutch guilder or Austrian schilling, which are not international currencies but move with the D-Mark. There are the small strong currencies such as the Argentine peso or Czech crown

which tend to become over-valued. There are also the fossil key currencies, above all sterling, which have lost most of their old-role but still display

some of the symptoms.

The relation of each key currency to the smaller currencies in its periphery is becoming more urgent. Neither the violent downward plunges of the Mediterranean Caribbean currencies nor the overvaluation of their key currency neighbours does anyone much good. The only lasting cure will be the adoption of the key currencies for use over much wider areas - leaving the local currencies for perhaps a residue of small retail transactions.

🕇 o take an actual example, the Mexicans act to reduce imports on the basis of all the worthy international advice they are receiving. One effect is to reduce US exports and thus worsen the US payments deficit, thus creating more alarm about the dollar. If the US then follows advice to tighten its own financial policles, Mexican exports will fall and its balance of payments weaken further.

It was to prevent such a self-defeating cycle that international economists during the recovery period after the second world war established "theorems" saying that import restrictions which discriminated against strong currency countries needed to be less severe than across the broad

Talk of discriminatory import restrictions in today's world would be playing with fire. The same effects could be achieved if Mexico had the same currency as the US and no one even knew how much either country was importing from the other.

Establishing a supposedly new currency, to avoid an explicit takeover by the D-Mark, is the Maastricht European approach. But it is not the only one. An alternafive, more in vogue in the US periphery, is the dollarisation of neighbouring economies. This can take the form of a currency board, which can only issue domestic money against dollar holdings. But it can also result from the drift to using the US dollar more for

domestic purposes. Such absorption of small unstable local currencies by the key ones may now be a benign form of imperialism. It may also be an essential pre- lude to constructive diplomacy between the key currency

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SEI 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine')

Poor offer of Concession on works councils insurance From Mr Zygmunt Tyskiewicz. | sultation of employees". | requirements need never be

From Mr Aidan Walsh.

Sir, I sympathise with Mr Roy Jenkins (Letters, April 3) who bemoans the lack of Europe-wide car insurance. However, the problem seems to caused only by narrow-minded legislation in the UK and Irish Republic.

My wife and I drive highperformance cars. Yet our standard comprehensive cover includes any driver, in any country within the widest definition of Europe. I investigated the possibility

of insuring with a company

which operates in Ireland, including the Irish company that is part of the group from which I purchase insurance in Austria. I was informed that, first, I must take up residence in Ireland, then the cover would exclude young and old drivers, and I would have to name those middle-aged people who might drive my car. The premium would also be very much higher than I now pay. Having to pre-name drivers seems particularly anti-social. Were I to have such a policy and then dine out rather more well than wisely, my insurance policy would preclude my asking a friend or neighbour to drive me home. It is not clear

to me what the insurers gain from this. Have we not yet progres to a understanding that the motor vehicle has long ceased to be restricted by national boundaries?

Aidan Walsh, Am Modenapark 7/2, A-1030 Vienna, Austria

Sir, Companies reading Robert Taylor's interesting question and answer guide to Euro pean works councils (Management: "Entering into a new dimension", April 10), should do so with a degree of caution since it contains inaccuracies and misleading asser-

This is particularly so as regards the section dealing with the so-called "Article 13 agreement", by which the obli-gation of the directive shall not apply to companies where "there is an agreement, covering the entire work force, providing for the transnational information and con-

pally with national or European trade unions. Article 13 says no such thing. He then goes on to suggest that, after September 22 1996, a special negotiating body could seek creation of a European works council, even if another body (created under Article 13) already exists. That is not what the directive says and, if it were, then Article 13 would become completely pointless. As repeatedly stated by commissioner Padraig Flynn, the directive is now designed to

Robert Taylor makes it applied Instead, companies are sound as if such agreements offered the Article 13 proceup; in agreement with their and consultation systems tailor-made to their specific requirements and adapted to their existing consultation arrangements. That wise concession for

which Unice [the pan-European employers' federation] fought so hard, must be well understood and preserved. Zygmunt Tyskiewicz, secretary-general, Unice.

rue Joseph 11, 40 B-1040 Brussels, Belgium

Identity card a retrograde step for UK

ensure that the subsidiary

From Mrs Gwyneth Dunwoody,

Sir. Joe Rogaly's article "Playing the identity card" (April 8/9) struck a real chord. The only way the common frontiers of the EU could be made to work would be if everyone carried "papers" as in France. That would be a frightfully retrograde step. Gwyneth Dunwoody. House of Common London SWLA QAA, UK

From Ms Karen Toseland. Sir, The most convincing argument against identity cards, and not mentioned by Joe Rogaly, is discussed by Michael Spencer in his book 1992 and all that - Civil Liberwhat the data protection registrar said at the time of the debate on the national card identity bill introduced by Mr Ralph Howell MP in 1989. The act of presenting a

national identity card offers the opportunity not only to determine that this individual may be who he says he is but to record information about him. This opportunity is enhanced if, as seems likely. the card is designed to be machine-readable. Any information on the card can be recorded together with information on the whereabouts of an individual and the circumstances in which the card is

"In order to administer and control the issue of national identity cards, it would seem necessary to form a population register which could record the movement, from address to address, of all the individuals in the United Kingdom."

The registrar concluded: "The introduction of national identity cards and national identity numbers would mark a significant step along the path to the comprehensive recording and automatic processing of information about individuals. It is a step with potentially serious privacy implications for all United Kingdom citizens. From a privacy and data protection viewpoint the arguments suggest that the step should not be taken." I agree. Karen Toseland 14 Moel Famou View,

Riverside Drive,

Liverpool L17 TET, UK

Economic policy not a matter of economics but of politics

From Dr James Ball. Sir, If Mr Fabrizio Galimberti, writing from Australia (Letters, April ?), fails to see the logic of Robert Chote's conclusion (Economics Notebook, April 4), he is either obtuse or too far away from his homeland. Of course there are regional differences within a national economy and differences between regions; as say Lombardia and Abruzzi and Cheshire and Gwent.

But the bigger difference is that national regions can talk to each other, not only literally but culturally. Economic policy is not a matter of econom-

ics but of politics. The UK went through a period of sig-nificant change and severe disruption in the 1980s. Yet riots and strikes did not affect the basic nature of things: the Northumberland miner's daughter may be working for a. City bank while the Manchester joiner's son has his own business a few hundred yards

These aspect of a nation state are important - in Modena or Malvern - because of the nature of parliamentary democracy. Mr Galimberti may speak English and I may speak Italian. But we are respectively

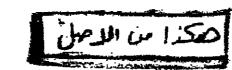
Italian and British and each carries with us a weight of cul-tural baggage which true Euro-peans should recognise. I was born in England of English and Irish parents, taught Latin as a child and educated in England, Greece and Italy: yet I am still lectured by Edward Heath (about as fluent a European speaker as he is in English) who was rightly ridiculed by Ian Robinson in his book The Survival of English (it did not survive Sir Edward Heath's

Mr Galimberti concludes his letter with a memory of the high-level of debate in the late

treatment of it).

1960s. Perhaps he thinks that Mr Chote's photograph (please change - he looks rather too worried about his II-pius) dem-onstrates your correspondent's youth and that Chote has no idea of that far-away decade. Both of them should read or. re-read the speeches of that period: Mr Galimberti may discover what nonsense it was, although Mr Chote may not forgive me for wasting his James Ball.

Policy adviser. Thoburn Associates, 2 Cloth Court, London EC1A 7LF, UK



Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Thursday April 13 1995

Behind the bid for Chrysler

ensure that the company's prod-

uct market success is reflected in

financial market valuation. Any

company with \$7.5bn in liquid

assets, a balance sheet far stron-

ger than its main rivals, and

sharply higher capital expenditure

in prospect has scope, on this view, for decisive action to raise

its share price.
The problem with this argument

is not that it implies the stock

market is wrong in valuing Chrys-

ler so cheaply: markets make mis

takes, after all. Nor is the mooted purchase of Chrysler so very

implausible, given the company's

cash and the possibility of attract

ing an overseas partner. Depend

ing on how much the cash pile was run down, and whether there

was, indeed, an overseas investor

Mr Kerkorian seems justified in

claiming this would not be a

The problem is more that the

argument is reminiscent of those

used to support the rush towards leverage of the 1980s. Then, aca-

demics and investment bankers

argued that the world was becom-

ing an inherently less risky envi-

ronment for business, justifying

Chrysler's management believes

a strong balance sheet is needed

to avoid repeating past near-

collapses. Mr Kerkorian appears to

differ. By announcing an unfin-

anced, unprepared non-bid, he has brought the issue out into the

open. But he has much further to

go before he can claim victory in

higher levels of debt

'highly leveraged transaction".

Underpinning Kirk Kerkorian's could do more, he believes, to approach to Chrysler is a dispute about how much capital American

in the car business, says Chrysler, the answer is: lots. It is competing in a cyclical industry with a releatless thirst for cash for new models and sales rebates (that is, price-cuts). It has only just got its balance sheet back into shape: for the first time in 40 years it has no unfunded pension liabilities. And only four years ago it was on the verge of running out of cash for the second time in a decade. Evidence enough, it believes, that its grudging disbursement of cash to shareholders - it had to be prodded by Mr Kerkorian into raising its dividend last year - is prudent rather than miserly.

That is not the way Mr Kerko-

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rian sees it. In the early 1990s, when Chrysler was on its knees, he bought his first stake in the company at just over \$10 a share. Since then, the company has recovered from imminent extinction to become the most profitable mainstream car producer in the world. Yet its shares have languished they were less than \$40 (£25) each before Mr Kerkorian's announcement yesterday, only four times 1994 earnings.

It is hard not to sympathise with his desire to push the price higher. In part, of course, his dispute is with the stock market. which refuses to give Chrysler or US carmakers in general - the valuation that recent performance might seem to deserve.

But in part it implies a criticism the intellectual struggle, let alone

conclusion of one of the biggest and most com-plex rounds of bidding in the history of the telecommunications industry. By the end of April, consortia

This month will see the

comprised of international and local companies must submit bids to provide basic and cellular telephone services for India, where the population is 900m, the economy is growing and demand for telephone lines far outstrips supply. India had little choice but to open

its telecoms sector to private and foreign investment; the government does not have enough money to provide even a rudimentary nationwide service, let alone modernise the system and expand capacity.

Tenders were issued in January for provision of services to 20 so-called "circles" - roughly corre-sponding to India's states - for a bid round the government hopes will lead to a multi-billion dollar improvement of the telephone network. There is no doubt about the opportunities presented by the opening of the Indian market. When dding closes, the envelopes will contain offerings from consortia which include such groups as Brit-ish Telecommunications, Singapore Telecom, AT&T of the US, Nippon Telegraph and Telephone of Japan, France Telecom, Telstra of Australia and others.

"Companies like BT have just got to be in emerging markets like this where there is every prospect of a long-term payback," says Mr Ken Wells, BT's field manager in India. But the complexity of the bidding rocess leaves it unclear whether India's ambitious attempt to find a private-sector solution to its telecoms needs will deliver either the service the government wants or the sort of returns international

telecoms operators require. The deadline has already been postponed by a month while the government replied to hundreds of queries from potential bidders on ssues such as the interconnectivity of public and private networks, the intended regulatory regime, revenue sharing and tariffs.

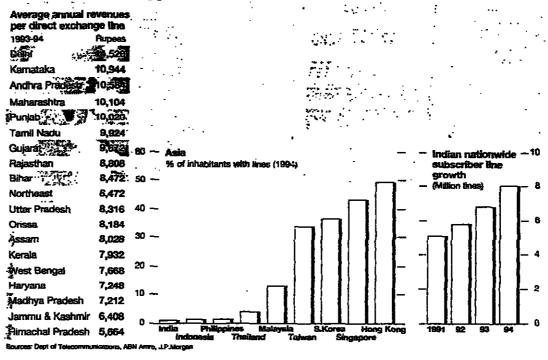
"There are still a lot of imponder ables." says one western trade attaché. "A lot of money is involved and the margins are going to be very tight. Lots of companies are going in headlong and hoping they can change the rules afterwards."

The headlong rush is understandable. With just one line for every 100 inhabitants India has one of the world's lowest telephone penetration levels, compared with an average in all developing countries of five lines per 100 people, while the average for the Organisation for Economic Co-operation and Development countries is 47.5 lines per 100 people. Only a quarter of India's 600.000 villages have even a public

Opening a \$20bn market to international companies will not be an easy process, says Mark Nicholson

Indian summer for telecoms

Indian telecoms: opportunities down the line



telephone, while applicants in the cities have to wait about two years for a line. "Just to keep up with other developing countries we would need between 50m and 60m new lines - an investment of about \$75bn," says Mr RK Takkar, India's telecoms secretary.

Estimates vary of the investment needed for even India's more modest immediate ambitions. Mr David Alan Cole, telecoms specialist with ABN-Amro Bank, reckons it would cost \$20bn over the next five years to meet the government target, announced last year, of a telephone "on demand" in urban areas and installation of one line to each phoneless village - a total of perhaps 10m new lines.

But India, with several states as big and populous as some European countries, is considered too vast for any single operator to tackle alone, or even with two or three partners. Hence the structure of the bid round, which seems designed to share the market among several big operators. The broad rules are clear

enough. The government requires international telecoms companies to combine with big Indian industrial companies to mount a bid. A 15year operating licence in each "circle" should be awarded to the highest bidder - but there is a weighting system, for which the criteria have yet to be clarified, linked to commitments to rural services and

new technology. Foreign companies must be proven operators of basic or cellphone networks and are limited to a 49 per cent stake in a bidding entity. Consortia can bid for as many circles as they wish, but foreign groups can tie up with only one Indian partner for cellular bids and one for basic services.

But these rules and the scale of investment have created headaches. "The paradox is that you need to bid for six or seven circles to be sure of winning two or three," says Mr Ashish Paul, projects manager for Telstra. "But if you actually win six or seven, what do you do? How do you finance that?"

Choosing a good Indian partner is another challenge. The principal Indian companies tend to have strong regional bases, implying strength in bids for some circles and weaknesses in others. BT, for instance, has lined up with Mahindra and Mahindra, an industrial group strong in the wealthy state of Maharashtra, while Telstra is with Southern Petrochemical Industries Corporation, which is wellestablished in southern states. But this raises the question of what happens if consortia win states where they have little local presence, and thus lack the influence which might be critical in dealing with state gov-

ernments. Preparation of bids for specific circles is also fraught with imponderables. Few telecoms executives doubt that India - as a whole and in the long term - will eventually provide a profitable market for private operators. But the viability of the market in each state over the relatively short life of a 15-year licence is another matter. Even simple esti-

mates of demand are difficult. There is a lack of data available, things like realistic numbers for the gross domestic product of each state - it's incomplete," says Mr lain Johnston, a telecoms analyst with JP Morgan in Hong Kong. "People are taking a stab at how many TVs there are in a given area and calculating demand for telephones from that - nobody knows."

Prices for telephone services in India are also low by world standards, and private operators will be pegged to present levels. They are also supposed to be limited to providing local services, with long-distance and international calls - the moneyspinners in the rest of world - remaining a state monopoly. Telecoms executives are unanimous in wanting this to change, and the government has already said it will review its monopoly on long-distance services after five years.

There are further concerns. Few bidders are happy with the trans-parency or independence of the regulatory regime. The Indian depart ment of telecommunications recently announced plans to split its functions into three arms: a services provider, a policymaking body and a three-person regulatory

ut many bidders say this leaves the public sector provider - their competitor - uncomfortably close to the tariffsetting regulator, And while there is no doubt that there will be plenty of bids, it is not certain there will be bids for all 20 circles.

The few consortia which have declared their hands - BT says it is aiming for Maharashtra and Telstra is going for some of the southern circles - have set their sights on the richer states. They are betting that strong business demand in rel-atively prosperous areas will more than compensate for the obligation to provide costly, and probably loss-

making, rural telephone services. Prospects for poorer states are less promising, although Mr Takkar says he expects bids for every circle. But operators and analysts believe the bids will focus on the wealthier circles, which would not only leave some circles without private investors but also deprive the state telecom company of revenues it now uses to cross-subsidise its services in the poorer, rural states. Mr Paul of Telstra expects bids will cluster around only about half of the 20 circles.

The problem is not just that winning bidders will face difficulties with regulators and bureaucrats in their efforts to make a profit; India's vision of using foreign and private capital to improve telecoms throughout the country is also likely to be left incomplete.

EU social realism

The European Commission's next three years represents an ished business from the first social important change in the direction action programme to be impleof European Union social policy mented fully Directives on work towards greater realism. The change has been driven by pressure from many European employ-ers concerned about competitive ness and cost burdens on business, and by high unemployment and budget deficits. The upshot is that there is now much less enthusiasm for the legal imposition of minimum labour standards on all member states.

future emphasis of social policy will be on ways of stimulating economic growth. In the words of the programme, a "new balance" has to be struck between what is economically necessary and what is socially desirable. This change may not be enough to satisfy Mr Michael Portillo, the UK's employment secretary. But what is proposed is far removed in content and spirit from the agenda of social regulation pursued over the past five years by the Commis-

Mr-Padraig Flynn, the EU social affairs commissioner responsible for the rather verbose plan, says he wants to encourage debate between employers and trade unions over a wide range of social issues such as training, protection of vulnerable groups of employees, and equal opportunities. Voluntary agreements will be the preopposed to the imposition of new laws.

For many employers, Mr Flynn's policy.

proposals will come as a relief. It social action programme for the is true there is still some unfining hours, rights for workers posted to work in another country, and part-time employment have yet to be fully resolved. Others - most notably the transfer of undertakings directive - may con tinue to create difficulties for member states, while future judg-ments from the European Court of Justice may also arouse disquiet among the business community.

But Mr Flynn will win strong support from employers for his determination to focus on ways of reducing pnemployment through the introduction of measures designed to lift cost burdens. His document specifically men

tions the efforts of the recently created working group chaired by Mr Bertolt Molitor, a former German government economic adviser, to scrutinise the efficiency and clarity of existing directives in order to ensure they do not hinder competitiveness.

This does not mean the European Commission is ready to embrace the whole of the so-called Anglo-American labour market model, with its emphasis on deregulation and flexibility. Nor are countries like Germany and France going to start dismantling their social protections. But Mr Flynn's modest plans suggest that a welcome convergence is developing inside the European Union in the controversial area of social

shadow over London law firms **John Mason** and **Robert Rice** on the impact of the ondon's legal community is

OBSERVER

perplexed and uneasy. criminal charges facing a top City lawyer Mr Robert Morgenthau, the New York district attorney, last week charged Mr David Sandy, a partner with a top City law firm, with suppressing evidence to prevent its being seen by US investigators probing the fraud at the Bank of Credit and Commerce

International. Mr Morgenthau, who has headed prosecutions in the US over the collapsed bank, did not stop there. Four other partners with the firm -Simmons & Simmons - are among those accused of conspiring with Mr

Sandy to tamper with evidence. The US prosecutor's moves have triggered deep unease in London's commercial legal establishment, which has been shaken by the spectacle of one of its own facing seri-

ous criminal charges.

Not surprisingly, City lawyers have been anxious to play down the long-term effects the affair will have on the reputation of City law firms. "I am not surprised they have gone after him," said one. "We have come to expect that from the Americans, But it is a one-off,"

Mr Sandy has been charged with merely acting legitimately in his cli-hree offences of suppressing evithree offences of suppressing evidence. The charges relate to his role as legal adviser to BCCI's majority shareholders, including the Abu Dhabi royal family and the Abu Dhabi finance department

The core allegation is that he and others tampered with computer hardware and software that contained the business diary of Mr Zafar Iqbal, the acting chief executive of BCCI before its collapse. The lengthy indictment details

how Mr Sandy and others allegedly wined computer discs, sabotaged a computer to prevent access to its hard drive and attempted to conceal print-outs of the diary.

Although it is alleged that six others were involved in the conspiracy.

only Mr Sandy has been charged by the New York authorities. Mr Sandy flew to New York on Tuesday formally to deny the charges. He is not disputing what happened, but insists no criminality

was involved and says he was

mons has refused to comment on the affair, leaving it to Mr Rusty Wing, Mr Sandy's US lawyer, to field inquiries. According to Mr Wing, the deletion of information from computer discs was for "legitimate purposes". The prosecution is a "novel, untested and unprecedented application of New York

law", he says. Mr Sandy was released on bail until April 21. Any trial is expected to be many months away. But it is by no means certain that there will be one. It is widely believed the US authorities regard the case as a suitable one to attempt to negotiate a plea-bargain to secure a convic-tion on a less serious charge.

In the meantime, Simmons & Simmons is left in an uncomfortable position. Although not among the elite. Simmons is firmly established as one of the top 10 UK commercial law firms. It has 118 partners and 450 lawyers and, according to estimates by Legal Business magazine. had a turnover of £72m in the 1993-94 financial year, with average profits per partner of £225,000. What effect the affair will have on Simmons is not easy to predict.

Examples of other firms of its size

and standing finding themselves in this sort of predicament are rare. In 1986 Mr Anthony Salz, a corpo-rate finance partner at City solicitors Freshfields, came under the spotlight over his role as legal adviser to Guinness during the

drinks company's takeover of Dis-tillers. Although he was a member of the Guinness "war cabinet", he was never charged. The only other leading law firm to find itself in a similar position to

that of Simmons in recent years is Travers Smith Braithwaite, whose partner Alan Keat was charged with conspiracy to defraud in the 1991 Blue Arrow fraud trial. The case against Mr Keat was thrown out by the trial judge half way through the year-long trial, but by that stage the firm had been under

Lawvers at Travers Smith are reluctant to talk about the experience, save to say that the sense of injustice within the firm about Mr Keat's treatment brought them closer together. Outwardly, clients were supportive. But privately some lawyers at the firm admit they can never be sure exactly what impact the affair had on their business.

Lawyers at other firms say Travers inevitably missed out on work it would otherwise have expected to get. "The suspicion is that something like that does more damage than you realise," said one.

The main talking point in City legal circles is the apparent lack of a motive for Mr Sandy's alleged actions. "It sounds an incredible tale," said one. "Why would you deliberately hide something which you would inevitably have to give up at some stage? The whole thing is implausible."

Whatever the outcome the affair looks certain to highlight the stark between the legal establishments on opposite sides of the Atlantic.

Benefit doubts

The new Incapacity Benefit for the long-term sick and disabled which comes into force today ought to do more to reduce benefit spending in the UK than any reform of recent memory. The principle of the new benefit is sound. But the practical consequences are another matter. Failure to rein in the cost of invalidity benefit, which has more than doubled in real terms since the mid 1980s, would have made a mockery of the government's claim to be serious about controlling public spending. Well over 1.5m people are now claiming invalidity benefit, up from 700,000 in 1983. No one doubts that a part of the rise comes from relatively

fit individuals opting for early retirement, rather than a lengthy period on the dole. Often they have done so with the encourage ment of both their personal doctors, and local employment offices. By imposing a universal, more objective, test of a person's incapacity for work, the new system ought to mean that everyone receiving the new benefit truly deserves it. As it stands, however, the reform has impor-

tant flaws. The first is its unfairness. Like the new Jobsecker's Allowance for the memployed, which will come into force next year, the new incapacity benefit will not merely impose the stick of tougher eligibility requirements for recipients. It will also mean lower benefits for those who successfully pass the test. Part of the fall in income can be defended, in the case of the incapacity benefits, since it will

come simply from including the new benefit as taxable income. But recipients will also have to live on the lower, short-term bene-fit for a full year before receiving the maximum support, rather than the previous six months.

People without means who have shown themselves to be involuntarily dependent on the state because of illness or disability ought to be able to expect relatively generous treatment at the hands of the benefit system. If the government had faith in the toughness of the new medical test, it should have deemed the modest net incomes of the remaining recipients an unworthy target for further savings.

Different problems will arise

with regard to the treatment of the extra 325,000 people who will full the new test over the next three years. The department has made an effort to prepare employment offices for the influx of about 95,000 additional unemployment benefit claimants over the next two years.

But inconsistencies in the way that different benefits eligibility criteria are applied are likely to mean many, highly publicised, individual complaints, a good many of them justified. A more gradual, and equitable reform would have reduced these dangers. Clearly, the government is gambling that high early savings will make up for the political costs involved. But on the worst case, it may also have condemned itself to a re-run of the early horrors of the Child Support Agency.

Polish rout for

Britain's foreign secretary, Douglas Hurd, encountered some heavy shrapnel yesterday in Warsaw. He was visiting UK policemen teaching their Polish counterparts how to recognise a money laundry when they see one.

VE Day

Hurd was a bystander at a row concerning where Poland's bigwies plan to be on the 50th anniversary of VE Day, commemorating the end of the second world war in Europe. President Lech Walesa has said he won't be going anywhere, after Chancellor Helmut Kohl made it abundantly clear he only wanted Americans, British, French and Russians in Berlin for its VE Day, no Poles, thanks.

But before saying he was staying put. Walesa forgot he had already accepted an invitation to go to London for its VE Day. At a meeting with Walesa yesterday, Hurd learned that the president will indeed not be going to London. Instead Poland will be represented by Wladyslaw Bartoszewski, foreign minister, who was in the Polish resistance during the war.

Meanwhile, Walesa has also made it clear be doesn't want prime minister Jozef Oleksy attending President Boris Yeltsin's celebrations in Moscow. Oleksy late yesterday said he will, nonetheless, go. Walesa's spokesman, Leszek Spalinski, acidly commented that's

all that could be expected from a former communist who was so used to going to Moscow in the past, he couldn't shake the habit. Maybe Warsaw's politicians should call a truce first - then sort out where to celebrate the peace.

Easter fare

■ How are you spending Good Friday? In keeping with the Philippines' devout Roman Catholic tradition, five super-pious churchgoers - including, possibly, two Belgians - will be nailed to the cross in Pampanga, north of Manila. This is standard stuff, happens

every year. Probably better to follow the example of President Fidel Ramos. a Protestant with no history of guilt or masochistic tendencies. He plans to have a medical check over Easter, and urges his countrymen to follow suit. Observer is sticking to hot cross buns.

Home sweet home

■ Never mind derivatives - Swiss banks are still struggling to master mortgage lending. That at least appears to be the sardonic view of the Swiss Federal Banking

Commission. The commission's vice-president Jean-Pierre Ghelfi pointed out yesterday that the amounts the banks have lost in recent years in futures and options are "only a

fraction" of what they have lost in mortgage lending, "an area one would have thought was perfectly mastered by bankers".

Kurt Hauri, executive director, chimed in, noting that the Commission last year pushed the bankers' association into developing directives for assessing the value of mortgaged loans. "I must say that it is discouraging to have to legislate in such an elementary area," be

Waltzing Werner

■ Edzard Reuter bade the press a disappointingly tame farewell at his appearance during Daimler-Benz's traditional pre-results bash in Stuttgart on Wednesday night. He ran through his record, bragged mildly about setting up the world's biggest and most important transport technology group, and then disappeared.

All in all, a pretty poor show from a man who has been known to bite back, when poodle like members of the German business media have forgotten their lapdog role and snapped a little too sharply at his

His successor, Jürgen Schrempp, rose to the occasion. He appeared quite overcome by the moment. Reuter had long before slipped away when Schrempp was seized by the desire to dance a celebratory foxtrot with Helmut Werner, the boss of the group's only profitable part, Mercedes.

The handsome Werner, once a rival for Reuter's office, was less than charmed and was obliged to demonstrate his muscle-power as he struggled to evade the Schremppian grasp. Suggestions from onlookers that

Werner was prepared to dance only if he could lead, were considered undignified by the unhappy couple's press-minders.

Hot and spicy

If this one gets around we'll all be in trouble. Jimmy Lai, the quirky Hong Kong businessman who is launching a Chinese-language newspaper (to be called Apple Daily), has recruited pizza delivery boys as reporters.

"We feel that with the worsening traffic jams, pizza delivery boys know how to arrive at the spot the fastest... the details can be chased by other reporters," says Lai. I'll have a Neapolitana feature with extra garlic, with a stock

prices choc-flavoured supplement to follow. And some rooting-around beer.

Clunker, USA

■ So why is Lee Iacocca, the ex-boss of Chrysler, joining forces with Kirk Kerkorian to gobble up Chrysler?

Simple - his name fits the bill: I Am Chairman Of Chrysler Corporation of America.

Financial Times

100 years ago Constantinople Railway

The report of Metropolitan Railway of Constantinople from Galatea to Pera Ltd for 1894 states that there was a decrease in the number of passengers carried of 295.114, and in the receipts of £1.264, as compared with the traffic of 1893. This falling off is accounted for by the earthquake in July, as well as by the bad weather in the first three months of the year, and the cholera which raged in and around Constantinople nearly the whole of the 12 months.

50 years ago

Road interests favoured Argentine railway companies have addressed a note to the National Transport Committee condemning the new general transport law proposals. The companies consider that, should the Bill become law, it would automatically be followed within a short time by the absolute ruin of the companies and the collapse of the railway system in which thousands of millions of pesos are being invested. The rallway companies point out that the Bill shows a tendency to favour road transport systems.

Thursday April 13 1995



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Basle committee proposes greater flexibility

Banking group suggests self-calculation of risks

International bank supervisors vesterday proposed that some hanks be allowed to use their own computer models to calculate how much capital they must hold against potential losses from financial trading.

The move marks a significant step towards a more flexible style of regulation, as central banks find it more difficult to exert detailed control over banks' activities because of the growing sophistication of financial

Controversy over trading has been heightened recently by the collapse and takeover of Barings, the UK merchant banking group. Barings was brought down by amassed by Mr Nick Leeson, a Singapore-based trader.

The Basle committee of supervisors from the Group of 10 industrialised countries said big banks would be allowed to use trading models to work out how much of their capital was at risk

\$23bn plan

to buy out

Chrysler

day.
The proposal, which could apply to up to 100 of the world's largest banks, is part of an effort to impose minimum capital requirements for the trading of securities, foreign exchange and derivatives (instruments which derive their value from an underlying asset or index) by the end

The endorsement of banks' own models, subject to a number of safeguards, is part of a longerterm shift towards supervisors monitoring banks' management than imposing strict limits on their activities.

Mr Tommaso Padoa-Schioppa, chairman of the Basle committee, said the use of models was "an important novelty". But he said supervisors were "not giving banks too much flexibility to calculate the capital charge the way

they want". Smaller banks and those with limited trading activities are likely to calculate their capital

requirements using a formula se out by the committee two years ago. This was criticised by large banks for being too crude and

Banks already have to allocate minimum levels of capital against their lending activities under the 1988 Basle Accord. They have not had to set aside capital for their rapidly expanding trading activities until now.

Some analysts believe that the move of large banks such as J.P. Morgan, the US bank, away from lending and towards trading on financial markets, has been encouraged by the fact that trading does not consume capital set aside to meet regulations.

Banks using internal models will have to set aside three times the amount of capital they calculate to be at risk. They will also be penalised by having to set aside extra capital if their models fail to predict accurately trading

> Basle model for banking safeguards, Page 22

Brussels inquiry into Crédit Lyonnais aid

Continued from Page 1

were bought with large amounts

After the deal, Chrysler would have "at least \$5bn" of equity and about \$12bn of debt, including the \$1.4bn it already owes. At this level, it would be less leveraged than either Ford or General Motors, and not comparable to the biggest buy-outs of the 1980s,

Mr Yemenidjian said. Standard & Poor's, the US rating agency, said if the buy-out was completed it would consider lowering Chrysler's debt rating below investment grade, a level it

Mr David Healy, an independent analyst, said Chrysler's directors would find it difficult to reject the approach, following the sharp rise in the shares. "It will be very hard for Chrysler's manment to put the genie back in the bottle," he said.

Chrysler's shares were trading at \$48% at lunchtime, up \$9% on Continued from Page 1

ing could take months. Mr Jean Peyrelevade, the bank's chairman, has warned that if the terms of the package are toughened, the survival of the group could be jeopardised. His comments followed complaints from French politicians and banking competitors that the conditions of the rescue were too

announced in March. A final rul-

The inquiry into the controversial bail-out will be a challenge for Mr Karel Van Miert, the competition commissioner, as it is the first into proposed state aid to a bank. His spokesman said yesterday that the announcement of an inquiry was "not a declaration of war", but the Commission needed more information.

"We are talking about a slimming course for Crédit Lyonnais which will have to concentrate on its core banking activity while waiting for privatisation," the spokesman said. The French gov-

rnment intends to privatise the bank, the country's largest, after strengthening its balance sheet.

Under the plan, about FFr135bn of the bank's assets will be hived off into a separate company and eventually sold. This is expected to result in losses of at least FFr50hn, which will be underwritten by the state and, in theory, repaid by future profits and the proceeds of priva-

the consequences for competition of a capital injection last year by the French government of

Mr Van Miert has taken advice from banking experts, including three central bankers, and concluded that, while banks are a particularly sensitive area because of the need to protect investor confidence, there is no reason why normal competition rules should not apply.

The Commission stressed that there was no question of Crédit Lyonnais facing bankruptcy.

BT and **BNL** form Italian joint venture

By Alan Cane In London

British Telecommunications sealed another link yesterday in its chain of alliances across Europe with a joint venture in business telecoms in Italy, Europe's fourth largest telecoms

The alliance with Banca Naz-ionale del Lavoro, a leading Ital-ian bank, which operates the country's biggest private telecoms network, comes as new partnerships are forming ahead of the full liberalisation of the

BNL and BT said they were forming a new company, Alba-com, with the intention of capturing at least 20 per cent of the market for fixed-line business communications, worth some L4.000bn (\$2.40bn) a year.

The Italian business communications market has been targeted by other international telecoms companies, including Cable & Wireless of the UK, which recently won a contract to handle the telephone and fax communications of Eni, Italy's state-owned energy and chemicals group.

BNL and BT are committed to investing about £150m (\$240m) over the next decade to update BNL's voice and data network. BT will own 50.5 per cent of the new company, with BNL holding the remainder. The chief executive, who has been chosen but whose name has not been disclosed, will be Italian.

France is now the only leading European country in which BT has yet to announce an alliance or joint venture to enable it to take advantage of EU rules forcing the liberalisation of telecoms across Europe after 1998.

The partnership between BT and BNL is expected to intensify the longer-term competition faced by Telecom Italia and its parent company Stet, which are due for full privatisation later this year. The former state monopolies are working to preserve their market share.

Telecom Italia argues that many of the biggest Italian companies, including Benetton and Fiat, have selected it to handle their telecoms services.

Indian summer for telecoms,

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Алтапре

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THE LEX COLUMN

Driving Chrysler into play

target for a takeover attempt: it is well managed and its 11.5 per cent operating margins are the envy of the world automotive industry. Since the company came close to the brink earlier in the decade, management has done an exemplary job of restructuring the group, leaving little scope for any predators to sweat assets further.

The key to Mr Kirk Kerkorian's manoeuvre is the derisory rating accorded to the company's shares. Before vesterday's announcement, the shares traded on a multiple of about four times expected earnings for the current year, implying that Chrysler is once again beading to disaster. But it is only a matter of months since the US automotive market has turned. And such a view also gives no credit since the last recession. The rating must have been a serious frustration for Kerkorian, as a large shareholder, but it is also an opportunity.

Despite the vagueness of Kerkorian's financing plans, there is little doubt that a deal would be feasible. given the \$7.5bn of cash on Chrysler's balance sheet and the similar amount that it will generate this year. The issue, though, is whether Kerkorian really wants to end up the owner and manager of a large car company. More likely is that he intends to flush out other interested parties by drawing attention to the lowly valuation. This may lead to a full-scale bid for the group from another party, but no doubt Kerkorian would be satisfied with a buyer for just his stake.

British Telecom

British Telecom deserves credit for the speed with which it is putting together the pieces of its European jigsaw. Yesterday's joint venture with Banca Nazionale del Lavoro in Italy follows similar deals in Germany, Spain and Scandinavia.

BT looks especially agile compared with AT&T and Deutsche Telekom whose respective links with Unisource and Sprint continue to face regulatory hurdles. This will give BT and Concert, its joint-venture with MCI, a short-term advantage in the growing segments of European telecommunications markets already deregulated such as managed network services for multinationals. But it is unlikely to maintain that lead after 1998 when European telephone markets are fully liberalised. After then, the stakes will be raised and BT will have to commit

significantly greater capital resources So far, capital expenditure on building the European operations has been small even if the costs of expansion are already diluting group earnings. Whether the international strategy

proves successful will not become clear until the next century. Meanmain influence on the share price. Following the shares' sharp under-performance since the end of January, they are on a generous prospective reflects the risks of a regulatory crackdown. Moreover forthcoming telecoms privatisations in Europe will provide ternative, attractive investments.

Japanese airlines

Japan's two big airlines, JAL and ANA, are in danger of becoming aeronautical dinosaurs. Although they operate from Asia's biggest domestic market, enjoy low fuel and financing costs, and compete in the world's fastest-growing region for civil aviation. their long-term trajectory looks ever downward. They have, understandably, suffered

from Japan's economic torpor. But the impact of recession has been compounded by domestic deregulation. This has particularly-hit ANA, the dominant local carrier, which has reacted by attacking JAL through the expansion of its international network. In theory there should be room for both: international traffic out of Japan is growing fast, as Japanese tourists begin to enjoy package holidays. But revenues are growing more slowly than volumes: cost-conscious consumers are forcing down prices by

Asian carriers or even US operators.
The Japanese afrines have reacted by cutting costs aggressively, as was demonstrated yesterday by JAL's announcement that it is to reduce headquarters staff by a third. Already capital expenditure has been sisshed aircraft deliveries delayed, cabin tres costs reduced, support services con tracted out, and stakes in other carriers disposed of But despite such efforts, the yen's ever greater strength means that in dollar terms the cos

gap between the Japanese and other

Asian carriers continues to widen. It

present conditions continue, it is diffi

cult to see how Japanese airlines can escape an ever accelerating tail spin-

RMC's conservative dividend policy is good news for shareholders. Unlik most of its peers, the company main tained or increased dividends through out the recession. By keeping dividend cover close to three times in a recov ery year, the company has left itself plenty of leeway to reduce cover during a cyclical downturn. Although the 9.5 per cent dividend increase appears paltry in the context of a 59 per cent pick-up in profits last year, total returns have consistently outpaced other UK construction companies This is because RMC's share price has outperformed the sector by 160 per cent since the start of 1990.

The lesson is that fund manager are capable of taking a long-term view when they have faith in a company's management. In this case, RMC's proven ability to generate strong returns on its investments, without recourse to shareholders for further funds, means shareholders are readto stomach some stinginess on divi dend payments. RMC's £500m investment in its Berlin cement works is a case in point. Shareholders took the investment in their stride, despite the fact that many of RMC's peers have burnt their fingers in the former East Germany. Of course, with 40 years experience in Germany, the company was better positioned than most.

Yesterday's profit taking is unlikely to topple RMC from the sector's pole position. Although its profits upsurge relied partly on economic recovery, its premium rating is justified by its exposure to recovering continental Europe and its ability generate cash.

> See additional Lex comment on Forte, Page 23

Daimler-Benz to shed further 19,000 jobs

Continued from Page 1

50 per cent slump in world demand for aircraft, to be expected to absorb all the impact of the US currency's decline.

Dasa, which lost DM438m in 1994 after a DM694m deficit the previous year, was likely to break even this year following an expected "drastic" improvement and further job cuts.

Mercedes-Benz, the group's primary source of turnover and profits, which earned DM1.85bn net last year after a deficit of DM1_2bn in 1994, would show a marginally improved result, Mr

Total deliveries of cars had risen by 9 per cent in the first two months of the year, despite a

FT WEATHER GUIDE

7 per cent decline in Germany. Mercedes' sales in the first quarter had risen some 6 per cent to DM16.6bn. AEG and the Debis services arm showed no change. while Dasa had reported a 20 per cent decline to little more than

Negotiations are under way on unspecified further disinvestments at the AEG electrical

Mr Reuter, who retires next

month and hands over control of Germany's biggest industrial group to Mr Jürgen Schrempp, former head of Dasa, said he was well satisfied with his record. Daimler was on the right path and the conditions success had been fulfilled, he

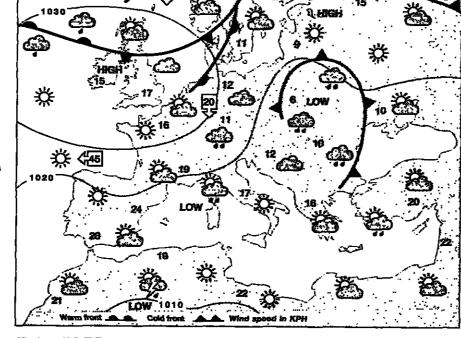
Europe today

will keep most of western Europe dry with sunny spells extending from the British Isles towards the Benelux. Western France will have plenty of sun and spring-like temperatures. Spain and Portugal will remain mostly sunny with temperatures as high as 28C across the interior. Low pressure in eastern Poland will produce rainy and cool conditions over the northern Balkans. The area around the Alps will have outbreaks of rain, with snow levels falling to about 1,200 metres. Russia will continue warm with sunny spells. Most of Italy will have a lot of sun and temperatures around 17C but northern regions may have showers. Greece and southern Turkey will have scattered showers.

A strong area of high pressure across the UK

Five-day forecast

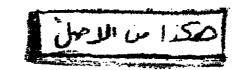
High pressure over the UK is expected to move west, allowing depressions to develop over central and western Europe. Most regions will have showers or rain and temperatures will fall slightly. Only the southern UK will remain dry and there will be sunny spells. The central and eastern temperatures around 19C.



Caracas
Cardiff
Casablan
Chicago
Cologne
Datias
Delhi
Dubai
Dubio
Dubrovnik
Edinburch fair fair cloudy fair shower shower sun fair rain fair Constant improvement of our service. That's our commitment. Lufthansa

Faraldurt
Geneva
Gibreiter
Gisegow
Hamburg
Hedeinid
Hong Kong
Homolubu
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Jalearta
Jersey
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COMPANIES & MARKETS

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Thursday April 13 1995



IN BRIEF

The state of the s

Volvo sells Alfred Berg to ABN Amro

ABN Amro, the Dutch bank, agreed to buy Alfred Berg, a leading Nordic investment bank, from Volvo of Sweden in a deal worth at least SKrlbn (\$126.4m).

Bull sell-off details imminent

The French government is finalising the first stage of the privatisation of Groupe Bull, the less-making computer manufacturer, and is expected to announce the operation within the next few days.

Alcatel may ask Viénot to take control Mr Marc Viénot, chairman of Société Générale and one of France's most prominent bankers, appears set to take the helm temporarily at Alcatel Alsthom should an appeal court uphold a ban on Mr Pierre Suard, chairman of the industrial group. Page 19

JAL to cut headquarters staff Japan Airlines (JAL), the country's largest carrier, is to cut staff at its headquarters by one-third, as part of cost-cutting to improve the airline's operat-ing performance. Page 20

Microsoft and Wang reach agreement Microsoft and Wang Laboratories announced that they have resolved a long-running patent dispute, with Microsoft planning to acquire up to a 10 per cent stake in Wang as part of the settlement agree-

Seagram gains belated enthusiasm Investor sentiment has improved in recent days over the two deals that will transform Seagram, the Canadian drinks company, into an important player in the US entertainment industry. Page 21

Hilton Hotels lifts income 41% A fifth consecutive quarter of double-digit profits growth in its core division helped Hilton Hotels, the US hotel and gambling group, produce a 41 per cent increase in net income in the three months to

US cable TV group plans \$1bn spending Cox Communications, the US cable television company, is to spend more than \$1bn during the next five years to upgrade its network for cable and telephony services. Page 22

Gene declares AAH offer 'final' Gehe, the German pharmaceuticals wholesaler bidding for AAH, increased its hostile offer almost 6 per cent from 420p to 445p a share and declared it

German input buoys RMC RMC Group, the world's largest concrete producer, increased pre-tax profits by 59 per cent in 1994, helped by another strong performance in Germany and a recovery in the UK. Page 24

In yesterday's edition, a picture of the Plaza Hotel incorrectly featured a photo of Crown Prince Hassan bin Talai of Jordan in place of Prince Alwaleed bin Talal bin Abdulaziz. We apologise for the error.

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Zenders	215 +	5	Gecamer Tech	370	-	
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Ford	27% +					
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Chrysler and Kerkorian

Busch takes control of UK brewery

By Roderick Oram, Consumer

The US company said yester-day it will run the Stag Brewery in Mortlake, London, in a joint venture with Courage, the brew-

The deal heralds an imminent wider restructuring of UK brewing as Scottish & Newcastle is widely expected to make a bid after Easter for Courage, owned by Foster's Brewing Group of in Europe to develop Budweiser lager brand

by regulators it will create the largest UK brewer with a market share of around 25 per cent.

The City welcomed the joint venture because it ties up one of the loose ends an S&N/Courage merger would produce. Courage licence in the UK since 1984 and at Mortlake since 1986.

and the Budweiser production contract was hanging in the balance but yesterday's agreement guarantees the brewery's medi-

Emerging markets have rallied since the peso devalued

The Mexican wave

Latin America 100 index

Australia. If the offer is approved um-term future and will likely give S&N a continuing role in Budweiser's development if it buys Courage.

S&N would gain a strong hold on mainstream US beers in the UK because it already brews Coors under licence while Courage brews Miller Pilsner.

Busch took over UK sales and marketing of Budweiser from Courage in late 1991 and has built it into the country's largest selling premium lager in bottles and cans with about 13.8 per cent of that market. About half Morexported to the Continent but Busch is not the first US brewer to take control of a European brewer. Coors bought a Spanish

Busch plans to step up output at Mortlake and begin work on a bottling line within a few weeks. Courage will lease the brewery to the 50:50 joint venture, generating an income stream for Courage and presumably S&N.

plant from Heineken last year.

But the deal was "done entirely to meet our future demands for Budweiser", says Mr Christopher

Stainow, managing director of Anheuser-Busch European Trade. "It was done independent of subsequent deals which may or may not involve Courage."

Busch has veto rights over who becomes its joint venture partner should Courage be sold but Mr Stainow declined to comment on what action Busch would take. He said, however, that Busch's international strategy was to

work with strong local partners. Mortlake accounts for about 15 per cent of Courage's output but because it is contract production and Busch sells the beer, it is unlikely to count in regulator's calculations of Courage's UK

market share. European expansion, Page 23

Macmillan sells control to German publisher

Macmillan, the UK's largest independent publisher, yesterday agreed to sell to Holtzbrinck, one of Germany's biggest publishing groups, a majority stake for an estimated £200m (\$318m).

Holtzbrinck is to purchase 70 per cent of the Macmillan Trustees' 93 per cent stake, with around 20 Macmillan family members benefiting. Should the directors and other shareholders opt to sell their 7 per cent holding. Holtzbrinek will control 72

per cent of the UK group.

The sale will end speculation over Macmillan's future, which surfaced at the end of last year when it was reported to be con-sidering floating on the London

Mr Nicholas Byam Shaw, chairman, said the sale had come about because the Macmillan Trustees had wanted to realise some of their assets. However, the board had advised against a flotation on the grounds that outside shareholders would not allow the company to make the long-term decisions necessary in book publishing.

Macmillan published its first book in 1843 and has remained family-owned since then, with the First Earl of Stockton, formerly Sir Harold Macmillan, the former British prime minister, its most famous chairman.

Last year, the group had sales of £250m and profits "substan-tially above" 1993's £15.3m. according to Mr Byam Shaw. Its publishing houses include St Martin's Press in the US, Pan Books and Picador. Its best selling authors include James Herriot and Wilbur Smith.

The family-owned Holtzbrinck group had sales of DM2.2bn 4. It owns Giron Worth and WH Freeman in the US, while in Germany it owns Fischer, Droemer Knaur and Handelsblatt, the German business newspaper, among other media interests.

Mr Dieter von Holtzbrinck, chairman, said that the merger with Macmillan would allow savings in distribution and help the two groups' ambitions in

Venture with Courage gives US brewer foothold

industries Editor, in London

Anheuser-Busch, the world's largest brewer, is to gain management control for the first time of a European brewery as a fur-ther step in the international development of its Budweiser

erv's owner

Bargain

hunters

follow the

Latin beat

merging market enthusi-

asts, after suffering a bat-tering in 1994 and the first

two months of 1995, are starting to stick their heads above the

One encouraging sign is the

stabilisation of the Mexican

financial markets, after the

trauma which followed the cur-

rency devaluation in December. The peso, having touched 7.45 to

the US dollar in early March has

rebounded to 6.28; the IPC stock market index, which fell from 2,850 in September to under 1,450

parapets again.

The fate of the Stag Brewery

Mexico IPC index

in late February has rallied above 1,850. Mexican Brady bonds (issued by governments in exchange for distressed commercial bank debt) have also rallied As often happens when an Mexico Brady Return index investment category has suffered heavy losses, bargain hunters have emerged. "We have stepped away from the abyss," says Ms Philippa Armitage, head of the Latin American team at Fleming

there are grounds to start putting money back in, she says. Those looking for an upturn have history on their side. The high risk-reward profile of emerging markets means that they suffer more in bear markets and rally more quickly in bull phases In the 1987 stock market crash, for example, Wall Street fell 23 per cent in the following three months but emerging markets fell 36 per cent. However, in the next 18 months, Wall Street only

Investment Management. Now

that the downside looks limited.

rise of 114 per cent for emerging Mr Arnab Banerji of Foreign & Colonial Emerging Markets says that in emerging markets, "recovery or overshooting occurs in a very short time. Past figures show that 35 per cent of the overall return comes in just 1 per cent of the time period."

rose 29 per cent compared with a

Events in the US may have, temporarily at least, conspired to help emerging markets. The first increase in interest rates by the IIS Federal Reserve in February 1994 was blamed by many for causing the recent problems, as IIS investors started to retreat to the safety of bank deposits. But the pace of US interest rate

increases has slowed, and some hope, even stopped. Mr Mark Castellin, senior investment strategist at US pension consultants, Frank C Russell, says: "In January, the conventional wisdom was that emerging markets would come under pressure in the first half of the year but as the US economy slowed down, and as the Fed stopped raising interest rates, they would recover in the second half of the year. Unusually, events seem to be unfolding in line with conventional wisdom."

The sheer weight of overseas money adds to the volatility of emerging markets, because, with a few exceptions such as Chile, many lack a developed investor base at home. Commentators have accordingly feared a panic by US private investors, in the wake of an average 30.4 per cent loss in Latin American mutual funds in the first quarter.

But redemptions appear to have been small. According to the Investment Company Institute, international funds received a \$444m inflow in February. Mr Banerji says: "The business risk fund, says: "There is nothing

for mutual funds is not bad investment performance, but not having enough cash to meet redemptions, which would ruin their reputation with brokers and investors. So they do the prudential thing and raise cash in falling markets. When they saw, at the end of the first quarter, there were few redemptions, they started to put cash back into the

There have also been signs that the collapse in Latin American bond prices has been halted, as investors have been attracted by high yields and the potential for capital gain.

Investors may be less willing this time to invest in any market classified as 'emerging'

Until recently, Brazilian Brady bonds were yielding more than 20 per cent, an even higher yield than on Nigeria's Brady bonds. But in the last month, there has been a strong rally in Brady bonds as investors picked up bargains. Argentine Bradys rose by about 37 per cent, while the overall Brady bond market rose about 18 per cent.

However, investors may be much less willing this time to invest in any market which is classified as "emerging" "After Mexico, country risk analysts, who had been shut in a cupboard for a couple of years, have been let out and have been horrified by what they've discovered," said Mr Albert Edwards, global strate-

gist at Kleinwort Benson. Enthusiasts for Asian investment feel it was unfairly tarred with the Latin American brush. Mr Jan Kingzett, who runs Schroders' largest emerging markets

wrong with Asia except the markets. Companies are still recording 15 to 20 per cent annual earnings growth. However, it would be a mistake

to feel that emerging markets can resume their previous upward path. Ms Armitage warns that while the emerging markets in Latin America are looking cheap, Mexico's economic adjustment programme is likely to result in negative economic growth which in turn will have a mock-on effect on company profits. "The earnings outlook is completely different now," she says.

Mr Michael Hughes, global strategist at Barclays de Zoete Wedd, said: "It will take time for confidence to return." He thinks there is a risk that those develop ing countries, which have suf-fered the destabilising effect of short-term capital flows, may consider reimposing capital con-

Even enthusiasts may not return to some of the more esoteric markets. Last month, Templeton, one of the biggest institu-tional investors in emerging markets, postponed plans to set because of the government's failure to provide adequate protection for shareholders. It was also concerned at the lack of westernstyle custodian and depository

The more fundamental danger for emerging markets is if the optimism about US interest rates proves to be unfounded. Further rate rises could throw the US economy into recession, with inevitable effects in Latin America and Asia, especially in dollarlinked economies. And, while mutual fund redemptions have not yet occurred, that does not mean a run on emerging market funds could not happen in future. This may be the start of a rally, but it may also be a temporary

> Philip Coggan and Antonia Sharpe

Générale des Eaux in telecoms link with Unisource

By John Ridding in Paris

Générale des Eaux, the French water and communications group, is establishing a joint venture with Unisource, the international telecoms alliance, to provide business services in the French market.

The move is an important step in Générale des Eaux's push into the telecoms sector and reflects the growing competition to France Télécom, the state-owned operator.

Mr Jean-Marie Messier, managing director, said the company aimed to be France's second-biggest telecoms operator and he outlined plans to invest FFr4bn in the sector this year.

For Unisource, the joint venture agreement, which is due to be signed today, reflects its strategy of seeking local partners to expand its data services and other business activities. The deal provides Unisource with a potentially powerful ally before deregulation of the French telecoms market, scheduled for 1998.

Unisource, which was formed in 1992 and which comprises an alliance between the national telecoms operators of Sweden. Switzerland and the Netherlands,

already has an operation in France. The agreement with Générale des Eaux, however, extends its client base and gives it access

to telecoms infrastructure. Générale des Eaux already operates one of France's two mobile telecoms services. It is also planning to provide telecoms operations through its cable tele-

vision network, the country's sec-

ond biggest. The company has been taking steps to expand its presence in the French telecoms sector. regarded as an area of potentially rapid growth. At the end of last year it formed an alliance with Southwestern Bell of the US and Vodafone of the UK to strengthen

its French mobile telecoms France Télécom, which dominates the French telecoms man ket and which operates Transpac, Europe's largest data transfer system, said yesterday's alliance demonstrated the arrival of competition in the domestic market and it was well prepared to respond to the challenges of

deregulation. Unisource is also thought to be close to reaching an agreement with a German partner as a

means of entering that market. NEW 1995/96 PEP BROCHURE NOW AVAILABLE What INVESTMENT SPECIALIST UNIT TRUST MANAGEMENT GROUP FOR 1994

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a goods to the taken. The value of these investments and the houses around from these may tall as used as rate and its not promote and the defencion of

blip in a bear market.



The approach to Chrysler



■ Rich dealmaker links up with yesterday's boss ■ For today's most profitable US carmaker, tomorrow the world

Twice back from the brink, again on the spot

Haig Simonian tells how management brought about the latest renaissance

around in the 1990s has survival ecome the stuff of business school

In less than four years, the company's standing has shifted from deep uncertainty about its future to pride as the most profitable of the US carmakers, in spite of being the

smallest of Detroit's "big three". The renaissance came thanks to a mixture of attractive and innovative new models, vastly improved production techniques, severe cost controls and wide-ranging disposals.

In that respect, Chrysler's "for-mula" does not differ from that adopted at other ailing car makers in the past, or, most likely, in the

Ironically, Fiat of Italy, with which Chrysler was considering a merger during part of 1989 and 1990, is in the throes of much the same process. The Italian group, which reported a deep loss in 1993, has returned to profitability with an almost identical strategy. But the Chrysler story is slightly different, and all the more impres-

sive, for two reasons, Although smaller than General Motors or Ford, it is still a very

substantial producer. Steeped in the corporate culture of Detroit, such radical changes met with greater resistance than for a smaller European manufacturer. Moreover, the pressure on Chrysler was probably greater than on any other producer in a similar

Japanese imports had already captured a large slice of the US market. However, the onset of production from Japanese "transplant" factories in the US, built at new

The rags-to-riches story of sites with a clean labour relations Chrysler's corporate turn- slate, magnified the threat to its

It is a testament to the quality of Chrysler's management that the group was able to pull off its rejuvenation so quickly. The turn-

around had four main elements. New models. Chrysler has made a name for itself for innovative cars which do not just look different, but, in some cases, have exploited previously ignored niches in the

Its foray into the field of "minivans", epitomised in Europe by the Renault Espace, is the most striking

Chrysler's Voyager minivan, produced under a variety of marques, has been a roaring success in the US, where it carved out a niche for flexible "people-carriers".

Its up-market Jeep models have done much the same in trendy off-

road vehicles Like Britain's Range Rover, the Jeep Grand Cherokee has fit a gap for a rugged (if only to give city dwellers a vicarious taste of country pursuits) four-wheel-drive vehicle capable of being used off-

road, but more often eased down to the shopping mall. Even in the relatively conventional sector of full-sized saloons. the group's LH range caught popular attention because of its bold

styling and keen prices. Chrysler's most innovative model, the small Neon saloon, has combined its growing design and engineering strengths with novel production techniques, the second element in the recovery formula.

Chrysler spent a considerable time studying the manufacturing technology of Japan'se car compa

A five-star overhaul



nies. The Neon, also due to be sold in Europe, is one of the first fruits of that strategy,

Manufacturing has been simpli-fied and reorganised to lower costs and improve quality. Moreover, the new techniques have allowed the company to devise and introduce new models much faster than

So great has been Chrysler's achievement that many manufacturers, including some of the Japa-nese, see it as the "benchmark" for efficient production technology. Manufacturing innovation has gone hand in hand with radical cost controls. Productivity has risen substantially, while production costs have been cut by a variety of meth-

of suppliers and developing particularly closer relationships with those that remain

 Disposals have formed the final part of the strategy. Chrysler has sold a slew of non-core businesse over the past four years, helping it to raise capital for car development and focusing management efforts on the core auto business.

In 1993 alone, Chrysler sold its stake in Mitsubishi (netting \$71m after tax), components companies and Lamborghini, the Italian luxury cars producer. The trend continued last year with the sale of its car wiring division. The result of such policies has

been a progressive climb in sales and earnings. Net profits reached \$3.71bn last on Chrysler's \$2.55hn loss in 1993 (although the latter figure was caused by a \$4.96bn exceptional charge for pensioners' health care and post-employment benefits).

Otherwise, the 1993 earnings were in turn a substantial improvement over the previous year's. By con-trast, Chrysler posted a net loss of \$538m in 1991.

The group's sales and market share have also climbed steadily, while margins have risen and break-even capacity utilisation levels have shrunk. Its market share increased to 14.7 per cent in 1993 from 12.4 per cent two years earlier. Chrysler meanwhile achieved its goal of building up a \$7.5bu cash

pile for future investments, while

overfunded for the first time in

The change has been recognised by the stockmarket. Chrysler's shares have rocketed from a low of \$9% in 1990 to \$48% at lunchtime yesterday. Separately, Standard & Poor's, the US debt rating agency. restored its debt-rating in October 1993 to "investment grade" class, a major achievement.

But perhaps the biggest accolade of Chrysler's come-back is yesterday's initiative by Mr Kerkorian and Mr Iacocca.

Both men are aware that the com-

pany, like its two big US counterparts, is not completely out of the

booming on the back of the US eco-nomic recovery. Unlike GM and Ford, Chrysler remains a predominantly US-orientated manufacturer, leaving it more exposed to the vicis-

Although the group has ambitions plans to sell more cars outside the US, they are still at a relatively And quality ratings for some of

Chrysler's vehicles are not as high as the company would like, espe-cially considering the scale of its efforts to improve its record. Nevertheless, such criticisms are

but niggles against what remains one of the most impressive, almost astonishing, corporate turnrounds of the 1990s, as many business

■ GLOBAL STRATEGY - By John Griffiths

Grand designs home and away

Mr Robert Eaton, Chrysler's chairman, has made no secret of his intention to turn it into "the premier auto company in the world" by 2000, It is moving with increasing

aggression into Europe's 14munits-a-year new car market. and into Asia and other markets outside of North America. To help achieve the goal, it is engineering from scratch an ever wider array of vehicles in both right- and left-hand-drive. its declared aim at least to dou-America to more than 200,000

by the end of the decade is already appears modest. Chrysler's US-built Neon, a potential rival for cars like the Ford Escort, has begun to be sold in Europe. A plant in Graz, Austria, is already the production base for Jeeps and Voyager vans, with other additions potentially to follow. It has small volume kit assembly operations in China, Venezuela, Egypt and Malaysia, with similar ventures starting

in in Indonesia and Thailand. As part of its Asian push, in Vietnam it is planning to invest \$199m in making Jeep four-wheel-drive vehicles, light trucks and a version of its Neon saloon. Long term, the aim is to export some of the production to other Asian markets. Chrysler is not, however,

proceeding without caution. Chrysler has already indicated it would pull out of a \$1bn plan to build minivans in China, because it fears other Chinese car makers may be allowed to use its technology without its control. Unauthorised replicas of Jeeps are already being built by some

small Chinese companies. If it is "tomorrow the world". the US still dominates Chrysler's sights. The long recovery in the new vehicle market is now widely believed to have

passed its peak. Total car and light truck sales fell by 4 per cent in the

first quarter, the overall figure 5.2 per cent in March. Earlier this week, Chrysler revised downwards for the third time this year, its own forecast of the 1995 new vehicle market. from 15.9m from 15.5m units.

But pessimism is easily overdone. US vehicle sales - total cars and trucks - had risen for three years in succession to the end of last year. The total March market was still the second best for the month since 1988. And Chrysler's own aggressive products and marketing strategies are continuing to pay off. Its first quarter share of new car sales has risen to 10.6 per cent from 9.8 a year ago.

the so-called "light truck" sector, embracing pick-up trucks, four-wheel-drive Jeep leisure/utility vehicles and the minivan ranges it pioneered, the minivan market.

Production is still running

intended to keep up the

E KIRK KERKORIAN - By Richard Tomkins in New York

The man who sold Dorothy's slippers



Kerkorian: obsessively private

where sales have fallen by about 11 per cent. An incentives war is already raging in

above last year's levels, and the soaring yen and major competitiveness improvements by Chrysler and its domestic rivals are keeping Japanese competition at bay. But this is an industry where

under-investment can quickly lead to disaster and Chrysler, financially the best prepared for a downturn of the US carmakers, has no intention of falling behind. Between this year and 1999, it plans to spend \$23bn on new product development and plant improvements

- a 48 per cent rise on the previous four-year period. More flexible manufacturing processes. shorter product cycles and a greater variety of adventurous designs are all momentum which has transformed its fortunes from 1990, the most recent occasion when it was on the brink of collapse.

There is something of the late Howard Hughes about the obsessively private Mr Kirk Kerkorian. On the rare occasions that he talks to the press, Mr Kerkorian likes to say that be is an extrovert by comparison. But he has a Hughes-like penchant for airlines, casinos, and – as yesterday's move on Chrysler indicates – spectacular deals.

He is also very rich. A junior high school drop out and son of an Armenian immigrant fruit farmer, he has spent his working life wheeling and dealing his way to a personal fortune, estimated by Forbes magazine last vear at \$2.5bm. Kerkor "Kirk" Kerkorian was born

in Fresno, California, in June 1917. dren. A combination of his children's names, Tracy and Linda, provides the name for the investment vehicle through which he has done so many of his deals: Tracinda Corporation.

After stints as a boxer, Mr Kerkorian learned to fly and served with Britain's Royal Air Force during the Second World War, training US fighter pilots. Afterwards he started ter airline business in the US. In 1969, after selling the charter

airline business for a substantial profit, he started on a career as an investor by acquiring a controlling stake in the Metro-Goldwyn-Mayer film studios in a hostile bid. In the same year he acquired control of a now-defunct passenger airline called Western Airlines and opened what was then the biggest hotel and casho complex in Las Vegas, the Interna-

By 1970 it looked as though Mr Kerkorian had bitten off more than he could chew. His rapid expansion had run him heavily into debt, and unexpected problems were hitting profitability at MGM and Western Airlines. But he extricated himself from his difficulties by selling the International casino, his private jet and other assets.

Soon afterwards, in 1973, He embarked on another gamble by opening his first MGM Grand hotel and casino complex in Las Vegas again, the biggest complex in town at the time. In 1980 the casino was to become renowned as the scene of a flying war surplus aircraft across the fire that killed 85 people, and in 1986 Atlantic, then built up his own char- Mr Kerkorian sold it to another

casino operator called Bally's. Last December Mr Kerkorlan

opened an even bigger hotel and casino complex in Las Vegas: the spectacular \$1bn MGM Grand resort, comprising a theme park and a gaming floor as big as Yankee Stadium. But while he continues to profit from his casino interests, and while the MGM name still adorns them, the MGM film studio interests have long The story of the film studios is one

of a series of labyrinthine deals in which Mr Kerkorian added United Artists to the company in 1981; sold a chunk of its home entertainment interests to the public in 1982; tried to take the company private in 1984; 1986; bought most of it back again five months later; then eventually sold the remains to Mr Giancarlo Paretti's Pathe in 1990.

Some in the film industry have still not forgiven Mr Kerkorian for his treatment of the MGM film studios during his period of ownership, accusing him of asset stripping the business in the manner of a corporate raider and leaving it as a gutted shell. Its library of classic films were

divested, the historic Culver City lot went - even the ruby shoes worn by Judy Garland as Dorothy in the film The Wizard of Oz were sold.

By the time the company was acquired by Mr Parretti, MGM was said to have been so poor that it could not afford to print posters promoting its own movies. Mr Peter Bart, a former MGM executive who wrote a book called Fade Out about the company's decline, said: "There I was, scratching around for relics of past greatness, and all I found was Kirk Kerkorian playing poker in the

Images like these are likely to lead to concerns about what Mr Kerkorian will do to Chrysler if he and Mr Mr Kerkorlan first took his stake in Chrysler, succeed in taking the company over.

Yesterday Mr Kerkorian appeared to be trying to lay these fears to rest. suggesting that he saw his role as an investor rather than as active participant in the running of the company. But anyone in the film industry who is asked for their advice is likely to offer the warning: "Remember

Dorothy's slippers".

ELEE LACOCCA - By Kenneth Gooding

He led and then got out of the way

In the mid-1980s Lee lacocca was one of the best-known people in the US. A poll showed that 93 per cent of Americans could correctly identify him and 78 per cent viewed him favourably. His autobiography went straight to the top of the best-seller list and staved there for 36 weeks.

selling 4m copies worldwide. None of this would have happened had Iacocca achieved his long-held ambition to become chairman of Ford Motor. Henry Ford II, grandson of the founder, foiled Iacocca and fired him in 1978. According to Iacocca, Ford explained simply: "I just don't like AOIT,

Within months facocca had been hired by the rival Chrysler Corporation, third-largest of the US car groups and seemingly on the brink of

October, 1924, the son of an Italian who arrived in the US at the age of 12, he grew up in Depression poverty in Allentown, Pennsylvania.

Prodded by his ambitious father. lacocca earned degrees at Lehigh and Princeton universities and in 1946 he ioined Ford as a voung engineer. He became head of Ford's car division in 1960 then made his reputation in 1964 after overseeing the development of the Ford Mustang sports car. His success with the Mustang

helped propel him to the Ford presidency in 1970, but a determined run at the chairmanship saw him involved in an ugly internal corporate battle before Henry Ford fired him. Taking over as chairman of Chrysler, at the age of 53, lacocca showed

tremendous energy. With the help of

Born Lido Anthony Iacocca, on 15 former colleagues from Ford, he browbeat component suppliers into giving Chrysler big price cuts. He played the leading role in Chrysler's television advertising campaign, blatantly appealing to viewers' patriotism.

Most importantly, he badgered the

US government into giving the corpo-

ration \$1.2bn of loan guarantees. This

bought time for the group to launch a

raft of new products, including what was then a new style of vehicle, a "miniyan". By 1984 Chrysler, which four years previously had reported a \$1.71bn loss, then the biggest in US corporate history, had paid back \$1.2bn of government-guaranteed loans seven

years early and reported a net profit In the next eight years, Iacocca's

Chrysler's profits dropped by 80 per cent and its dividend payment was halved, Iacocca's salary was increased by 15 per cent to \$4,58m. But, as far as Wall Street was con-

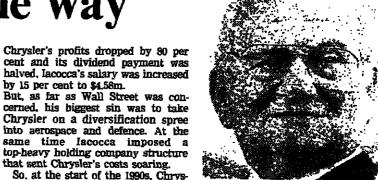
into aerospace and defence. At the same time Iacocca imposed a top-heavy holding company structure that sent Chrysler's costs soaring. So, at the start of the 1990s, Chrysler's survival was once again in

doubt. Yet it was in his final years as chairman that the seeds of recovery were sown, After repeatedly asking Chrysler's board to extend his period at the top,

he relucantly retired as chairman at

the end of 1992. Since then, he has

flung himself into the leisure and



Iacocca: tremendous energy

director of Kirk Kerkorian's Las Vegas hotel and casino business, MGM Grand, in 1993. He has backed startup ventures in olive-oil margarine and in-flight entertainment. And he is leading a project to create four casinos on lands owned by Indian reputation suffered. In 1990, when entertainment business. He became a tribes in Oregon.

M ARE TAKEOVERS BACK IN FASHION? - By Maggie Urry in New York

If evidence were needed that takeovers are back in fashion in the US, yesterday's proposed bid for Chrysler would do it. To merger and acquisition professionals on Wall Street it was almost like the

late 1980s again. Almost, but not quite. This time around there are significant differences. So far the excesses of the 1980s junk-bond-financed, break-up bids have not reappeared. Instead there is a drive to do deals which make sense strategically, such as consolidations within industries

and divestments of subsidiaries. Last year the value of mergers and acquisitions announced in the US, at \$341bn (£213.10bn), just

A step back towards those hostile late 1980s

of \$336bn in 1988, according to fig-ures from Securities Data. The first quarter of 1995 witnessed another \$80bn worth of transactions, 35 per cent up from the first quarter of 1994, although slipping from totals of each of the previous three quarters. Bankers expect 1995 to be

another record year. The second quarter had already got off to a cracking start before the approach to Chrysler. On Tuesday

Zurich Insurance agreed a \$2bn

offer for Kemper, the insurance and

fund management group, and over

the weekend Seagram, the drinks

deal to buy 80 per cent of MCA, the entertainment group. Last week, in the defence sector, Raytheon agreed to buy E-Systems for \$2.3bn.

While the activity last year was largely companies selling subsidiaries, the scene has been shifting towards purchases of whole companies, increasingly through hostile bids. In the peak year of 1988 nearly two-thirds of acquisitions were hostile, but in the first quarter of this year unsolicited bids accounted for only 16 per cent of approaches, although that is up from 8 per cent Luxottica would win the day. Ear-

company, hammered out a \$5.7bn last year. Many of the hostile bids lier this week Clark Equipment believes "the money is there" for come from non-US companies such as Luxottica of Italy, which is currently pursuing US Shoe, and the bid by BPB of Britain for National

Gypsum. One m and a specialist says that hostile hids are again being seen as acceptable, and more are likely if current offers succeed. Shareholders in target companies appear ready to accept offers if they think the price is right. For instance, many US Shoe shareholders have indicated that a higher offer from

accepted an offer from Ingersoll Rand once it increased its bid from \$77 to \$86 a share. Mr Rick Escherich, a market

strategist in JP Morgan's m and a department, who follows trends in takeovers, says that ingersoil Rand's success showed that "when you put a lot of money on the table you get what you want".

That money though is less likely than in the 1980s to come from heavy borrowings either through the junk bond market or from banks. However, Mr Escherich true either for Tracinda Corpora-

carefully considered transactions. "Bank financing has picked up," he says, "and I would expect the junk bond market to be receptive to well thought through deals."

That apparently did not apply to last year's \$68 a share bid by Con-seco, the US insurer, for Kemper which fell through in November when Conseco could not put the financing together. With Zurich's bld and a demerger of its broking business, Kemper's value was finally put at \$51 a share. It may not hold

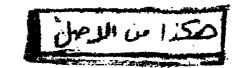
tion's possible offer for Chrysler. The problems which some of the highly leveraged deals of the late 1980s experienced may deter buyers from following the same course this time round. Break up bids - where the buyer aims to sell all the parts of the business for a total price higher than it paid - are less likely. Mr Escherich says: 'I don't see break up bids coming back, partly because the hig tax incentives are no longer there."

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ميرتواغط والحجومة

However, the strong market for purchases of subsidiaries means that hidders are confident of being able to sell parts of a target busing ness they do not wish to retain, at a good price. That confidence should support takeover prices.



INTERNATIONAL COMPANIES AND FINANCE

Bull sell-off details imminent

By John Ridding in Paris

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The French government is finalising the first stage of the privatisation of Groupe Bull the loss-making computer. manufacturer, and is expected to announce the operation within the next few days.

The announcement, described as imminent by official sources, is expected to involve a large stake for NEC of Japan and an investment by Motorofa of the US.

However, the French government, in conjunction with state-owned France Telecom, is likely to retain a majority stake pending a second operation expected later this year.

The privatisation commission, an independent body which advises the government on sales of public-sector assets, is completing its study of the

various bids for stakes in the French group. The final authorisation of the operation requires the go-shead from the office of Mr Edonard Balladur. the prime minister.

The French government is committed to privatising the computer group under the terms of a capital increase of FFr11bn (\$2.3bn) which was approved by the European Commission last year.

The capital increase was necessary to rescue the French company, which has suffered losses of more than FFr20bn over the past five years. Losses have been

substantially reduced since the implementation of restructuring plan by Mr Jean-Marie Descarpentries, who took over as chairman in autumn 1993. Last year, it reported a profit at the operating level and is forecasting a net profit this privatisation operation, NEC of Japan, which already co-operates with Bull in areas such as mainframe computers, is expected to raise its stake

Motorola appears prepared to establish a joint venture with Bull for the development of its PowerPC computer chips and to take a stake in the French company.

from 3.7 per cent to 15-20 per

The sale of stakes is expected to coincide with a capital increase of an estimated FFr2bn.

IPC of Singapore, which last month announced a series of joint ventures with Bull to develop smart card operations and to extend its European presence, is also a candidate for a stake, although this is likely to be below 10 per cent. Other candidates for smaller stakes include Lagardère

Group, the French defence and communications concern. The likelihood of a two-stage

process reflects the complexity of the operation. Unlike previous privatisations, the government

is seeking to reduce its 76 per cent stake to a minority through the sale of stakes to industry partners rather than through a public share issue. The operation has been further complicated by the need to find partners, often rivals in the electronics or

capable of co-operating as shareholders in Bull. The privatisation process has seen several bidders withdraw. AT&T of the US and Quadral its French partner, abandoned an offer to take a 40 per cent stake in Bull.

computer sector, which are

Sequent, the US computer group, has also pulled out of the bidding process.

Snecma in call for injection of state funds

By David Buchan in Paris

Specma. France's state-owned aero-engine maker, facing fur-ther financial losses and a serious contraction in business this year, needs a large injection of government, money to finance the development of new engines. Mr Bernard Dufour, the chief executive, said yesterday.

Justifying a new plan to redeploy about 2,000 workers, Mr Dufour forecast that Snecma sales would continue their fall from the 1991 peak of FFr14.5bn (\$2.97bn) to FFr8.8bn this year, down a further 17 per cent from last year's FFr10.4bn turnover. The group, which saw its losses triple to FFr2.17bn last year, will "still be clearly in the red" this year, Mr Dufour said.

The fall-off in sales has caught Snecma, which has a long-standing partnership with General Electric of the US, in the middle of an ambitious development programme. This includes developing the GE-90 engine for Boeing 777s. the CFM 56-5B for the Airbus 320 and Airbus 321, and the CFM 56-7 engines for new versions of the Boeing 737.

Earlier this year, Mr Francois Léotard, the defence minister, indicated that Snecma stood a good chance of getting its requested FFr2bn capital injection from the state. However, no state money has been forthcoming. This is partly because Snecma is resisting the defence ministry's demands for a price reduction on the M88 engine for the Rafale fighter, and partly because of the political paralysis caused by France's presidential elections.

Mr Dufour, former head of GEC-Alsthom engineering, now indicates that Snecma needs as much as FFr6bn to bolster its depleted capital.

The redeployment plan does not include forced redundancies. One factory belonging to Snecma's Hispano-Suiza subsidiary will be closed. However, the unions fear imminent lay-offs. Mr Dufour hopes his new plans will produce cost savings of around FFr1bn a

ABN Amro for SKr1bn By Christopher Brown-Humes in Stockholm ing a strong local position with

ABN Amro, the Dutch bank,

yesterday agreed to buy Alfred Berg, a leading Nordic investment bank, from Volvo of Sweden in a deal worth at least SKrlbn (\$136.4m). The acquisition complements

the Dutch group's efforts to develop a strong European investment banking presence through its ABN Amro Hoare Govett network.

The deal steps up Volvo's efforts to sell about SKr40bn worth of non-core businesses Last week the group sold its food businesses and set up a ioint venture beverage concern with Orkla of Norway in deals worth Skr8.8bn. The company is negotiating the sale of Swed-ish Match, the world's biggest matchmaker, to a financial consortium led by Baring Capital investors.

Alfred Berg specialises in equity and bond trading, corporate finance, asset manage-

offices in Stockholm, Copenhagen, Helsinki, Oslo, London, New York and Zurich, combina presence in international financial centres where Nordic shares are heavily traded. The group achieved pre-tax profits of SKr210m last year on turnover of SKr1.6bn.

Volvo sells Alfred Berg to

Volvo will receive an immediate SKr300m, equivalent to Alfred Berg's net asset value, and a special dividend of SKr366m. Further payments of SKr300m-SKr900m will be made over the next four years. linked to profit performance. Volvo's 1995 earnings will not

be affected by the deal.
Mr Louis de Bievre, chairman of ABN Amro's investment banking division, said the purchase was a perfect fit and meant the bank was now close to being the largest equities broker in Europe"

The group gains a Nordic investment banking presence to complement its commercial

ment and research. It has banking operations in the region and its wider European investment banking network. Its broader global ambitions are reflected in its recent purchase of an additional 35 per cent stake in HG Asia Group, a leading Asian stockbroker, taking its total holding to 55 per

> cent. The deal was agreed after only a week of talks, although ABN Amro declined a chance to buy the company at a higher price six months ago. It appears that Volvo was anxious to conclude the deal ahead of its annual general meeting next Wednesday. Alfred Berg's management had sought a buy-out.

Mr Carl-Diedric Hamilton, a former chief executive of Enskilda Group, an investment banking arm of Skandinaviska Enskilda Banken, will be Berg's president and chief executive. Two senior Berg executives, Mr Patrik Brummer and Mr Christer Jacobson, have resigned.

Turnround at Alcan Aluminum

By Robert Gibbens in Montreal

Strong demand and higher metal prices lifted Alcan Aluminum in the first quarter, relieving the effects of a long

First-quarter net profit was US\$174m, or 75 cents a share, against a loss of \$25m, or 13 cents, a year earlier. The 1995 period includes an after-tax gain of \$24m, or 11 cents, from the sale of its US metals distribution business.

Sales and operating revenues were \$2.4bn, up 34 per cent from \$1.8bn a year earlier. Gross profit-was \$420m against

Shipments of ingot were 196,000 tonnes, against 217,000 tonnes, and of fabricated products, 455,000 tonnes, against 388,000 tonnes. Including fabrication of customers' metal, total shipments were 715,000 tonnes, against 659,000 tonnes.

Alcan began its turnround last year and the fourth quarter was strong. This year it is benefiting from re-negotiated

The first-quarter results exceeded expectations. The consensus had been earnings per share of about 55 cents before special items.

Alcatel may ask SocGen chief to assume temporary control

By John Ridding

Mr Marc Viénot, chairman of Société Générale and one of France's most prominent bankers, appears set to take the belm temporarily at Alcatel Alsthom should an appeal court uphold a ban on Mr Pierre Suard, chairman of the industrial group.

Mr Suard, who was last month barred from running Alcatel by a magistrate investigating allegations of fraud, has appealed against the ban.

The decision of the appeal court is due to be announced tomorrow.

Should the appeal court lecide to maintain the ban, an Alcatel board meeting called for next week is expected to name a caretaker chairman pending a resolution of Mr Suard's legal problems, or to give the directors time to find permanent replacement.

The Alcatel chief bas strongly rejected any wrongdoing and has received a vote of support from the board. However, should his ban be maintained, it would appear difficult for Mr Suard to remain at the head of the



Marc Viénot: a pillar of the

the most likely candidate as a temporary head is the result of several factors.

Société Générale is Alcatel Alsthom's single largest shareholder, with a 6 per cent stake and 9 per cent of the voting Mr Viénot, 67, is a pillar of

the French financial establishment and is well-known internationally. The available choice among the existing board is relatively

The company's statutes stipgroup. Mr Viénot's emergence as ulate that the chairman must

limited.

his 68th birthday in the year of the annual board meeting to approve the company's

This stipulation, and the probability that the board will seek a French caretaker, narrows the choice to three - Mr Jean Peyrelevade, chairman of Crédit Lyonnais; Mr Jacques Friedmann, head of Union des Assurances de Paris and Mr Vienot.

to contend with as he seeks to rescue the loss-making stateowned bank. UAP is a smaller investor than Société Générale with a

Mr Peyrelevade has enough

2.2 per cent stake. Industry observers said the appointment of Mr Viénot as caretaker should be well received by investors.

"He is a well respected, straight-talking figure," said one analyst. He added that shares would probably be hit if Mr Suard returned to head Alcatel without a resolution of the legal affairs which are troubling him and the group. These include allegations of

overbilling of France Télécom and the abuse of company funds for work on Mr Suard's private property.

AgipPetroli lifted to L341bn by disposals

By Andrew Hill in Milan

AgipPetroli, Italy's state-owned oil processing, refining and distribution company, increased net consolidated profit in 1994 to L341bn (\$198m), helped by income from disposals.

In 1993, the company ~ which is part of Eni, the state energy and chemicals holding company – reported a net profit of L200bn. Gross consolidated turnover

at the group slipped to L43,872bn from L44,807bn. Operating profit at AgipPetroli was lower because of declining margins in the refining sector, falling to L629bn, from L835bn in 1993. AgipPetroli said it had managed to contain the fall by improve-

ments in efficiency. The group said it had realised savings by merging seven subsidiaries operating in various sectors, including refining and petrol, completing the restructuring of the sector. Through its Agip and IP petrol stations, AgipPetroli controls

Italy's largest network of service stations, with roughly 30 per cent of the market

The company realised unspecified extraordinary gains through the sale of subsidiaries, including its bottled gas distribution activities, and certain motels which are not part of the group's joint venture

> leisure group Technical investments in 1994 increased to L1,293bn, from L1,068bn, bringing the total investment in the last five years to more than

with Forte, the UK hotel and

Eni is one of the main companies on the Italian government's programme for privatisation. Plans have included the formation of a SuperAgi hold-ing company, which would exclude Eni's loss-making chemicals interests, but it seems likely the company will he sold as a whole

Mr Rainer Masera, Italy's budget minister, yesterday promised a sale of Eni shares before the summer.

Kmart tailors executive pay to performance

Kmart, the US retailer whose deteriorating financial condi-tion led to the departure last month of Mr Joseph Antonini last year paid the former president and chief executive his base salary of \$923,000, up 3.4 per cent from his pay of \$893,000 in 1993, AP-DJ reports from New York.

Kmart said Mr Antonini and other executive officers did not receive an annual incentive bonus "because the company failed to achieve the applicable 1994 performance objectives approved by the board's compensation and incentives committee.

Mr Antonini also received options to buy 125,000 common shares at an exercise price of \$18.88 - part of Kmart's plan to link long-term incentive compensation more closely to Kmart's performance.

The board, under pressure from shareholders unhappy with the group's weak performance, forced Mr Antonini to resign.

The Region Provence Alpes Côte d'Azur no longer wishes a credit rating for the following reasons:

The Region Provence-Alpes-Côte d'Azur has decided to terminate its relationship with the rating agencies Moody's and SP-ADEF.

Financing needs for the renovation of the stock of secondary schools will not necessitate the issuing of bonds and therefore we have no further need of the financial rating.

Moreover the Regional Council has found itself in a paradox over the last three years and has seen its solvency and its credit rating evolving in opposite directions. Since 1993 the rating has deteriorated while over the same period the financial indicators of the Region have improved: -1992 - the financing of investments was carried out through loans. The level of indebtedness therefore increased by 1.3 billion france over the

In 1993, the increase of indebtedness is limited to 500 million francs. Finally, in 1994 the solvency of the Regional Council reaches a level never previously achieved : the gross saving has been doubled and from now on covers 65% of investments against 32% in 1992. Spending has been reduced for the third consecutive year. The borrowing requirements have been limited to 127 million francs in 1994 so that the gearing is being reduced. The tax rates are amongst the lowest in

The paradox outlined above shows the difficulties faced by the rating agencies in assessing precisely the context and financial simution of a regional body.

Standard & Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary **Capital Floating Rate Notes**

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 13th April 1995 to 15th May 1995 the Notes will carry Interest at the rate of 6.5625 per cent per annum.

Interest accrued to 15th May 1995 and payable on 12th July 1995 will amount to US\$58.33 per US\$10,000 Note and US\$583.33 per US\$100,000 Note.

> West Merchant Bank Limited Agent Bank

CREDIT LOCAL DE FRANCE USD 100,000,000. FRN Due 1997

informed that the rate applicable for the coupon No 10 has been fixed at 6.3750%.

The coupon Nº 10 will be payable at the price of USD 3,240.63 per USD 100,000.- Notes on October 12th, 1995 representing 183 days of interest, covering the period from April 12th, 1995 to October 11th, 1995 inclusive.

The Agent Bank and Principal Paying Agent A CREDIT LYONNAIS

Public Company with a capital of F 8.119.265.800, Registered Office: "Les Mirolts" 18, Avenu

of BCU 1000 of COMPAGNIE DE SAINT GOBAIN, are informed that the General-Mesting will be held on May 2, 1995 at 11.15 am at the registered office, in COURBEVOIE 195400] *Les Miroles* 18, Avenue d'Alsace. This mocting will exact on the following

This meeting will exact on the following agends:

- Board of Directors' Report on the Company's operations for financial year 1994,

- Auditor's report on financial year 1994 accounts and clements for fixing the participating stock yield.

- Fixing the income of the masse entitled representatives,

- Powers for formalities.

To steed the meeting the participating stock owner will have to provide a blocking affidavit insued by the trustee and in order to appoint a departy at the meeting they will have to add a growy to this affidavit.

The Roserd of Directors.

The Board of Directo

2003 12.137 11.557 11.5 12 hou pend of properties of the properties o COMPAGNIE DE SAINT GOBAIN Rejistend Office: "Les Mirols" 18, Avanne d'Alsace 92400 COURBEVOIE R.C.S.: NANTERRE B S-CL 039 532 PARTICIPATING STOCK APPEL 1984 OF ECU 1000 EACH GENERAL MESTING TO BE HELD ON MAY 2, 1995 AGENDA The owners of participating stock APRIL 1984 of BCU 1000 of COMPAGNIE DE SAINT CORDAIN see informed that the General

2400 8.19 8.19 8.19
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CALOR. ROWENTA. SEB. TEFAL

THE INSURANCE COMPANIES ACT 1982 HALLMARK INSURANCE COMPANY LIMITED ("HALLMARK")

TRANSFER OF GENERAL BUSINESS

NOTICE IS HEREBY GIVEN that Hallmark applied to the Secretary of State for Trade and Industry on 31st March 1995 for his approval, pursuant to Part II of Schedule 2C to the Insurance Companies Act 1982, to transfer to Pearl Assurance PLC all its rights and obligations under policies written by it in the United Kingdom within its used motor, London Market and other business where it was not the lead insurer, in the period 17th September 1985 to 31st December 1994 inchesive.

A copy of the Statement setting out the details of the proposed transfer is available for inspection at Hallmark's offices at Portsoken House, 155-157 Minories, London BC3N 1EE during normal business hours on any day (other than a Saturday, Sunday or public holiday) until 15th May 1995.

Written representations concerning the transfer may be sent to the Secretary of State for Trade and Industry at the Department of Trade and Industry, Insurance Division, 10-18 Victoria Street, London, SW1H ONN before 14th June 1995. The Secretary of State will not determine the application until after considering any representations made to him before that date.

Hallmark Insurance Company Limited

U.S. \$250,000,000

National Australia & Bank (incorporated with limited liability in the State of Victoria, Australia) Undated Subordinated Floating Rate Notes

Notice is hereby given that for the six months interest Period from April 13, 1995 to October 13, 1995 the Notes will carry an Interest Rate of 6.5875% per annum. The Interest payable on the relevant interest payment date, October 13, 1995 will be U.S. \$8,371.61 and U.S. \$334.86 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Benk, N.A. London, Agent Bank



1st QUARTER CONSOLIDATED SALES

	1995 (FRF millions)	1995/1994 (%)	1995/1994 At constant exchange rates(%)
France	627	+ 4	
Gетшалу	. 277	-1.	- 3.5
Other European Countries	561	+ 65	+ 9
Nafta (USA - Canada - Mexico)	300	+ 17.5	+ 37
Other countries	· 195	+ 23	+ 24
Total	1960	+ 8	+11

If you wish to receive the Annual Report, please telephone or write: Groupe SEB - Service Communication B.P. 172 69132 ECULLY Codex - FRANCE - Tel.: (33) 72.20.16.40

U.S. \$100,000,000



Takugin International (Asia) Limited (Incorporated in Hong Kong)

Guaranteed Floating Rate Notes due 1997 Guaranteed as to payment of principal and interest by The Hokkaido Takushoku Bank, Limited (incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given, that for the six month interest Period from April 13, 1995 to October 13, 1995 the Notes will carry an interest Rate of 6.8875% per annum. The interest amount payable on the relevant interest payment date. October 13, 1995 will be U.S. \$339.95 for each Note of U.S. \$10,000 denomination and U.S. \$8,498.70 for each Note of U.S. \$250,000 denomination. U.S. \$250,000 denomination.

By: The Chase Manhatten Bank, N.A. London, Agent Sank



CMEC CHINA INDUSTRIAL HOLDINGS LIMITED

Net Asset Value

CMEC China Industrial Holdings Limited announces that as of 31st Merch, 1995, the unaudited net asset value per share of the Company was US \$1.040. CMEC China Industrial Holdings Limited (as exempted company incorporated with limited hisbility in the Cayman Islands)

LEGAL NOTICES

NOTICE OF APPOINTMENT OF ADMINISTRATIVE, RECEZVER
Newporte Developments (Lincola) Limited.
Sistered Number - 2075665, Narse of Business - Commercial Property Development & Investment Anternergate Limited. Registered Number - 1210530, Nature of Business - Property Development AMC Investment Limited.
Registered Number - 1413850, Nature of Business - Property Investment & Development AMC Investments (Lincola) Ltd T/A *AMC Hames*.

gistered Number - 2750319 Numer of Business - Property Developers. Trade Classification - 35
Dam of Appointment of Administrative Receiver(s) - 4April 1995
Name of puron appointing the Administrative Receiver(s) - Gentra Limited
Office Holdens Not 2049, Burry David Lewis FCA MSPI, 6228 Robert Paul Welby FCA.
Harris Lipman, 2 Mountview Court, 310 Fram Barnet Late. Whetstone, London N20 0YZ.

Joint Administrative Receivers

DAIMLER BENZ

Annual General Meeting 1995

We hereby invite our shareholders to the 99th Annual General Meeting which will be held on Wednesday, May 24, 1995 at 10:00 a.m. in the Hanns-Martin-Schleyer-Halle, Mercedesstrasse 69, 70372 Stuttgart (Bad Cannstatt).

Agenda (short version)

1. Presentation of the financial statements, the consolidated financial statements and the combined business review for Daimler-Benz Aktiengesellschaft and the Daimler-Benz group for the 1994 financial year.

2. Resolution concerning the distribution of unappropriated profit. It is proposed that a dividend of DM 11 from the unappropriated profit for the 1994 financial year

of DM 583.0 million will be paid on each share 3. Formal approval of the Board of Management's actions

for the 1994 financial year. 4. Formal approval of the Supervisory Board's actions for the 1994 financial year.

5. Election of auditors for the 1995 financial year. 6. Election to fill vacancy in the Supervisory Board.

7. Resolution concerning approval to enter into an affiliation agreement. Entitlement to attend the Annual General Meeting and to exercise voting rights is restricted to shareholders who

in accordance with the ArtIcles of Association deposit

by Wednesday, May 17, 1995 at the depositary below

their shares or the certificate of their shares at the latest

or with the company or with a German notary or a bank until the end of the Annual General Meeting. The depositary in the United Kingdom is

Deutsche Bank AG London. Shares can also be deposited properly if with the consent of a depositary they are blocked by a bank until the end of the Annual General Meeting.

A copy of the annual report as well as admission cards for the Annual General Meeting can be obtained from Deutsche Bank AG London, 6 Bishopsgate, London EC2P 2AT.

Stuttgart-Möhringen, April 13, 1995

Daimler-Benz Aktiengesellschaft The Board of Management

Seeking a 'third way' for Italian banking | JAL to shed 800 staff as

Credito Italiano is keen to play a role in restructuring the economy, reports Andrew Hill

big purchase: elation shortly after signing the cheque; disappointment when the item is unwrapped at home: and finally a long period of resignation during which they get used to living with their

Mr Egidio Giuseppe Bruno, deputy chairman and chief executive of Credito Italiano (Credit), still seems to be in the first phase, more than two months after the Milan-based bank won its long bid battle for Credito Romagnolo (Rolo) of

The bid - the biggest takeover battle in Italian stock market history – is only the main event in nearly 18 months of frenetic activity for the bank, beginning with privatisation in December 1993.

Since then, Credit has wel-comed new shareholders, iked them to sign up to a L2,600bn (\$1.5bn) issue of new

Many analysts say that Credit has paid too much for Rolo and will eventually regret it

shares, bonds and warrants and, with the Rolo purchase, expanded its national network to about 1,000 branches.

Now Credit is one of four banks proposing to handle iointly the eagerly awaited sale of the Italian government's majority stake in Stet, the telecommunications holding com-

One reason for Mr Bruno's calm in the face of so many challenges may be that until now, statutory formalities have delayed the moment when Credit actually signs the cheque for Rolo's shareholders. It is quite a cheque. Credit and its partners - Ras, the Italian insurer controlled by Alli-

hoppers are said to go anz of Germany, and Cari-through three distinct monts, another local bank -emotions after making a must pay 1.3,772bn for a 78.36 per cent stake in Rolo, nearly twice what Credit offered when it first proposed buying 48 per cent of the Bologna bank in

October last year. Even after Ras has taken 5 per cent of Rolo off Credit's hands, and Carimonte 10 per cent, Credit will be left with a bill for L3.050bn.

Many analysts say that Credit paid too much and will "It is obviously quite a sub-

stantial amount," Mr Bruno conceded in an interview last week. "But, considering what we have bought, we think the price was right." Mr Bruno, who will be 60 on Sunday, is unlikely to experi-

ence much disappointment when he opens the Rolo parcel. The bank is one of the most efficient in a fragmented Italian banking sector, with potential pre-tax earnings, according to Mr Bruno, of L400bn a year. That helps explain the trou-ble Credit had reeling in its

prize, against a competing bid from Cariplo, the Milan savings bank, and its allies, and opposition from senior

Indeed, as Mr Richard Urwick, analyst at Schroder Securities in London, puts it: The best policy now might be not to touch it: after all, why mess about with something that's going well?" Mr Urwick admits, however, that such a hands-off strategy might not realise the potential advan-tages of the takeover as quickly as Credit shareholders

In fact, Credit has just appointed one of its own senior managers to take charge of Rolo's main business operations and is looking at how to realise efficiencies. One option is to integrate information technology at the two banks, another to rationalise the 20 or so overlapping In theory, Credit has pledged Credito Italiano 2,200 2,100 2,000 1.000 1,800

1,780

1.600



ther role in restructuring the

Italian economy, which helps explain the proposal to join

three other banks to buy the

Italian government's 61 per

cent stake in Stet and place it

with a hard core of stable

This plan - put together

with Mediobanca, the Milan

'Institutional

investors are joining

the banks to foster

companies' access

to the market'

merchant bank, Banca di

Roma and Banca Commerciale

Italiana · has incensed some

foreign bankers. They see it as

a way of locking up another

part of the Italian economy in the safe-deposit box of Medio-

banca and its financial and

Critics consider that this net

work consolidated its influence

over Credit and BCI by buying

small stakes in the banks when

they were fully privatised in

Mr Bruno, unsurprisingly,

disagrees. He claims the rela-

tionship with Mediobanca

works because of "the extreme

respect both banks have for

the autonomy and indepen-

industrial allies.

not to merge its operations with Rolo's before 2000, although a qualified majority of 80 per cent of the Bologna bank's shares could clear the way for a full merger. In any case, Mr Bruno thinks that these guarantees - and others on dividend policy and management autonomy - will not hinder the mutual benefits to the two companie

Moreover, "many benefits are already possible without so-called structural intervention," says Mr Bruno. He points to the lessons Credit can learn from Rolo's close links with customers in the prosperous Emilia Romagna region --"typical of a local bank" – and. on the other hand, the use that Rolo's clients could make of Credit's international ser-

The acquisition will, how-

ever, have a negative impact on Credit's profit and loss account this year. The parent bank's net earnings slipped to L91.3bn in 1994, from L219bn a year earlier, and Mr Bruno estimates the Rolo acquisition will cut a further L70bn from this year's net profit. But he is still confident that within about three years, growth in Rolo's earnings will begin to repay the capital invested "at a satisfactory rate".

Meanwhile, Mr Bruno is eager for Credit to play a fur-

dence of the other". Credit, BCI and Banca di Roma helped found Mediobanca, and all have stakes in it. According to Mr Bruno, they share the same philosophy and work together to the advantage of the whole financial system".

The Stet proposal, on which the Italian government is expected to decide shortly, is the latest example of this soli-

Although Mr Bruno says Credit wants to be part of any he does not think Italy is moving towards a German system, in which banks play a leading role as investors in industry.

Nor does he see the corporate economy following an Anglo-Saxon model in which ouoted companies are dominated by institutional investors - a system he saw at close range in the 1970s when he worked as manager of Credit's City of London branch.

Personally, I would say (there is) a third way, the 'via Italiana', where institutional investors are joining the banks to foster companies' access to the market," he says.

"To reach that stage we are obviously going to need time and the process is necessarily going to be a long one, as it implies changes in the tradi-tional relationship between banks and firms and banks and

In the worst case, analysts believe such a strategy could hold back the bank by tying it to low-yielding investments while it is still waiting for the benefits of the Rolo acquisition to come through.

The disappointing performance of Credit's shares since the Rolo bid may indicate a similar fear on the part of shareholders, but Mr Bruno is at least prepared to live with the short-term consequences of

such a strategy.
"We are well aware the market can be a very harsh judge when you make mistakes," he says, "but equally generous says, "but equally g when things go well".

cost-cutting drive continues 1

By Gerard Beker

Japan Airlines, the country's largest carrier, is to cut the number of administrative and clerical staff at its headquarters by one-third, as part of a continuing cost-cutting programme designed to improve the airline's poor operating performance.

The company said the cuts mean the loss of about 800 iobs, but that there would be no compulsory redundancies. The reductions will be met mainly by increasing the number of those taking early retirement and a continued freeze on hiring new graduates.

JAL last year announced a four-year restructuring plan aimed at reducing the then total of 22,000 staff by 5,000 by 1998, and committed itself to deep cuts in its headquarters staff. The job cuts at JAL's Tokyo

head office will lead to the further contracting out of some of its services; the company already contracts out some head office activities to related companies. The reductions, which will reduce head office numbers to about 1,600, are expected to save Y7bn (\$83.7m) in personnel costs. As part of its restructuring.

JAL last year launched Japan's first recruitment of contract flight attendants to replace JAL was privatised in 1987,

some salaried crew members. The move provoked consider able controversy and was inftially opposed by the transpor-tation ministry, although JAL was eventually allowed to proceed with the plan.

The company refused to confirm press reports yesterday that it was also planning to thin out the ranks of its most senior management. The news paper Nihon Keizai Shimbun reported that JAL aimed to reduce the number of its directors by five from 54, but JAL described the report as

improving profitability the company dived into the red during the recession of the sarly 1990s. It reported an oper-ating loss of nearly Y50tm in 1993, but trimmed that last year to Y29bn.

Its performance-is expected to improve this year. In the six months to last Sep tember the company reported an operating profit of Y18 ibn Pre-tax profits were Y11.7bn. against a loss of Y2.6bn a year

Weston posts 11% profits fall

By Nikki Tait

George Weston Foods, the Australian bakeries and food group, yesterday amounced an 11.3 per cent fall in profits after tax to A\$22.9m (US\$16.96m) for the six months to end-January. Sales were up 3.9 per cent at A\$542.1m.

Earnings per share dipped to 24.1 cents from 27.2 cents.

The company said the result was "in line with expectations", given industry-wide excess capacity and price com-. petition in important business

Weston said the bread division had been hit by increased wheat costs as a result of drought, and had not been able fully to recover cost increases

although the interim dividend through higher prices. A stail is hald at 9.5 cents. lar situation affected the infil-The company said the result ing and starch operations. The company warned there was unlikely to be any significant improvement in the

"action has been taken across

all areas of the group to endeayour to lift margins and increase efficiency Weston said this should help

second-half results.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

April 1995

7,590,000 Shares



Common Stock

1.320,000 Shares The above shares were offered outside the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette Securities Corporation

Smith Barney Inc.

Bankers Trust International PLC

Cazenove & Co.

Credit Lyonnais Securities

Deutsche Bank

Internationale Nederlanden Bank N.V.

Kleinwort Benson Limited

Paribas Capital Markets

Société Générale

6,270,000 Shares

The above shares were offered in the United States and Canada by the undersigned.

Donaldson, Lufkin & Jenrette
Securities Corporation

Smith Barney Inc.

BT Securities Corporation

Dean Witter Reynolds Inc. Merrill Lynch & Co.

Dillon, Read & Co. Inc. Montgomery Securities

A.G. Edwards & Sons, Inc.

Oppenheimer & Co., Inc.

PaineWebber Incorporated

Morgan Stanley & Co.

Wheat First Butcher Singer

Advest, Inc.

Arnhold and S. Bleichroeder, Inc. Cleary Gull Reiland & McDevitt Inc.

William Blair & Company Crowell, Weedon & Co.

Fahnestock & Co. Inc.

First of Michigan Corporation

Cowen & Company

Furman Selz

J. J. B. Hilliard, W. L. Lyons, Inc. Interstate/Johnson Lane Johnston, Lemon & Co.

Janney Montgomery Scott Inc.

McDonald & Company

Ladenburg, Thalmann & Co. Inc. The Ohio Company C.J. Lawrence/Deutsche Bank

Pennsylvania Merchant Group Ltd Ragen MacKenzie Raymond James & Associates, Inc. The Robinson-Humphrey Company, Inc.

Roney & Co.

Parker/Hunter

Stephens Inc.

Sutro & Co. Incorporated

Scott & Stringfellow, Inc. Tucker Anthony

Dabney/Resnick, Inc.

Ferris, Baker Watts

Monness, Crespi, Hardt & Co. Inc.

Freimark Blair & Company, Inc.

C.L. King & Associates, Inc. Pryor, McClendon, Counts & Co., Inc. The RTZ Corporation PLC NOTICE OF MEETING

annal General Mestico Notice is heareby given that the thirty-hird annual general meeting of The RTZ Corporation PLC will be held at The Queen Elizabeth II Confinence Centre, Brond Sanctuary, Westminster ander SW1 on We

. To consider and, if thought fit, pass the following resolution which will be proposed as an ordinary resolution, namely that ion, namely that:

the authorised share capital of the Company be increased from £142 million to £153 million by the creation of 110 million ordinary

To consider and, if thought fit, pass the following resolution which will be proposed as a special resolution, namely that:

the authority and power conferred c the Directors by paragraph (B) of Articles 9 of the Company's Articles of Association be renewed for the period ending on the date of the Annual General Meeting in 1996 or Annual General Meeting in 1996 or on 9 August 1996 whichever is the earlier, and for such period:

(a) the Section 80 Amount shall be £35,397,160 - or if Resolution 1 is not passed £24,397,160; and (b) the Section 89 Amount shall be £5,336,306

. (a) To elect directors -Mr R L Clifford, Lord Holme, Mr J C A Lestie, Mr G H Sage (b) To re-elect directors -Sir Derek Birkin, Mr R P Wilson, Mr R Adams

To consider the Company's account
and the reports of the directors and
auditors for the year ended 31
December 1994 and to declare
dividends on the Ordinary shares.

member entitled to arrend and your A member entitled to amend and your at the cuesting is entitled to appoint one or more proxies to astend and, on a poll, you instead of him. A proxy need not be a member of the Company. The instrument appointing a proxy, together with any power of attorney under which it is signed, should reach the transfer office of the Company, at 1 Redeliff Street, Bristol, BSI 6NI, not less than 48 hours before the time appointed for bolding the meeting.

olding the meeting. ly order of the Board S Bradley Secretary St Jumes's Square, London SWIY 4LD

NOTES

A holder of a share warrant to beaver, who desires either to estend the meeting or to appoint one or more process to stand and on a poll, work manad of him, will receive a ticket of admission on depositing at the company's transfer of fifee at 1 Red-lift Street, Bristol BS1 GNT, at least 48 hours before the

GNT, at least 48 hours before the meeting, a written respons for the issue of the behat (and, if denized, a focus of premy) together with either the share warmer or a Certificant signed by a bent a stockbroker or a solicitor within the UK, the Channel Islands or the late of binn stating that the share warmer is in the centudy of such bank, stockbroker or solicitor and will be rotained in such custody satil after the class of the meeting. If the form of pracy is to be used, it must be completed and restract the the transfer of the such the transfer of the section.

used, it must be completed and recur to the transfer office so as to be recei at least 48 hours before the specting. at least 48 hours before the meeting.

Copies of directors' service contracts of more than one year's duration with the company or my of its subsidiations will be swellable for inspection at the Company's registered office during usual business hours on any weekday (Sanudays and public holidays, saccepted) from the date of this notice until the close of the annual general meeting and at The Queen Birasheth II Conference Canter for at least 15 minutes prior to and during the meeting.

Shareholders are remaided that conserves

Shareholders are reminded that cameras and tape-recorders are not allowed in the Shareholders should note that the door to the AGM will be open at 10.15 and

GREEK EXPORTS S.A.

(Special liquidator of ELVIK S.A. by virtue of Decision No.937/1992 of the Lariesa Court of Appeal) ANNOUNCEMENT

OF A THIRD PUBLIC AUCTION FOR THE RIGHEST BIDDER FOR PURCHASING THE ASSETS OF HELLENG-MEAT INDUSTRY S.A. (ELVEL) NOW UNDER SPECIAL LIQUIDATION

GREEK EXPORTS S.A., established in Atheus at 17 Panepistimion Street, and legally represented, in its capacity as special liquidator of ELVIK S.A. in accordance with Decision No. 937/1992 of the Larissa Court of Appeal by which ELVIK S.A. had been placed under special liquidation and following written instructions (Ref. No.339/1995) of the Agricultural Bank of Greece (the creditor who represents at least 51% the company's obligations).

a Third Public Auction for the Highest Bidder with sealed, binding offers, for the purchase as a whole of the total assets of ELVIK S.A. (established at Megala Kalyvia in the department of Trikula) within the framework of article 46e of Law 1892/1990, supplemented by article 14 of Law 2000/1991 and amended and complemented by article 53 of Law 2224/1994. ACTIVITY AND BRIEF DESCRIPTION OF THE COMPANY----

installed on a self-owned plot of land \$19 stremmas in area (4 stremmas = 1 area) which had been sold to the compon Greek state. It is to be noted that ELVIK S.A. a installations include: 1) a pig breeding and fattening unit, 2) an ox fatten 3) an animal feed production unit, 4) a slaughterhouse, 5) a sassage-making unit, 6) biological purification plant, etc. The company's self-owned plot of land totalling 819 stremmas was claimed by the Community of Megala Kalyvia in a suit dated

ELVIK S.A. was founded in Athens in 1968 and established and maintains a vertical ment producing and pror

definitive decision was handed down by the Trikala Court of First Instance in favour of ELVIK S.A. and recognising it ownership of the land under litigation (see details in the Offering Memorandum). TERMS OF THE AUCTION

Interested parties are invited to receive from the Liquidator the Confidential offering memorandum and the draft letter of
guarantee in order to submit a sealed, binding offer to the Trikala notary public assigned to the anction, Mrs. Emison
Kassopoulou, (23 Kolokotroni Street, Trikala, Tel. +30-431-36613 and 27446) up to 1900 hours on Wednesday 3 May 1995.
 Offers must be submitted in person or by a legally authorised representative. Offers submitted beyond the specified time

The offices will be opened before the above mentioned notary on Thursday 4 May 1995 at 1000 hours with the liquidator is attendance. Persons having submitted offices within the time limit are also entitled to attend.

attendance. Persons having submitted offers within the time limit are also entitled to attend.

Each interested investor can submit one hid for all the elements of the company's assets. The offers must state clearly the offered price and manner of payment (in cash or credit, the number of instalments and when they are to fall due, etc.) Offers must not comain terms upon which their bindingness may depend or which may be vague with respect to the smooms and manner of payment of the offered price or to any other essential matter concerning the sale. The liquidator and the creditor (Agricultural Bank of Greece) have the right, at their incontrovertible discretion, to reject offers which contain terms and exceptions, regardless of whether they are higher than the others.

On penalty of invalidity, offers must be accompanied by a letter of guarantee from a bank legally operating in Greece, of indefinite duration, to the amount of eighty million drackmass (Drs. 80,000,000).

Forfeiture of guarantee: In the event that the party to whom the assets for sale have been adjudicated fails in his obligation to appear and sign the relative contract within twenty (20) days of being invited to do so by the Liquidator, and abide by the obligations contained in the present announcement, then the amount of the guarantee stated above is forfeited to the Liquidator to cover expenses of all kinds, time spent and any real or paper loss suffered by himself and by the creditors with no obligation on his part to provide evidence of such loss or consider that the amount has been forfeited as a penalty clause, and collect it from the guarantor bank.

no congation on any part to provide evidence of such loss or consider that the amount has been forfeited as a penal and collect it from the guaranter bank.

Return of letters of guarantee Letters of guarantee submitted for participation in the suction shall be returned into after adjudication, except for the letter of guarantee of the highest bidder to whom it shall be returned on signatural contract.

has contact.

Essential guidelines for the liquidator in judging the offers are, among others, the following:

The height of the offered price (present value)

The number of guaranteed job positions

The reliability, solvency and business experience of the prospective buyer

c) The reliability, solvency and business experience of the prospective buyer

The buyer's business plan and investment programme

Guarantees provided by the buyer for any part of the sale on credit

Prospective buyers, through their offer, shall undertake to keep the unit operating continuously for at least five (5) years from the date of signature of the sale contract.

The highest bidder is the one whose offer was judged by the liquidating company and deemed by the majority creditor. (Agricultural Bank of Greece) to be the most satisfactory.

The Company's assets and all the separate fixed and circulating assets that make them up, shall be transferred "as is and where is" and, more specifically, in their actual and legal condition and wherever they are on the date of signature of the final contract, regardless of whether the Company is operating or not.

The liquidator, the Company under liquidation and its shareholders and creditors are not liable for any legal or actual familiar or any incomplete or inaccurate description of the assets for sale in the Offering Memorandum.

Interested buyers must, on their own responsibility and due care, and by their own means at their own expense, inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal.

The liquidating company and the Creditors bear no responsibility or obligation towards participants in the majority in the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal.

condition of the assets for sale.

14) The liquidating company and the Creditors bear no responsibility or obligation towards participants in the auction, both with regard to the evaluation of the bids, the selection of the highest bidder, the decision, if any, to cancel or repeat the auction and any other decision in general regarding the procedure and execution of the suction. The submission of a binding offist does not imply any right in the adjudication of the sale and, in general, participants do not acquire any right, claim or demand from the present amount cament and from participation in the suction against the liquidating company or the creditors for

any cause or reason.

15) All costs and expenses of every nature for participation in the auction and for the transfer of ownership, as well as all lines, duties, dues, state fees or third party fees that may be imposed (beyond the exemptions foreseen by law) relating to participation in the auction and to the sale contract, anything following the sale, transcriptions and any other acts, are borner exclusively and alone by the interested buyers and the highest bidder respectively.

16) Participation in the auction implies acceptance by the prospective buyer of all the above terms of the present announcement.

17) The present announcement has been drafted in Greek and in English in translation. In any event, the Greek text shall prevail. For any further information and for the Confidential Offering Manorandem, interested parties may apply to:

a) GREEK EXPORTS S.A. 17 Panepistimiou Street (Let Sour), Aftens, Greece, Tel. 430-1-324-3111 -115 Fact +30-1-323-5185
b) ETEA S.A. (Holdings Dept.) 87 Syngrou Ave. (4th Floor) Aftens, Greece, Tel. +30-1-939-4611 and 929-4613.

ADELAIDE BANK LIBITED USD290,006,000 MULTIPLE OPTION FACILITY ACREMENT DATED MARCH 15, 1994 in accordance with the provisions of the Transferable Loss Cartificate issued on April 12, 1994, actics is heavily given that for the three arouths interest period from April 12, 1995 to July 12, 1995 the Cartificate will carry an Interest Rate of 6.5% per summ.

Banciaya Bank P.C. Hong Kong As Pacility Agent



QUANGDONG DEVELOPMENT FUND LIMITED

ces than as at 31st March. 1995, the unsudited not asset value per share of the Company, was UST £032. GUANGDONG DEVELOPMENT FUND LIMITED.

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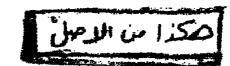
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INTERNATIONAL COMPANIES AND FINANCE

Microsoft, Wang settle patent row

By Louise Kehoa In Sen Francisco

SDAY APRILISING

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حقيقه الروائي والوا

Microsoft and Wang Laboratories have announced that they have resolved a long-running patent dispute, with Microsoft planning to acquire up to a 10 per cent stake in Wang as part of the settlement

agreement Microsoft will purchase \$90m of Wang convertible preferred stock maturing in 2003, representing 10 per cent of Wang's common stock after conversion. The companies also agreed to form a broad technical, marketing and service alli-

Wang's stock price rose on news of the agreement to trade

Continental

cautious despite

9% rise for year

Continental, the

German tyre company, raised net profits by 9

per cent last year, to

DM71m (\$50.7m), in

spite of tough price

competition and con-

tinued restructuring

costs, writes in Andrew Fisher in

Frankfurt. Group turn-

over was 5.4 per cent higher at DM9.9bn. The

company, which owns

General Tire in the US

and is also involved in

automotive and industrial technology, said earnings per share were up to DM8.20 from

DM7.10 and cash flow per share, DM66.80 com-

pared with DM64.10. It has already announced

a 24 per cent rise in pre-tax profits to DM92m. In spite of the improved figures, Mr Huber-tus von Grünberg, the chairman, said the com-

pany still needed to increase its financial

strength. General Tire broke even in 1994 at

the operating profits level, but still made

losses after taking account of restructuring

In February, Continental announced a joint venture with Michelin of France aimed at cut-

ting costs and fighting competition from low-

They intend to co-operate in recycling and

retreading, improving service quality to manu-

facturers and retailers, cutting costs and devel-

oping common production of clieap tyres. Cost savings should total DM100m a year for each

Pirelli optimistic of

improved performance

Pirelli, the Italian tyres and cables group, yes-

terday said first indications from 1995

accounts suggested it would be able to

Hill in Milan.

The group yesterday also confirmed preliminary figures for 1994, which show a return to

profit after three years of losses. It reported a

with a loss of Le6bn in 1993.

net profit of L147bn (\$85.3m) in 1994 compared

Pirelli broke down turnover - which rose to

L9.790bn - into sales of L4.831bn in the cables

division, up 9 per cent, and 14,952bn in tyres,

up 3 per cent. Cables reported a net profit of

L169bn, against a loss of L14bn in 1993. The

tyres division also reported a narrow net profit

The parent company announced a loss of

L1.6bn, compared with a L44bn deficit in 1998,

because it will only benefit from the results of

affiliates in 1995. No dividend was recom-

Sun Micro links with

Internet program group

Sun Microsystems, the leading supplier of computers linked to the Internet, has reached a distribution and technology-sharing agreement with Netscape Communications, devel-

oper of one of the most widely used Internet

The companies aim to combine their strengths in the hardware and software seg-

ments of the internet market to accelerate

acceptance of electronic commerce and increase security over worldwide networks.

According to market surveys, Sun holds a 56 per cent share of the market for Internet serv-

ers, while Netscape's Navigator software is

used by 77 per cent of users of the World Wide

Sun faces stiff competition, however, from IBM, Tandem, Digital Equipment and Hew-

lett-Packard, all of which are targeting busi-

Web multimedia segment of the Internet.

ness users of the Internet as customers.

Heineken downbeat

on Indian prospects

"browser" programs, writes Louise Kehoe.

of L7bn, against a loss of L187bn last time.

cost "third-line tyres" made outside Europe.

NEWS DIGEST

Continental

Share price (DM)

Source: FT Graphite

300~

Tuesday's close of \$14%. Microsoft was down \$% at \$71%.

Wang filed a suit against Microsoft in 1993, charging that the software market leader was intringing Wang patents covering object linking and embedding, an important technology that enables software "components" to work together.

As part of the settlement agreement, Microsoft will receive a licence for Wang's portfolio of software and software-related patents. The companies will also collaborate in the development and marketing of several future software products. In addition, Wang will become Microsoft's service

puter software into the broader field of software for use on computer networks. The companies said they will work together in document imaging and workflow manage-

(\$694.5m) in 1994.

ment software. Wang's imaging and object controls technologies will be built into future versions of

aging", writes Ronald van de Krol in Amster-

dam. However, Mr Karel Vuursteen, executive board chairman, stressed that no final decision had yet been taken on entering the Indian

Heineken, often described as the world's most international brewery group, is expand-

ing through the construction of new breweries.

and via takeovers. Late last month, it

announced plans to build a brewery in Burma,

in line with similar projects undertaken in Cambodia, Thailand and China in recent

The company's annual report, published yes-terday, showed that its sales in the Asia-

Pacific region jumped 51 per cent to Fl 1.09bn

Asia was largely because of a hig rise in exports to China, Taiwan and Hong Kong,

where the market share of the Heineken brand

has grown to 20 per cent from 3 per cent five

Sumitomo Metals to

ect, writes Bernard Simon in Toronto.

back Canadian project

Japan's Sumitomo Metals will acquire a 35 per

cent stake in a new copper and gold mine in

central British Columbia in exchange for fin-ancing the bulk of the C\$102m (US\$73.8m) proj-

Sumitomo will contribute C\$85m towards

the Mount Polley mine, which is scheduled to

start production in early 1997. Imperial Metals

of Vancouver will operate the mine and own

the remaining 65 per cent.

Reserves are estimated at 231m tonnes, with

a grade of 0.26 per cent copper and 0.338 grams

per tonne of gold. The initial pit has a an

estimated life of between 10 and 14 years,

depending on the grade of ore mined.

Much of the equipment for the project

including the concentrator and crusher build-

ings, have been bought from surplus inventory

at mines owned by Noranda, another Cana-

dian mining group.

Mount Polley will be the first new copper
mine to be built in British Columbia for more

than a decade. The investment climate in the

province has been soured in recent years by

the social democrat government's tough envi-

Imperial said however, that all permits

required to start construction are likely to be

tal rules and pro-union la

expands in S America

Corning Fibergias has established two new

ventures to capitalise on opportunities in

Latin America, Reuter reports from Toledo.

A new company in Argentina will manufac

ture and market large-diameter pipe, and a

service centre in Colombia will market glass-

fibre reinforcement products, the company

said. The pipe operation in Argentina is a joint venture with Supercemento, a construction

company, and will be called Owens-Corning

The service centre in Colombia was estab-

"Our businesses in Latin America are doing

very well," says Mr Glen Hiner, chairman and

chief executive of Owens-Corning. "These new operations enable us to build on that success."

Placer Dome may face

A number of other mining companies are con-

sidering making a bid for International Musto Explorations, the Vancouver-based mining group the subject of a US\$304m bid from

Placer Dome, reports Reuter from Vancouver.

conducted due diligence on the company with

a view to considering whether or not to make

a bid for the issued shares of the company,"

International Musto said yesterday.

Placer Dome, the international mining

group, last week made a C\$12.50-a-share bid for

Bajo de la Alumbrera copper and gold deposit in Argentina. Musto said a response would be

made by April 20.

Birmingham Steel launches expansion plan

on May 2.

Musto, whose main asset is a stake in the rich

Placer said this week it had no shares in

Musto. However, it has a lock-up agreement with major shareholder Adolf Lundin to tender

36 per cent of Musto's shares unless a cash bid

for C\$0.50 more a share is made. The bid closes

"A number of other major mining companies

contest in Musto bid

lished with FiberGlass Colombia and Vitro

Fibras of Mexico.

in place by the end of this month.

Corning Fiberglas

Mr Vuursteen said the sharp increase in

representative in Australia.

The alliance with Microsoft

and infusion of cash represent

a significant boost for Wang.

Once a leading manufacturer

of office computers, Wang has

focused on office software

since it emerged from bank-

The alliance also fits well

with Microsoft's goals to

expand beyond desktop com-

ruptcy protection in 1993.

Microsoft's Windows operating system software. These technologies enable images of scanned documents to be used with standard applications such as electronic mail and word processing.
The companies also plan to

collaborate in the development of workflow automation software, which manages the routing and delivery of documents and data on a computer network. "Through our partnership with Wang, we will be able to make these technolo-gies available for all our Win-dows customers, enabling a real change in the way people work and communicate," said Mr Mike Maples, Microsoft

Seagram shares up as sentiment improves

By Bernard Simon in Toronto

Investor sentiment has improved in recent days over the two deals that will transform Seagram, the Canadian drinks company, into an important player in the US

Seagram's share price rose 38 cents to \$27.38 on the New York stock exchange in moderately active trading yesterday morning, after gaining 50 cents on Tuesday. It posted a similar advance in Toronto.

The shares had lost almost a fifth of their value abead of last week's news that Seagram was selling the bulk of its 24.1 per cent stake in Du Pont, the chemicals and energy group, and using \$5.7bn of the proceeds to buy an 80 per cent interest in MCA, the Los Angeles-based film, music and theme-park group. MCA is at present owned by Matsushita, the Japanese electronics

Some analysts, who just a week ago were dubious about the benefits of giving up Du Pont's dependable dividend stream for MCA's more fickle entertainment assets, have changed their tune.

include short-term notes whose interest yield is higher than the dividend yield. It also received \$440m in equity warrants, whose value will rise if Du Pont's share price continues its recent climb.

Many questions still hang over the MCA deal. But a Montreal-based analyst said that "the entertainment industry view is that Seagram has made an astute deal".

Royal Trust investors sue

A group of 1,100 Royal Trust minority shareholders have launched a class action suit against former controlling shareholders, management and auditors of the failed Canadian financial institution, writes Bernard Simon in Toronto. Royal Trust was crippled in the early 1990s by international expansion and a costly foray into commercial property. The bulk of its business was taken over two years

Royal Trust's assets are held would defend the action.

Matsushita

Matsushita's estimated consolidated net loss in the year to March 1996 is Y40hn-Y50hn, not as reported in the Financial Times yester-

executive vice-president.

entertainment industry.

Mr David Leibowitz, analyst at Burnham Securities in New York, said that "once the terms were fully made public, a lot of the naysayers decided maybe the sky wasn't falling". Seagram's proceeds from the

Du Pont sale, for instance,

ago by Royal Bank of Canada. The shareholders claim Royal Trust and its auditors, Ernst & Young, failed to dis close the extent of its financial

by Gentra, controlled by the Toronoto branch of the Bronfman family. Gentra said it

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understand the working of a business organization and develop the confidence to manage it.

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The IMD cumpus, Lauvanne, Switzerland

Since change affects every part of a company, we carefully select participants from different backgrounds, experience and level of responsibility for this unique program.

ARGENTINIAN INVESTMENT COMPANY

Société d'Investissement à Capital Variable Siège social: 47, Boulevard Royal, L-2449 Luxembourg R.C. Luxe

NOTICE OF MEETING Dear Shareholder,

We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 20, 1995 at 11.00 e.m. at the registered office at 47, Boulevard Royal, L-2449 Luxembourg, with the following agenda: **AGENDA**

Presentation of the reports of the Board of Directors and of the Auditor. Approved of the balance sheet, profit and loss accrual as of December 31, 1994 and the allocation of the rist profits. Discharge to be granted to the Directors and to the Auditor for the financial year ended December 31, 1994.

year ended December 31, 1994. Action on nomination for the election of the Directors and the Auditors for the business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Should you not be able to attend this meeting, kindly date, sign and return the form of proxy by lax and by mall before April 17, 1995 to the attention of Petra Flies, fax number +352-470204.

By order of the Board of Directors

By order of the Board of Directors **BRAZILIAN INVESTMENT COMPANY**

Société d'investissement à Capital Variable Siège social: 47, Boulevard Royal, L-2449 Luxembourg R.C. Luxembourg B 26.010

NOTICE OF MEETING

We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 20, 1995 at 12,00 s.m. at the registered office at 47, Boulevard Royal, 1-2449 Lucembourg, with the following agenda: AGENDA

Presentation of the reports of the Board of Directors and of the Auditor.

Approval of the belance sheet, profit and loss accrual as of December 31, 1994 and the allocation of the net profits.

Discharge to be granted to the Directors and to the Auditor for the financial year ended December 31, 1994.

Action on nomination for the election of the Directors and the Auditors for the election of the Directors and the Auditors for the

ensuing year.
 Any other business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

Should you not be able to attend this meeting, kindly date, sign and return the form of proxy by tax and by mail before April 17, 1985 to the attention of Petra Ries, fax number +352-470204. By order of the Board of Directors

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(LIS\$10.000 note.

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nount to US\$160.51 per

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We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 20, 1995 at 11.00 a.m. at the registered office at 47, Boulevard Royal, L-2449 Luxembourg, with the following agenda: AGENDA

Presentation of the reports of the Board of Directors and of the Auditor.

Approval of the balance sheet, profit and loss accrual as of Decamber 31, 1994 and the allocation of the net profits.

Discharge to be granted to the Directors and to the Auditor for the financial year ended Decamber 31, 1994.

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Should you not be able to attend this meeting, kindly date, sign and return the torm of proxy by fax and by mall before April 17, 1995 to the attention of Petra Ries, tax number +352-470204. By order of the Board of Directors

PERUVIAN INVESTMENT COMPANY

Société d'Investissement à Capital Vanable Siège social: 47, Boulevard Royal, L-2449 Luxembourg R.C. Luxembourg B 43.274 NOTICE OF MEETING

Dear Shareholder We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 20, 1995 at 11,00 a.m. at the registered office at 47, Boulevard Royal, 1,-2449 Luxembourg, with the following agenda: AGENDA

AGENDA

Presentation of the reports of the Board of Directors and of the Auditor.

Approval of the balance sheet, profit and loss accrual as of December 31, 1994 and the allocation of the net profits.

Discharge to be granted to the Directors and to the Auditor for the financial year ended December 31, 1994.

Action on normination for the election of the Directors and the Auditors for the encuring year.

r business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the tems of the agende is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy. Should you not be able to attend this meeting, kindly date, sign and return the form of proxy by fax and by mell before April 17, 1995 to the attention of Petra Ries, tax number +352-470204.

By order of the Board of Directors

By order of the Board of Directors

PolyGram

DIVIDEND 1994

At the annual general meeting of shareholders of PolyGram N.V. beld on 11 April 1995 a dividend in cash for the financial year 1994 has been declared of 0.85 Netherlands guilders per share on the company's eutstanding common shares of 0.50 Netherlands guliders par value.

The dividend for holders of bearer shares will be payable as of 27 April 1995 on delivery of the dividend coupon Number 5; bayment is subject to deduction of 25 per cent Netherlands withholding tax. The dividend coupon Number 5 is payable at the ABN AMRO Bank N.V. Herengracht 595, Amsterdam, The Netherlands.

Fondsenadministratie B.V.': payment is subject to deduction withholding tax. The dividend for shareholders on the company's register in Baam as at 11 April 1996 will be wired on 27 April 1995 to the shareholders concerned, after deduction of 25 per cent Netherlands withholding tax. The dividend for shareholders on the company's register in New York as at 18 April 1995 will be payable on 4 May 1995. Shareholders will receive advice by mail regarding payment and withholding tax arrangements.

Holders of CF certificates are

that they have deposited their

closing date of 11 April 1995 with a custodian affiliated

dividend sheets by the CF

to the 'Centrum voor

entitled to the dividend providing

Heineken, the Dutch brewery group which is expanding in Asia, said yesterday interim raports from a feasibility study into the launch of operations in India were "not really encour-

By Richard Waters In New York

Birmingham Steel has become the latest US steel-maker to announce plans to expand operations, potentially doubling melting capacity to 4m tons and lifting rolling capacity from 2.6m tons to 4m tons. The Alabama-based company's announcement follows other recent capital investment iprojects approved by the boards of US steelmakers. In total, minimill companies,

which make steel from scrap, are projected to lift output of

(회사) 보고 교통 시간에는 사용하는 사용모증하다

segment of the market, by around 14m tons over the next three years.

The prospect of increased steel output, at a time when the US economy could be going into recession, has already began to weigh on steel companies' share prices. Last month Nucor, the country's leading minimili company, announced a price cut for its hot-rolled sign that prices for some lowergrade products had passed their cyclical peak.

invest an additional \$360m over the next four years, on top of the \$290m of capital investment already planned. The extra investment would be used to build two new melting facilities and a rolling mill, as well as to upgrade facilities.

Mr James Todd, chief execu-tive, said Birmingham would borrow to finance the expansion, and that the move would steel, a move widely taken as a not depress earnings per share. panies, Birmingham's planned expansion would come in the heir cyclical peak. expansion would come in the to start operation. Birmingham Steel said its manufacture of steel bars and quarter of 1997.

Nucor, have focused their investments in flat-rolled steel, a higher-value product used in the domestic appliance and motor industries. Among new minimills

planned is the first to be built by a group of integrated steel companies, which make steel from iron ore and coke. Trico Steel, a joint venture between LTV of the US, Sumitomo of Japan and British Steel, plans to start operations in the first

Agent: Morgan Guaranty Trust Company flat-rolled steel, the biggest board had approved plans to rods, used mainly in the con-JPMorgan | struction industry. Other minimills, following the lead of

Hilton Hotels lifts income 41% in first quarter

in New York

A fifth consecutive quarter of double-digit profits growth in its core division helped Hilton Hotels, the US hotel and gambling group, produce a 41 per cent increase in net income, to \$32m, in the three months to March.

The company also saw an improvement in profits from its gaming division. This was attributed partly to a 105 per cent increase in the "baccarat drop" - the volume of bets - at the Las Vegas Hilton following the opening of three new lux-ury Sky Villas catering for high rollers.

First-quarter group revenues rose 12 per cent to \$381.9m. Operating profits in the hotel division rose to \$39.1m from \$21.3m and in the gaming division, to \$41.8m from \$39.6m. Farnings per share rose 40 per cent, to 66 cents from 47 cents. Economic growth in the US

pancy levels and room rates. improved its gambling revenues in spite of tough competition in the Las Vegas market.

and other markets has recently boosted Hilton Hotels' profits by bringing increases in occu-The company has also

Hotels announced that it had appointed advisers to study ways of increasing shareholder value, including a possible break-up or sale of the busi-

There has been speculation that it had spoken to a potential UK buyer - possibly Lad-broke, the hotel and gambling group - but Hilton declined to comment yesterday.

Occupancy of Hiltons' owned and managed hotels rose 4 percentage points to 70 per cent in the first quarter. The average daily rate climbed 7 per cent and the revenue per available room jumped 12 per cent.

Internationally, the group's Conrad hotels in London, Dublin and Istanbul improved their performance, with average

Mr Raymond Avansino, chief operating officer, said prospects for the gaming division were good. The business looked forward to the summer completion of improvements to the Flamingo Hilton Las Vegas, the opening of the Con-rad Treasury in Brisbane, and continued benefits from the new Sky Villas at the Las

US cable-TV group

cable television company, is to spend more than \$1bn over the next five years to upgrade its network for cable and telephony services, Reuter reports from Atlanta.

investment conference yesterday, Mr James Robbins, chief executive. said he expected 1995 to be a year of transition, encumbered by a full year's impact of the second round of television rate regulation. But he added that the climate in Washington appeared to be heading for deregulation in 1996. "We expect core capital spending over this [five-year] period to exceed \$1bn in aggre-

uring the necessary financing".

ance with the US telecoms group Sprint for wireless and its PCS operation in southern California.

Standard & Poor's said the debt ratings of all US West entities were unaffected by the company's plan to create two classes of shares reflecting the two sides of its business.

The telecommunications value of two new classes of

Heavy trading in Seven **Network**

By Nikki Tait in Sydney

Shares in Seven Network, the Australian commercial TV network, rose for the second day running yesterday, amid speculation that Mr Kerry Stokes, the Perth-based media propri-etor, had this week bought a 5

per cent stake in the company. About 9m shares were traded yesterday. There was no formal confirmation of the buyer, but Seven shares closed at A\$3.16, having started the week at A\$2.87.

Share price (A\$)

1994 Source: FT Graphite

The timing of is interesting, given that Mr Rupert Mura 15 per cent stake in Seven. and Telstra, the large govern-ment-owned telecommunications group, 10.9 per cent. News and Telstra are partners in a cable/pay-TV joint venture, called Foxtel.

Seven had previously been aligned with the rival Optus Vision cable consortium, backed by Mr Kerry Packer and the Optus telecommunications group, but withdrew late last vear.

Now unaligned. Seven holds attractive sports broadcasting rights, notably to the Australian Football League. It confirmed this week it had been approached by Foxtel and Optus Vision and that it was considering the proposals.

News recently appeared to strengthen its pay-TV pro-gramming hand, by announcing the formation of a rugby Super League, thus potentially undermining the value of Mr Packer's broadcast contracts of existing Australian Rugby

Basle model for banking safeguards

plan to allow banks to assess their own capital needs for trading activities using internal computer models would be a bold move at

The fact that it comes in the wake of the collapse of Barings
- a bank that used such an approach - makes it even

Mr Tommasso Padoa-Schioppa, chairman of Basle committee, did not underplay the significance yesterday, using the analogy of a taxpayer being asked to design his own tax form. "This is a very big development in philoso-phy," he said, emphasising the safeguards which would be put

Barings' collapse has highlighted the risks that banks can run from their trading of securities, derivatives and for-

Barings, the UK merchant banking group, collapsed after Mr Nick Leeson, a Singaporebased trader, amassed £860m (\$1.36bn) losses on derivatives trades. Mr Padoa-Schioppa said Barings seemed to have had weak management controls, and the experience was not directly relevant to the committee's proposals. The fact that supervisors are

now backing "value at risk" models marks a shift in supervision towards the monitoring of banks' own safeguards. Mr Padoa-Schioppa said the move was in line with "the

way supervision has evolved over 20 years". It follows protests over the committee's proposals for

allocating capital to market

The Basle committee's risks two years ago. The pro-plan to allow banks to posals were criticised as being crude, and out of line with market practice.

Yet on the face of it, the evidence that such a step is justifled is limited. The committee's paper points out that the initial testing exercise last year -which involved 15 large banks running a portfolio of 350 posi-

models - produced widely

Even after adjusting assump-

tions, only half the responses

"fell into a sufficiently close

range" while "a significant overall dispersion remained".

In other words, banks pro-

duced widely varying calcula-

tions of how much capital they

should set aside to cover the same trading book.

"Perfect unity would neither be possible nor desirable. If we

had the right model ourselves,

we would have imposed it," he

says. He argues that banks have different weightings and

assumptions built into models

Nonetheless, the committee

depending on their activities.

has worked hard to try to

avoid the possibility of banks adjusting their models to reduce the amount of capital

they must hold. "The model

approach is a novelty in itself,

so we must be conservative in

the way we introduce it, at least initially," he says.

is hardly surprising.

Mr Padoa-Schioppa says this

varying results.

The committee has two reasons for feeling confident about pushing ahead with the

• Strict standards: Banks' models will have to use a 99 per cent probability that the amount of capital at risk will not be higher than the capital charge, and assume that they have to hold the portfolio for a

issued new proposals enabling banks to assess their capital needs

for trading activities, reports John Gapper, Banking Editor

minimum of 10 trading days

These standards are higher

than those used by some

banks, which adopt a 95 per cent probability, and assume

that they will be able to adjust

the portfolio in a single trading

day. The capital charge will be

set as the higher of the value

at risk on the day, or on any of

the preceding 60 days.

• Additional capital: The capi-

tal charge that emerges from

these calculations will be mul-

tiplied by at least three times by the bank's supervisor. This

the chance of more unstable

markets than over the previous

year, the "observation period"

In addition, supervisors will

impose a penalty known as a "plus factor" if banks' models

turn out to have inaccurately

predicted the performance of

their actual portfolios. This is

meant to compensate for the problem of what Mr Padoa-

Schioppa calls "driving by

using the rear-view mirror".

to be used by hanks.

intended to compensate for

before liquidating it, or adjust-

ing its composition.

The intention is to give an incentive to banks to use more sophisticated risk management systems, by saving them the cost of having to calculate supervisory capital using the standard "building block" approach of the original proposals, as well as allocated real

trading capital using models.

pean banks face the possibility of having to calculate charges Some bankers say superviaccording to the CAD approach as well as according to their In the wake of the Barings collapse, the Basle committee has internal models. However, Mr Padoa-Schioppa

cate capital to trading - which

will now include the trading of

commodities and commodity

derivatives – banks will be

allowed to count a new form of

capital within their capital

base. This is "tier 3" capital

made up of short-term subordinated debt.

Analysts and investors will

be able to see a common set of

capital adequacy ratios under a

new proposal. Banks will be asked to multiply their value at risk figure for trading by

says he is "confident that a solution can be found" to avoid this problem for the banks. The second problem is a divide between bank and secu-

approach adopted globally. The

first is that it will emerge too

late to be harmonised immedi-

ately with the European Capi-

tal Adequacy Directive, due to come into force next January.

Basle proposals will only be

implemented two years later.

This means that large Euro-

tive to all banks to switch to using models by allowing them rities regulators which means they will have separate to cut their capital charge by approaches. Mr Padoa-Schioppa says But Mr Padoa-Schioppa says

there is "no possibility of join-ing forces" at the moment but that the model approach is "not designed to be less pru-dent" than the standard he hopes that a solution can be found within the two years approach to be used by small before implementation. In return for having to allo-

These issues provide a formidable agenda in themselves for the Basic supervisors. Yet they must also take account of the problem Barings spectacularly demonstrated - that no matter how good a model may be, a bank cannot rely on it to be assured that it is not running unknown risks.

The committee has issued separate guidelines on management principles for derivatives. But supervisors will have to keep reminding banks that that trading models are not a

panacea.

"Primitive use of a very sophisticated method may be 12.5, and add it to their credit risk-weighted assets, thus showing their total risk-weighted assets. just as dangerous as a lack of The committee faces two sophistication," says Mr Pagoaproblems in getting its.

plans \$1bn spending

Cox Communications, the US he said the company did "not cable television company, is to anticipate any problems in sec-At the Robinson-Humphrey

Mr Robbins declined to comment on how Cox intended to finance the spending plan. But

The company intends to spend \$500m to finance its entry into the telephony market, \$300m to \$500m on its alliwire-line, and \$150m-\$250m in

group's so-called target stock plan is designed to tie the equity to the separate performances of its communications and media groups.

Gain of 20% registered by Océ-van der Grinten

By Ronald van de Krol in Amsterdam

Océ-van der Grinten, the Dutch photocopier and office equipment maker, said net profit rose by 20 per cent to F121.0m (\$13.5m) in the first quarter of the current year ending November 30.

Turnover rose by 3 per cent to Fl697m, but the company said the rise would have been 8 per cent if had not been for the fall in currencies such as the dollar, the pound, the lira and peseta against the guilder. by 8 per cent at F146.0m, while

Operating profit was ahead

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financial charges decreased by 3 per cent to F120.7m.

Océ-van der Grinten, noting the guilder's recent strength, said it had taken measures. such as price increases and cost reductions, to try to offset the negative currency effect.

It also expects new products, including four machines recently launched for the office systems and engineering systems markets, to make an increased contribution. This means that the conse-

quences of currency movements on the expected increase in 1995 profit "will be kept

UAL overhaul will result in fleet expansion

United Airlines will replace 94 aircraft over the next five years, giving the airline a net increase of 19 aircraft by 1997, said Mr Gerald Greenwald, the US carrier's chairman, AP-DJ

UAL's previous growth plan would have produced a net addition of eight aircraft

between now and 1997. Mr Greenwald criticised the fuel-tax increase that is set to hit the airline industry this October, saying it would cost US carriers \$527m a year. At

UAL the cost would be \$80m.

Kenyan profits hit by 'over-valued' currency

By Michela Wrong in Nairobi

The chairman of Nairobi's fledgling stock market yesternational currency had caused a sharp fall in profits among Kenya's blue-chip companies. peg the shilling at a lower level. He called on the government to

Mr Jimnah Mbaru said that after allowing the shilling's strength to be determined by supply and demand for the past two years, it was time for a managed exchange rate pol-icy. He recommended stabilising the shilling, quoted on Wednesday at 44 to the dollar, at around 55.

Mr Mbaru said most of the largest companies quoted on the stock exchange had registered profit falls of more than 50 per cent in 1994. They include Brooke Bond Kenya, where profits fell more than 55 per cent, Sasini Tea and Coffee, which saw a 53 per cent drop, and Limuru Tea, where profits plunged 66 per cent.

Mr Mbaru's suggestions are unlikely to convince Mr Micah Cheserem, central bank governor, who this week reiterated he was committed to a market-

This announcement appears as a matter of record only.



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CITIBANG

March 1995

For the period from April II, 1995 to July II, 1995 the Notes will carry an interest rate of 7% per annum with an interest amount of £1,745.21 per £100,000 and of £17,452.05 per £1,000,000 Note.

The relevant interest payment date will be July 11, 1995.

BANQUE PARIBAS

1994 results

On April 10, 1995, the Board of Directors of GTM-ENTREPOSE, chaired by Mr. André JARROSSON, reviewed the Group's 1994 consolidated accounts 1994 1993 Change Key figures 1994-1993 (in FRF million) Turnover 30,888 28,779 of which international 36°c 30% Income from continuing 518 473 + 9.5% operations Non-recurring items (98) (94) Net income before minority interests 349 269 Net income Group share 171 + 18.1% Depreciation allowance 872 856 Cash flow 1,458 1.353 + 7.8% Net investments 848 843

Turnover increased both in France and internationally. The year was marked by an upswing in income from concessions; a reduction in losses in the property development (which were, nonetheless, over FRF 130 million) and foundations sectors; the excellent performance of the offshore oil installation sector, which again reached profit of almost FRF 100 million, and highways and industrial installations. The electrical installations improved and the engineering sector returned to profit.

In Building and Civil Engineering, DUMEZ-GTM profits stood at FRF 60 million, in line with forecasts made at the

The Group's finances continued to improve. Available cash stood at over FRF 4.5 billion, outweighing long-term debt

by more than FRF 100 million. Orders booked as at January 1,1995 stood at FRF 22.9 billion, slightly lower than at January 1, 1994 (FRF 24.1 billion).

Given the improvement both in parent company results, which rose from FRF 82.3 million in 1993 to FRF 87.6 million in 1994 and in consolidated net income, the Board will propose, at the Annual General Meeting of Shareholders on June 30, 1995 at 10:30 a.m., that the dividend be increased to FRF 8 per share (FRF 12, including tax credit). 1994's dividend was FRF 7.5 per share. The Board will also propose the renewal of the Board membership terms of Messrs. BIZOT, JARROSSON and de PANAFIEU.

The Board of Directors also reviewed the proposed transfer by DUMEZ (a fully owned subsidiary of LYONNAISE des EAUX) of 50% of DUMEZ-GTM capital to GTM-ENTREPOSE (which is itself 60% owned by LYONNAISE des EAUX). This transfer had already been examined in detail by a specially appointed committee of three directors.

This operation will increase the GTM-ENTREPOSE holding. in DUMEZ-GTM to 100%, and will regroup practically all LYONNAISE des EAUX construction activities under GTM ENTREPOSE.

GTM-ENTREPOSE will then rank among the top four construction groups in Europe, with annual turnover of around FRF 43 billion, including FRF 24 billion in building and civil engineering and FRF 19 billion in other construction activities (roads, industrial installations, electrical, offshore and engineering etc.) and concessions.

The Board of Directors, meeting on March 14, had approved: this operation in principle. The Board considered that it will be favorable for the Group's expansion and unity, and increase its equity and income.

Following analysis carried out according to established criteria and in particular considering the appraisal of revalued net assets, the parity ratio has been set at four (4) DUMEZ-GTM shares to one (1) GTM-ENTREPOSE share.

The terms of the operation are currently being considered by expert appraisers of capital contributions. A fairness opinion will be expressed by an independent financial institution, Crédit Commercial de France. Using the parity ratio above, 1,226,138 new GTM-

ENTREPOSE shares will be created and allocated to DUMEZ in compensation for its contribution. The combined holding of the LYONNAISE DES EAUX Group in GTM-ENTREPOSE will increase from 60.57% at December 31, 1994, to 65.02%.

The capital contribution will be submitted for approval to the Extraordinary General Meeting of Shareholders, to be held June 30, 1995 following the Annual General Meeting.

The Board of Directors will also propose, at the Extraordinary General Meeting, a renewal of its authority to increase GTM-ENTREPOSE capital by issuing various types of securities, with or without preferred subscription rights, or via the issue of bonus shares, on the condition that this operation does not raise the capital in excess of FRF 1 billion. The Board does not intend to use this authority in the near

With the objective of motivating Group employees and management and strengthening their loyalty, the Board will propose that it be authorized to increase GIM-ENTREPOSE capital by up to 5% through a share issue reserved for employees and by up to 2% through the allocation of stock options.



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Volice is hereby given that the Rate of Interest has been fixed at 6.375% and that the interest payable on the relevant Interest Payment Date July 13, 1995. In respect of US\$5,000 nominal of the Notes will be US\$80.57 and in respect of US\$100,000 nominal of the Notes will be

290,000,000 BHH International Finance PLC Guaranteed Secured Floating Rate Notes due 1995

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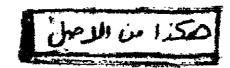
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FINANCIAL DEPARTMENT

GTM-ENTREPOSE

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COMPANY NEWS: UK

Forte cites Meridien buy as year's high spot

Forte, the UK's largest hotel company, yesterday reported a rise in pre-tax profits in the year to January 31 to £127m. (\$200m) an increase of 14 per cent on the previous year's restated fillm.

Sir Rocco Forte, the chairman, said it had been a year of "solid progress" and highlighted November's 2280m purchase of the Meridien hotel chain from Air France as giving the company "a significant ence in the international hotels market".

While sales and profits for the year to date were ahead of last year he warned that general levels of demand, particularly from the UK, "are not buoyant". After the statement, . Forte shares fell by 4p to 236p,

While occupancies rose at Forte's UK hotels, there was a will be sold; Forte said £350m marked improvement in the performance of London hotels compared with the provinces.

Occupancy at London hotels rose by 6 percentage points compared with the previous year, backed by an increase in average room rates of 8 per

in the provinces, however, the average room rate fell by 1 per cent as occupancy rose by 5 per cent. Mr Keith Hamill, finance

director, said that more volume had been sold during weak periods. "The test is to come this year because we do have to move rates up," he

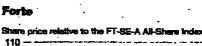
While Forte Posthouse and Travelodge budget botels performed strongly in the provinces, its Heritage, White Hart

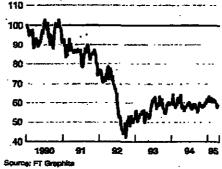
LEX COMMENT

Forte

Forte's claim of being "Host to the World" still sounds somewhat hollow, since only 10 per cent of profits come from international hotels, but things are looking up. By buying the Meridien group, it has gained a base and a brand name on which to build an international hotel management business, thereby taking some of the cyclicality out of its business. Meanwhile, room yields are picking up across its entire range of hotels, with a particularly strong performance in London.

Of course, hotel companies have a knack of pulling surprises out of their balance sheets; and this time Forte managed a 235m loss on closing out an interest swap contract. In addition, debt remains high, at £1.6bn, and free cash flow of £99m is light, when compared with a £69m dividend pay-out. Nonetheless, the management is making the right moves. It has lined up about £350m of assets for sale, including an assortment of tired, unbranded hotels. These are substantial absorbers of cash. The proceeds from sales, however, will be reinvested in developing a more cash-generative hotel management business through minority interests in 5-star properties.





forecasts for the year to January 1997, Forte shares are trading at a 12 per cent premium to the market. And accounting changes on deferred tax, and possibly depreciation of freehold properties, could make that premium look higher still. Given such lofty expectations, it could be hard for the revamped man-However, under the most optimistic profit agement to produce a pleasant surprise.

Acquisitions help Buds of European expansion Smiths to £58m

By Tim Burt

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Smiths Industries, the aerospace and healthcare group, yesterday announced a sharp increase in first-half profits. following maiden contributions from new acquisitions and strong organic growth.

The group, which has spent £250m on new businesses in the past two years, saw pre-tax profits rise by 26 per cent from £46m to £58m (\$92.8m) in the six months to January 28. Mr Roger Hurn, chairman

and chief executive, said the improvement had been fuelled by new subsidiaries in the medical systems and industrial divisions and better-than-expected results from its existing aerospace operations.

The medical and industrial divisions will continue to drive the business forward until aerospace sales pick up," he

- Sales to civil-and-military aircraft manufacturers fell slightly from £174.1m . to £172.3m, but continued costcutting and an II per cent cut

in the workforce to 4.900 helped lift operating profits to

£16.3m (£14.1m). Although he declined to predict when the aviation industry would pick up, Mr Hurn said Smiths would benefit from the first deliveries of the Boeing 777 later this year and rising military equipment sales in the US.

The division's contribution was overshadowed by the medical side, where profits rose 40 per cent to £26.1m (£18.7m) amid buoyant demand for infusion numbs manufactured by Deltec, the US healthcare equipment company acquired for \$150m last June, and improved productivity in the

The industrial division. including companies such as Vent-Axia - the fans and hand driers maker, reported a 38 per cent increase in profits to £16.1m (£11.7m) following gains from new subsidiarles such as Tutco, the US heating element company, and Dura-Vent, the US ducting business.

Roderick Oram looks at Anheuser-Busch's move into UK brewing

he Stag Brewery was worth more dead than L alive, many British brewers believed, Anheuser-Busch, the world's biggest beer producer, yesterday made it a foundation stone

behind.. Some of these hotels

would be raised from asset

Performance from interna-

tional botels, which contrib-

uted £26m (on sales of £359m)

to total hotel profits of £174m,

was mixed. Sales in northern

Enrope showed marginal

improvement while North

America was "satisfactory".

The strongest performance

came from southern Europe

Sales at Forte's motorway

restaurants increased by 5 per

cent to £654m with profits

increasing 22 per cent to

The board recommended an

unchanged divided of 7.5p.

Earnings per share increased

to 10.1p compared with 5.6p

before exceptional items last

and the Caribbean

sales in the next few years.

of its European strategy. Sitting on a choice site near the River Thames at Mortlake, south-west London, the brew-ery seemed like an ideal candidate for closure. Such a demise would help take excess brewing capacity out of the UK industry and generate property profits for the seller.

has considerable appeal, particularly its experience making Budweiser lager to its exacting specifications. UK brewing of Bud started in 1984 under licence in Halifax, but was transferred to Mortlake in 1986. "It produces good beer and

But for Busch the brewery

we know the people well," says Mr Christopher Stainow, managing director of Anheuser-Busch European Trade. All the barley and rice for the beer is imported from the

US while hops come from Europe and the US. Beechwood

help keep the yeast in suspension to prolong fermentation. The brewery's sole product is

Bud with an output "in excess of 1m hectolitres - 800,000-900.000 barrels - a year", says Mr Martyn Turner, the Busch brewmaster at Mortlake. He will become production direc-tor when Busch takes management control next month. The joint venture board will have three Busch members and two Courage.

All Bud sold on the Continent comes from Mortlake, although Guinness also brews it under licence for the Irish market. Analysts believe that Mortlake exports about 500,000 barrels of Bud a year, with some of it packaged abroad by partners such as Peroni, the Italian brewer.

But for Busch the crown

"We will continue to build that up by working with the best local partners," Mr Stai-now says. "We aim to make Budweiser a key player in every single market."

Bud derives its name from the Czech brewer of Budweiser. Busch wants a stake in Budvar to cement relations and clear up a trademark dispute hampering Busch's development in some markets. But Czech feel-

against a deal A European thrust is only part of Busch's wider international strategy. Like other US brewers it came late to foreign markets, only moving beyond the US in 1981 with a licensed brewing agreement in Canada.

ings are running strongly

t has a two-pronged strat-egy of building Budweiser into an international brand and of building a portfolio of equity investments in leading foreign brewers and foreign

Its investments have spread rapidly through central and south America and Asia, but half its international volume comes from three markets: the UK, Japan and Canada.

The brewery is running close jewel of European brewing, to its current open capacity,

chips, unique to Bud, also Budejovicky Budvar, remains · but production could rise by come from the US. The chips as elusive as ever. American about 50 per cent by reopening mothballed plant at minimal expense, Mr Turner says.

Downstream, Busch will invest immediately, however, in a bottling plant on the site while cans and kegs will continue to be filled at Courage's Reading brewery.

But Busch chose to leave unanswered yesterday a lot of questions about the financial structure of the joint venture and its strategy.

The brewery remains the property of Courage, which only leases it to the 50:50 joint venture. If, as widely expected, Courage is sold soon to Scottish & Newcastle, S&N would become the brewery lessor and ioint venture partner.

Busch has veto power over who is its partner, but it would seem highly likely that \$&N was fully informed of yesterday's deal.

·Busch says it wants to work with local partners, but Courage and S&N will have to prove their worth or Busch might take even more control over its European destiny.

TUNISIAN REPUBLIC

NOTICE OF OFFER FOR SALE

Sale of 198,900 shares representing 51% of the share capital of Société des Stations Thermales et des Eaux Minérales.

"SOSTEM"

Within the framework of Tunisia's privatisation program, the Tunisian Office de Thermalisme Is offering for sale 51% of the share capital of Société des Stations Thermales et Des Eaux Minérales "SOSTEM"; 198,900 shares each with a nominal value of

SOSTEM is a bottling and distribution company of mineral water. The company has 4 production plants and holds capital in two mineral water companies and one distribution company. SOSTEM's share in the Tunisian mineral water market is greater than 50%.

As of the publication date of this notice all interested investors whether Tunislan or foreign, residents or non residents of Tunisla are invited to procure, upon payment of 500 dinars, the conditions of sale or shareholder's agreement (cahier des charges), as well as the financial statement and technical files of SOSTEM, from the corporate headquarters of Société Tunisienne de Banque, which is responsible for this transaction's execution. Inquiries should be directed to: Direction Centrale des Services Financiers et Gestion de Patrimoine, Rue Hédi Nouira 1001 Tunis - 2ème étage - Tour A Tunisia (tél: (2161) 340.448 - FAX (2161) 340.459).

Upon prior appointment with the company's chief executive officer (tel: (2161) 345.618 - FAX (2161) 350.832), all investors placing a tender offer may visit the corporate headquarters and other units of SOSTEM between the hours of 9.00 am and 12.00 noon on

All bids, along with the required documents as stated in the "conditions of sale" (Cahler des charges) shall be sent under double cover (twice-sealed) via registered mail to the attention of: Ministère du Développement Econnomique Secrétariat de l'Unité

de Privatisation - Place Ali Zouaori 1000 Tunis (Tunisia). The outside envelope should give no indication as to the identity of the bidder and should be stamped "NE PAS OUVRIR -CONFIDENTIEL" appel d'offres pour l'acquisition de 198,900

All bids must be delivered to the Ministère du Développement Economique no later than May 18, 1995.

Any bid which is received after this deadline or any incomplete bid

STB: Tél (2161) 340.448 - Fax: (2161) 340.459 SOSTEM: Tél (2161) 345.618 - Fax: (2161) 350.832

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Notice is hereby given to the Noteholders that, pursuant to the Terms and Conditions of the Notes, the rate applicable to the period from January 12th, 1995 to April 12th, 1995 was 2,860576 % P.A. This rate has been determined according to the formula provided for in Condition 6 i.e. "(Reference Rate + 1,50 %) × N

where Reference Rate = 5,9375 %, N = 5, $\,$ n = 13 Therefore, the interest payable on April 12th, 1995 against surrender of coupon nr 1 was : FRF 715,14 per Note in the denomination of FRF 100,000 FRF 7151,44 per Note in the denomination of FRF 1,000,000

2. The Specified Range for the new period April 12th, 1995 to July 12th, 1995 has been fixed at : 6,540935 % (lower limit) - 7,540935 % (upper limit)

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Mr. Michael Silvern Squire, Sanders & Dempsey (legal advisors) 1201 Pennsylvania Ave., NW P.O. Box 407 Vashington, D.C. 20044 USA Telephone: (292) 626-6645 Facsimile: (202) 626-6780

The Tender Committee for Cherkasov Azot o State Property Fund of Ukraine 9/18 Kutuzova Str Kiev, Ukraine 252133

Telephone: (011-38-044) 294-4239 Facsimile: (011-38-044) 296-6684

Mr. Yevgeny Philozop, Chairman

An information Memorandum and other Tender Documents fincluding ter) will be provi deadline for submitting Tender Proposals is: 5:00 p.m. Kiev Time on Jane 6th, 1995.

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COMPANY NEWS: UK

Target urges shareholders to reject 'mere 25p' increase

Gehe lifts AAH offer to 445p

By Peter Pearse

German the pharmaceuticals wholesaler bidding for AAH, yesterday increased its hostile offer almost 6 per cent from 420p to 445p a share and declared it

Shares in the UK pharmaceuticals wholesaler and distribu-tor closed at 442p after a 7p rise on the day. AAH sniffed at the "mere 25p

ncrease", maintaining its description of the revised offer tic. It urged shareholders to

Gehe said its increased offer, which values the target at about £400m (\$640m), represented a 44 per cent premium over AAH's 309p share price on February 24, the day before the initial bid was launched.

Analysts suggested that yes-terday's offer was not as high as had been expected – some had anticipated as much as 470p. But a more common feeling was that 445p was "cleverly on the larger shareholders.

light of AAH's defence. behalf some 12.4m AAH shares.

The German company now 17.8 per cent of the target's equity. It is thought that up to a further 10 per cent of the UK

company's shares could be regarded as "loose" and therefore buyable. The outcome rests, however

as inadequate and opportunis- pitched" and "canny", in the PDFM holds 17.2 per cent, Schroders 7 per cent, Thread-Gehe also announced that needle Asset Management 5.5 Cazenove had bought on its per cent and Newton Investments about 3 per cent.

As yet there is no evidence speaks for 16m shares, about of other bidders, although they would have until May 2 to enter the fray. AAH said it had not so far sought a white knight.

Analysts reckoned there was only a slim chance of a second The revised offer contained a

loan note alternative.

Le Creuset | German boost for RMC 8% ahead

By Andrew Taylor. Construction Correspondent

recovery in the UK.

However, Mr Jim Owen,

chairman, warned that prog-

ress would be slower this year.
"The recovery in the UK is

showing signs of levelling and

growth in Germany and the US

will be somewhat lower None-

theless the group anticipates a

further improvement in its

Germany accounted for 54 per cent of operating profits,

which rose by almost £100m to

£317m. German profits, exclu-

ding a former lime business

which has been transferred to

an associate, rose by 23 per

Eastern Germany, where the

company has spent £500m on

overall performance."

to £3.24m RMC Group, the world's largest concrete producer, increased pre-tax profits by 59 Le Creuset, the housewares per cent to £283m (\$453m) in 1994 helped by another strong performance in Germany and a

manufacturer based at Fresnoy-le-Grand, France, but quoted on London's USM. reported a 7.7 per cent expansion in 1994 profits following record sales growth across its activities. Turnover was £45.1m

from acquisitions. Pre-tax profits, helped by a reduced interest burden, improved from £3.01m to £3.24m. Gross profit margins dipped from 47.5 per cent to 45.6 per cent, reflecting redundancy costs of £363,000, a strong French franc and continued

(£40.7m), including £1.75m

cue market. Sales for the first quarter were ahead of the same stage of 1994 and the trend was expected to continue.

weakness in the French barbe-

one of Europe's biggest and most modern cement works, accounted for 27 per cent of German turnover but a lowerproportion of profits.

Mr Owen said cement prices

in eastern Germany had been held back by domestic over-canacity and imports, particularly from Poland. The region, however, was expected to be one of Europe's busiest construction markets for at least another decade. As a result of its investment in the Rudersdorf plant, near Berlin, RMC would be a leading beneficiary. Construction activity last year rose by 4 per cent in western Germany but by more than

20 per cent in the east. RMC has taken advantage of German tax incentives to encourage investment, maintaining its tax rate at 27.7 per cent (25.9 per cent), against 36 per cent two years ago. On turnover up by just more

than a third, Germany generated almost 2½ times more

Share price relative to the FT-SE-A. Building Materials & Merchanis Index 140 ----120 110

profit than the UK, which lifted its contribution from

£34m to £71.6m, helped by sharp increases in building material and volume sales. Continental European profits, excluding Germany, rose from £19.2m to £45.8m.

Profits outside of Europe, mainly from the US, recovered from £18.7m to £26.7m.

■ PHARMACEUTICALS - By Jenny Luesby

cent to £172.9m.

Glaxo acquisition in the limelight ahead of the announcement

RESULTS

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and disposals that have held Round-up the eye in the pharmaceuticals sector, rather than the moderate improvement in annual results.

Glaxo's £9.2bn bid for Wellcome saw the latter deliver its annual results nearly a month early in an effort to attract a better offer. The device failed, but the results were among the best in the sector, with an 11 per cent sales increase lifting pre-tax profits 6 per cent despite an exceptional charge to set up a joint venture with Warner Lambert in over-the-

counter medicines in the US. Glaxo's own performance

. 6 miths to Jan 31

. 6 mths to Dec 31

___ Yr to Dec 31 ___ Yr to Dec 31

. 3 miths to Jan 31

. Yr to Jan 31 ☆ . Yr to Jan 28 ★

Yr to Dec 31 Yr to Dec 31 ☆

Yr to Dec 31 Yr to Dec 31

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Yr to Dec 31

___Yr to Dec 31 ★ ___6 miths to Jan 28

half year results to December acquisitions 31 revealing subdued sales growth, which translated into a 19 per cent rise in profits.

Apart from the acquisition, however, such results excited the market very little. And the conclusion of the deal left opinion divided over whether it could release the kind of savings promised. Nor were these the only

results to be overshadowed by corporate activity. Under the stewardship of new its chief executive, Mr Stuart Wallis, Fisons set about unravelling itself. in an effort to release some shareholder value.

Restructuring costs and a goodwill write-off on the disposal of its scientific instruments division, produced a prewas also fairly strong, with its tax deficit of £463.7m, just als of last year, and was inter-

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that it was selling its research and development side too. However, the market seemed pleased with the £202m for each of the disposals.

The shares have still underperformed the sector by more than 5 per cent in the last 12 months, but their rise has been marked and constant since the end of January. The market was disap-

pointed with SmithKline Beecham, however. The problem was not the degree to which the company's pre-tax profit was depressed by exceptional charges, but the low level of underlying growth.

This came as something of an anti-climax after the frenetic acquisitions and dispos-

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company was still in transition, rather than transformed. Zeneca's results were also held back by exceptional charges, but it benefited, as expected, from improved markets for agrochemicals and speciality chemicals.

One of the few companies to surprise was Medeva, with the take-off in sales of its methylphenidate treatment for attention disorders fuelling a 39 per cent increase in pre-tax profits. But, while most of the

results were received with equanimity, the sector's shares had been recovering since the middle of last year. Key patent expiries have not hit revenues as hard as had been feared, and drug sales, generally, have

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claim of negligence, it added.

MACKIE

introduction to the Official List of the London Stock Exchange

ENGLISH TRUST COMPANY LIMITED and Introduction to the Official List of the Irish Stock Exchange

NCB STOCKBROKERS LIMITED the entire issued ordinary share capital of

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13th April, 1995

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the partial division of TELECOM ITALIA S.p.A., by means of the transfer of the company's mobile teleco services branch to the company to be constituted TELECOM ITALIA MOBILE S.p.A. - the operation to be approved by the next Extraordinary Shareholders' Meeting - has been deposited according to the combined provisions of art, 2504 novies and art. 2501 sexies of the Civil Code and is available to interested parties from 4th April 1995 at the Company's Registered Office in Turin, Via San Dalmazza 15, and at the Secondary and General Offices in Rome, Via

Notice is also given that the Company will prepare a suitable printed pamphlet containing the informative documentation about the division which will be made available from 18th April 1995 at all the offices of the Stack Exchange Council (Consiglio di Barsa), the authorised Banks, as well as the above said offices in Turin and Rome.

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SECOND NON-FOSSIL FUEL **OBLIGATION COMPETITION** The Department of Economic Development will be hosting information seminars to explain the arrangements for the second Northern Ireland Non-Fossil Fuel Obligation (NFPO) competition.

These seminars will be held at two venues as follows:-The Glengannon Hotel, Dungannon on 27 April 1995; and The Landsdowne Court Hotel, Antrim Road, Belfast on 28 April 1995. In each case the seminars will commence at 2.00pm.

Anyone wishing to attend should contact: Mr John McDermott Department of Economic Development **Energy Policy Branch** Netherleigh, Massey A BELFAST BT4 2JP (Telephone: 01232 529290) (Pax: 01232 529549)

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Vickers in £32m

Finnish purchase Vickers, the engineering group, has bought Aquamaster Rauma, the Finnish marine propulsion systems supplier.

from Finnyards for £32m (\$51m) cash. In a separate transaction. Vickers has also acquired Aquamaster's land and buildings for £2.9m. Vickers said Aquamaster-

Rauma products would com-plement those of its Swedish subsidiary, KaMeWa.

The net asset value of Aquamaster and its subsidiaries, excluding its land and buildings, was £14m on December 31 1994. Its operating profits for the year were £4.5m on sales of £35.8m. Vickers plans to retain its 226 employees.

RTZ schemes

RTZ, the world's biggest mining company, has replaced its two main incentive schemes for executive directors with plans that link the interests of directors more closely with those of shareholders. The new schemes link directors' rewards to total returns

to shareholders and to performance against other compa-nies. "Total shareholder return is arguably the most appropriate index of performance, as it combines both share price and dividend payments," RTZ says in its annual The performance of RTZ over four years is assessed partly by comparing total

shareholder return with that of 15 international mining companies. Return is also mea-sured against that of the top 48 companies quoted on the London Stock Exchange, as rated by the Financial Times. The schemes also aim to develop executive share ownership by insisting that a big part of any bonus is paid in

RTZ shares, bought in the

market to avoid dilution and

Buckingham plan

retained for three years.

Buckingham International, the property and hotels group, has requested a further extension in connection with its

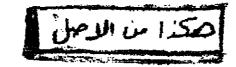
support plan.
The heavily indebted group said that as a result of delays in the refinancing of its US hotels portfolio and its disposal programme, it had pro-posed that current funding arrangements be extended.

The group added that the repayment of its existing bank debt, a pre-condition of the nominal offers by Puriteus and its associates, would not occur before April 30. Last month Buckingham

series of disposals to cut debt. Reckitt loses

A court yesterday sentenced Mr Lukas Beyeler, chairman of the French operations of Reckitt & Colman, the household products group, to a one-year suspended prison term following the explosion of one of its aerosol products, causing injury to a customer. A FFr2m (\$400,000) compensation order

Reckitt & Colman said it would appeal. "The facts have still not been established" and no proof was presented to the



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FINANCIAL TIMES THURSDAY APRIL 13 1995 *

COMMODITIES AND AGRICULTURE

BHP wrings 12.4% coal price rise from Japanese

By Nikki Tait in Sydney

BHP Australia Coal, which has been leading the annual round of coal contract negotiations between Australian producers and their key Japanese customers, announced yesterday that it had won a 12.4 per cent price increase - but only at the expense of a sizable volume reduction.

The price increase, the first for five years, applies to hard coking coal and will cover the contract year that began on April 1. Prices will increase by US\$5.65 a tonne and range from \$51.10 for Goonyella coals to \$46.20 a tonne for Blackwa-

The price benefit will be partly offset, however, by a cut in the tonnages of hard coking coal to be supplied by BHP. managed mines, from 7m tonnes to 5.8m. Mr Geoff Lill, marketing manager for BHP Australia Coal, said that some volume increase had gone to Canadian suppliers who are thought to have settled at lower prices. The mills were

of weak coking coal used -prices for which have yet to be

BHP also admitted, in a formal statement, that the hard line on pricing brought penalties on the volume front: "It must be acknowledged that the stance taken on price was a contributing factor in volume reduction, it said. The 1994-95 rise comes after

four successive years of falling prices and has taken five lengthy negotiating sessions to achieve. The 1993-94 outcome a price cut of of around 9 per cent - led to protest stoppages by mineworkers and prompted government-instituted inquiry into coal industry mar-

Partly as a result of this, there was heavy political and union pressure on the Australian producers to seek a price rise around the \$6 a tonne level this time. The suppliers' hand was strengthened, however, by recent European settlements and the improving market. Reaction to the settlement

also increasing the proportion was broadly favourable in Australia, where coal is the largest single export, although there were concerns about the extent of the tonnage penalities that may become evident as more producers disclose agreements.

BHP shares closed 16 cents higher, at A\$19.32, and Mr David Beddall, federal resources minister, estimated that the settlement would add at least A\$120m to export income. If the settlement was repeated for all coal exports including thermal and semisoft coals - the total boost to coal exports could be around A\$1bn.

However, there were indica-

tions that the price rise might lead to increased wage pressure. "Since the increase was a relatively significant 12.4 per cent, we believe we're entitled to see some benefit come to the mine workers who have made a significant contribution over the last number of years," commented Mr John Maitland. president of the Construction. Forestry, Mining and Energy

run up continues

By Robert Corzine

The recent run up of oil prices continued yesterday, although signs of profit taking emerged in late trading.

At one point yesterday the price of the benchmark Brent Blend for May got within three cents of the psychologically important \$19-a-barrel barrier. It fell to around \$18.85 in late London trading, 23 cents up on Tuesday's close of \$18.63, But that was still about \$2 above its level in mid-March.

Traders yesterday said demand still appeared to be strong. Brent prices were also underpinned by predictions of a sharp fall in North Sea supplies in May because of the advent of the spring mainte-

nance programme. There were also signs of continuing strong demand for gas-oline in the US, the main factor which drove up prices last week. Some traders also detected an increase in speculative buying, with some hedge funds reported to have entered the market.

Oil market | Poland may find the CAP a tight fit

James Harding on problems that membership of the EU could bring

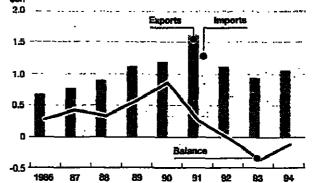
uropean integration so Polish agricultural and food trade with the EU far has not been kind to Mr Zygmunt Savka. The Polish farmer from Zatory used to own seven cows, now he has five. Falling local dairy prices, a symptom of exposure to European competition, have forced him to trim his berd. "The plan now," he says, "is just not to surrender." Mr Savka's survival and

that of the 2.1m other private farms with an average size of six hectares in Poland, may be his unwitting revenge on the European Union. As Poland presses for mem-

bership of the European Union by 2000, applying the EU's farm subsidies and rules to limit production to the country's small farms is forecast to prove so unworkable and uneconomic that it could force reform of the EU's common agricultural policy.

Mr Franz Fischler, EU agriculture commissioner, visited Poland last weekend to give his first assessment of the problems - peasant farming is only one - of integrating central European agriculture into the EU. At this stage, he is keeping an open mind. The CAP as it stands could be extended to Poland, he says, but "the policy should be evo-lutionary", leaving the door open to reform. He promises detailed analysis of possible policies to accommodate cen-

tral Europe by October. One of the most botly contested issues is how the CAP agricultural economist at Wye



distorts the European market College, University of London, for agricultural produce with and author of a commission its system of support payments paper published in January arguing that the CAP could not survive enlargement, told the and compensation for farmers. Privately, he concedes that "in the medium to long-term it same meeting in Warsaw that will not be possible to mainregardless of the cost, implementing the EU's farm rules

tain payments to farmers simply under the heading of compensation". He envisages more social payments, related to environmental performance or community need, rather than market intervention. Mr Fischler denied press reports that Poland could join

the EU by 2000. A commission official said it was working towards enlargement around How the CAP would accom-

Polish agriculture", but also possibly more than the counmodate Poland's small farmers Mr Fischler did not say. try's administrative capacity Professor Allan Buckwell, could cope with.

away. The ministry of agriculture forecasts that by 2000. only 600,000 of the 2.1m will be farming commercially. Some will have leased their land, the ministry says, others will be producing for personal consumption only and others will have taken up rural non-agricultural jobs and be "farming their gardens" as a secondary occupation.

believes the problem will go

Western diplomats in Warsaw, however, have their doubts. They question the ministry's capacity to create the 1.5m jobs in rural areas they say are needed. The figures for the decline of the peasant are there to flatter Brussels and have little bearing on reality." said one.

Certainly, Mr Savka has no plans to go away. For three generations his family has cultivated the same land and it is his life's work. Anyway, he says, "I would never find a buyer for this larm as a going

Mr Andrej Prusinowski, director of the local distribution centre for seed, fertiliser and pesticides, believes that in five years only 100 of the 1,000 small farms in the area will

have disappeared. "These are the people who resisted 40 years of communism to keep working their small farms," he says, implying that what was enough to buckle Stalin's grand plans for collectivisation may be suffi-The Polish government cient at least to dent the CAP.

Frost could reduce US wheat production

By Laurie Morse in Chicago

A killing frost in the major hard red winter wheat growing regions of the US may trim overall US wheat output by nearly 3 per cent, although actual freeze damage will not be obvious for at least another week, according to agrono-

Prior to the frost the US was expected to produced 2.45bn bushels of wheat this summer and autumn.

Large areas of western Kansas and northern Texas and Oklahoma were hit by freezing temperatures on Monday night and Tuesday morning. It was cold enough in some areas to kill tender wheat shoots, which were about two weeks ahead of their usual development because the by more than 11 cents a bushel

southern US had had a mild winter. Wheat is planted in the autumn on the southern plains and is generally harvested in

Hardest hit were the high-production areas of southwestern Kansas, where even if some plants recover, crop loss is estimated at about 10 per

"It will be several weeks until we fully understand the damage," said Mr Daniel Basse, research director at the agricultural consulting firm AgResources. "Even if the shoots are damaged, the plants have the capacity to put out new tillers." Nevertheless, news of the

frosts helped to lift wheat futures prices for July delivery at the Chicago Board of Trade

yesterday the contract was trading at \$3.54% cents a bushel.

Also supporting US wheat prices are expectations that the US Department of Agriculture will award another 1m tonnes of wheat export subsidies to China. That country has already purchased 4m tonnes of US wheat this year and is expected to use the new subsidy award almost immediately to secure new-crop supplies. In a crop report issued on Tuesday, the USDA said the country's stocks of soyabeans would dwindle to 435m bushels before the next harvest, down

sharply from the 510m it fore-

cast last month. Traders said

robust US soya exports were

expected to reduce that figure

further, to about 375m bushels.

since Friday's close. At midday Soyabean futures prices rallied by 5% cents to \$6.01% a bushel in response to the news, although further price increases were expected to be tempered by large harvests in Argentina and Brazil. "The US carryover is falling, but world inventories are huge," one trader said.

In the same report the USDA adjusted downwards its projection for ending stocks of US maize to 1.588bn bushels, while raising export projections. US maize exports are up 50 per cent on last year's, but because of a large harvest, stockpiles are also up sharply. Because of the surplus, the USDA projected that farmers would receive an average price of \$2.25 a bushel for maize this year, 25 cents below last year's

Idaho silver mines ready for resurrection

By Kenneth Gooding, Mining Correspondent

Idaho's silver mines, forced to shut in 1991 because of collarsing prices, are likely to be restarted next year, according to Mr Dennis Wheeler, chairman of Coeur d'Alene Mines.

He said in London yesterday that the mines needed a sustained silver price of more than US\$6 a troy ounce to be viable but the fundamental supply and demand picture for the metal gave him "confidence in an upward direction for the silver price".

He pointed out that in the past three years, as excessive silver stocks were absorbed, the price had risen from an annual average of \$3.92 to \$5.28 and ounce. Last night silver closed in London at \$5.345.

Mr Wheeler said the Idaho mines, the Coeur and the nelghbouring Galena, were in first-class shape and could be reactivated within 90 days. The

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MEAT AND LIVESTOCK

mines are now owned by Silver Valley Resources, a new company Coeur d'Alene jointly owns with Asarco, the US copper producer.

would be difficult.

Implementing the CAP

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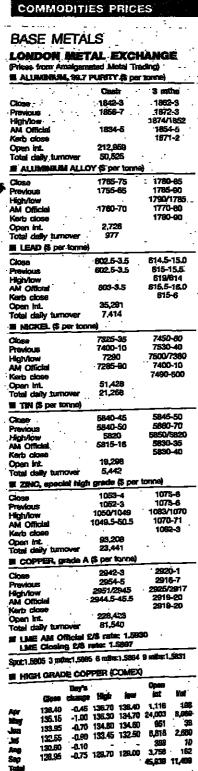
straint on the development of

The companies plan a \$25m exploration and development programme once a decision to reactivate the mines is taken.

The Coeur mine produced 2.1m ounces of silver in its last full year of operation and the Galena produced 3.3m at an average cash cost of \$4.50 an

 According to the latest Silver Survey by the New Yorkbased CPM Group, fabrication demand for the metal rose by 3.9 per cent in 1994 to 665.5m ounces while total supply of newly-refined metal - mainly as a by-product of other metal mining - fell for the second year in succession, by 1 per cent to 469.8m ounces.

Silver Survey 1995: \$30 from CPM Group, 71 Broadway, Suite 305, New York, NY 10006.



18.88 +0.25 18.97 18.37 +0.09 18.57 E GAS OF PE (Mannet 138.40 -0.45 136.70 138.40 1.16 1.88 135.15 -1.00 135.30 134.70 24,003 8,699 133.95 -0.70 134.50 134.50 651 38 132.55 -0.90 133.45 132.50 6,818 2,690 130.50 -0.10 - 388 10 129.95 -0.75 129.70 128.00 3.756 1.62 PRECIOUS METALS E LONDON BULLION MARKET (Prices supplied by N M Rothschild) Gold(Troy.oz) \$ price £ equiv \$Fr equiv Close 389.90-399.80 Opening 389.40-389.80 389.80 245.034 450.218 380.05 245.381 448.923 380.40-390.80 Morning fix Atternoon fix Day's High Previous close 890.20-390.60 S UNLEADED GASOLINE Loco Ldn Meen Gold Lending Rates (Vs US\$) Sever Fix Spot 533.70 541.00 340.35 346.05 58.86 +0.27 58.95 58.85 6,096 57.70 +0.42 57.80 57.70 2,964 549.15 e monthe 586,80 358.90 \$ price 393-398 401.45-404.00 9 Gold Coins 57-60

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19.30 +0.07 19.43 18.22 22.593 10,480
19.10 +0.04 19.20 19.02 17,519 4,511
18.96 +0.05 18.01 18.09 11,855 3,364 368,349 135,660 Latest Day's Open price change High Law int Vol. 18.83 17,551 23,858 17.85 +0.11 17.97 17.82 13.872 2.383 17.68 +0.10 17.78 17.67 7.697 1.181 17.64 +0.16 17.64 17.64 4.280 680 147.613 72.322 M HEATING OR, HYMEX (42,000 US galls; calls galls) Lebest Day's Open price change High Law Int. Vol price change Right Leve and Well
50.25 +0.10 51.00 49.60 30,360 18,252
50.50 +0.15 51.20 50.35 24,508 6,419
50.70 +0.05 51.25 50.70 19,005 4,957
51.15 +0.10 54.45 51.10 8,279 1,346
52.00 40.15 52.16 52.00 5,101 208
52.75 +0.10 52.95 52.76 3,915 192 Sett Day's . Opid: price change High Low lot Vol 158.00 -1.25 161.75 156.25 31.842 17,623 158.00 -1.25 161.75 175.50 21.503 1.505 1.625 156.75 155.00 21.503 155.00 21.503 155.00 155.00 21.503 155.00 155.00 21.503 155.00 21.503 155.00 21.503 155.00 21.503 155.00 21.503 155.00 21.503 155.00 21.503 155.00 21.503 155.00 21.503 24.20 MATURAL GAS INSEX (10,900 media; Simolia) 1.632 +6.009 1.639 1.601 26.457 11.668 1.729 +0.021 1.730 1.700 19.237 4.599 1.745 +0.017 1.745 1.725 16.989 3.612 1,750 +0,006 1,750 1,785 14,190 1,987 1,755 +0,001 1,755 1,750 13,550 1,319 82.10 +0.51 82.40 61.40 20.997 18.036 61.00 +0.42 61.15 80.40 21.088 8,860 58.85 +0.27 80.10 59.50 11.554 2.883

SOFTS Precious Metals continued GRAINS AND OIL SEEDS WHEAT LCE (R per torine) Self Deg's price change High Low lot 116.65 -0.25 117.75 116.80 1,925 117.60 -0.20 118.75 117.80 738 117.60 -0.20 118.75 117.80 738 117.80 1 117,50 -0.20 118,75 117,80 738 102,75 -0.05 103,20 102,75 354 103,95 +0.20 104,05 103,75 2,522 105.55 - - 664 107.00 - 107.00 107.00 428 5,919 954/4 -4/0 358/6 353/4 14,390 7,364 355/0 -3/0 358/2 353/0 33,510 18,424 359/4 -4/4 882/0 353/0 33,510 18,424 372/0 -4/2 373/3 376/4 5,577 1,450 376/4 -4/0 377/4 375/4 295 40 Sep Dec Mar Total 5,247 1,332 4,517 1,450 295 40 98,005 28,603 250/2 -1/6 251/2 250/0 88,643 18,515 257/0 -1/6 256/0 256/6123,37 17,468 280/4 -2/2 251/4 250/2 23,013 18,16 253/6 -2/4 256/4 239,4111,95 11,400 270/0 -2/4 271/2 259/6 11,506 671 274/2 -2/6 275/2 274/2 743 52 273/4 51,465 51,465 6 11,508 671 2 743 52 373,615 51,148 ■ BARLEY LCE (2 per tonne) 110.35 +0.29 110.80 110.80 148 25 102.00 +40.25 - 144 -103.20 -0.10 103.30 103.10 512 50 105.10 -0.15 105.10 106.10 181 20 106.90 - 108.00 108.00 - 10 Total 1,091 155 # SOYABEANS CRT (5,000bu min; census 600b bushe)
 586/6
 -2/6
 588/0
 586/2
 32,486
 12,549

 586/8
 -26
 601/0
 588/2
 32,285
 27,178

 603/4
 -3/0
 605/0
 602/2
 7,800
 718

 666/0
 -3/0
 608/2
 605/6
 4,391
 578

 614/0
 -3/6
 618/0
 613/6
 37,013
 7,927

 621/4
 -3/0
 623/2
 621/4
 2,373
 467

 147,157
 49,969
 May Jesi Aug Sep Hov Jess Total M SOYABEAN OB. CBT (80,000lbs: cents/fb) 25.98 -0.45 28.35 25.96 75.99
25.58 -0.34 25.00 25.55 24.160 9.244
25.51 -0.27 25.55 25.50 8.492 797
25.44 -0.27 25.58 25.40 75.10 485
25.26 -0.45 25.43 25.26 8.288 481
25.17 -0.18 25.30 25.10 14,046 1,233
25.78 -0.18 25.30 25.10 14,046 1,233
25.78 -0.18 25.30 25.10 14,046 1,233
25.78 -0.18 25.30 25.10 14,046 1,233 E SOYABEAN MEAL CST (100 tons; \$/fort) 770.8 -0.6 171.5 770.5 29.164 3,047 176.0 -0.5 176.6 175.7 39,399 10,886 178.0 -0.5 178.8 177.8 8,229 421 179.8 -0.8 180.7 178.8 8,222 744 181.8 -0.6 182.5 181.7 9,204 537 185.0 -0.6 185.7 184.6 11,798 998 185,274 22,734 Sep Det Total POTATOES LCE (E/tonne) 308.5 -19.0 \$30.0 \$04.0 250.0 - - -108.0 - - -250.0 - - -Hay Jan How Mar Total 178
 2288
 +3
 2310
 2295
 785

 2275
 +15
 2290
 2270
 1,137

 2468
 +8
 2190
 2775
 149

 1990
 -5
 2015
 1980
 1,035

 1984
 +9
 1985
 1880
 1,055

 1910
 -3
 1914
 1919
 383
 Apt Hay Jun Jul Oct Jun Total Closs Pres BR 2224 2220 Nats and Seeds

1994 Crop prices from Kenkto Group: US \$
per tonne: Intaian Platachtea 28/30 raws (in shell) naturally opened (round) 3,400 FOT MEP: market search, US atmods (shelled) 23/25 NPSSR 5,300, FAS California; steady. Indian cashews, naw, W320, oth firm, with smaller suppliers showing more society than larger ones. Spot supplies at 5,200 FOT MEP. Turkish hezelfult kemels, 13/15 standard 1s 3,450 C&FMEP, with new crop prices estimated at 3,700. Pumplin sead: Chimees S/W, quality grade AA very scarce, grade A still increasing slightly. Russian S/W, round type not swellathe, long type at 2,400 FOT. Chimeee pine kernels, Grade AA prices rising sharply at 5,800 C&F MEP.

LIVE CATTLE CME (40,000lbs; cents/fbs) IS COCOA LCE (E/tonne) 928 18,789 872 952 21,005 1,557 1306 20,324 6,910 1330 23,868 6,755 1355 10,322 891 ■ COCOA (ICCO) (SDR's/tonne) COFFEE LCE (\$/torme) 3083 -6 3085 3070 12,376 1,035 3027 -11 3035 3016 11,853 987 2883 -14 2890 2888 8,645 384 2954 -18 2960 2954 1,505 25 2933 -18 - 319 -2810 -20 - 6 34,865 2,391 May Jul Sup Duc Mar Mary Total 165.65 +0.20 165.80 164.80 9.548 4.221 167.45 -0.20 167.70 166.80 11.027 1.535 168.60 -0.45 168.00 168.10 6.558 374 169.00 -169.05 168.70 5,823 54 169.00 +0.35 - 1.572 155 168.00 +0.35 - 51 M COFFEE (ICO) (US cents/pound) Prev. day 157.52 157,44 No7 PREMIUM RAW SUGAR LCE (cents/lbs) - 1,274 - 2,360 13.25 12.03 WHITE SUGAR LCE (\$/tonne) 351.5 -8.5 390.0 3\$2.8 \$143 2,839 342.6 -4.9 348.0 342.8 19,825 1,837 316.6 -8.0 320.0 316.5 4,025 332 308.5 -2.5 311.5 307.6 1,826 23 308.0 -0.8 -2.5 316.5 884 127 308.0 -0.8 -2.40 240 # SUGAR "11" CSCE (112,000/be; cents/bs) 13.25 -0.09 13.41 13.22 44,355 13,996 12.25 -0.04 12.35 12.18 48,573 10.33 11.46 -0.01 11.58 11.45 34,989 3.832 11.17 -0.01 11.26 11.17 17,115 1,520 11.08 -0.01 11.14 11.06 4,487 92 10.89 -0.01 10.95 10.90 4,778 132 155,273 30,830 COTTON NYCE (50,000lbs; cents/lbs) 110.22 +2.00 110.22 110.22 15.524 2.887 104.13 +2.00 104.13 104.13 17.632 4.785 85.05 +0.40 65.75 85.00 7.263 1.186 79.04 +0.13 78.70 78.00 25.34 3.687 80.08 +0.18 80.80 80.18 7,122 317 80.46 -0.64 81.00 80.40 2,281 45 76,213 12,604 E ORANGE JUICE NYCE (15,000lbs; cents/lbs) 109.25 +0.85 109.50 107.75 9.910 1,886 113.70 +1.00 113.90 112.10 8,889 1,319 117.25 +1.25 117.50 116.00 5,606 825 112.75 +0.20 113.50 112.50 2.092 VOLUME DATA
Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT. NYCE CIME CSCE and IPE Crude Oil are one INDICES # REUTERS (Base: 18/9/S1=100) A: prices rising sharply at 5,800 C&F MEP. Turkish apricols, crop not too badly damaged by cold weether in Malatys, prices steadly. ■ CRB Putures (Bese: 1967=180) Apr 10 month ago 236.54 235.67 Apr 11 237.28

الراب ويرجع والعربوق والريا ويعتبنه المستعد العارات فالرواي والمستعددات

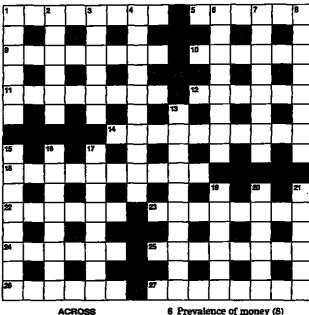
27,273 5,917 42.200 +0.875 42.600 40.750 3,234 42.225 +0.925 42.525 40.850 2,719 illay Jul LONDON TRADED OPTIONS Strike price \$ tonne --- Calls ---M ALUMANUM (98.7%) LME **EI COPPER** (Grade A) LME Jul 154 179 205 COFFEE LCE 231 206 182 E COCOA LCE 26 36 50 IN BRIENT CRUDE IPE Jul Oct LONDON SPOT MARKETS CRUDE OIL FOB (per bestel/May) +01-\$17.85-7.73q Brent Blend (dated) Brent Blend (May) W.T.L (1pm est) III OIL PRODUCTS NWE prompt delivery CIF (tonne) +3.D \$197-198 -1.0 +3.0 +0.5 -1.0 Nephtha Jet fuel \$177-178 Gold (per troy oz)? Silver (per troy oz)? Platinum (per troy 02.)
Paliadium (per troy 02.) \$171.85 +0.85 Copper (US prod.) Lead (US prod.) Tin (Kuala Lumpur) 143.0c Tin (New York) 276.50c Cattle (live weight)† 123.13o 130.75p 89.25p Pigs (live weight) Lon. day sugar (raw) Lon. day sugar (wte) Tate & Lyle export \$360.0 Barley (Eng. feed) Maize (US No3 Yellow) Wheel (US Dark North) Rubber (May)# Rubber (Aun)# Rubber (KL RSS No1) Coconut Oil (Philis \$815,0y \$652.52 \$403,04

-0.01 -0.78 -2.52 -0.94 Palm Oil (Malay.)§ Copra (Phili§ Soyabeans (US) +6.0 +1.30 Cotton Outlook'A' Index 114.20c C per tenne uniess otherwise stated, p pencelog, c centarib.

I ringgirlig, m Matarstan centaris, a Acritisty z Apr. y Juni
Jul, g May V London Physical. S CF Posterdom. S Bullion
market close. S Shoes (Line weight prices). " Change on
week † Prices are for provious day. **JOTTER PAD**

CROSSWORD

No.8,736 Set by DANTE



5 Climbed - then peeled off (6) face before a dip at breakfast 13 Land and labour required for 10 Fine at first, then harsh and 15 Arch-supporter of comic

11 Girl thought to be like Queen 16 She confuses people about a Victoria (8)

12 Bunk given to a big lady (6)

14 Pipe bursts each summer (10)

18 Becoming uniform for a social

17 One interested in film can stit develop (8)

19 Cry out – to the police? (6) occasion (7.3) 22 Rows of pictures (6)

23 Nowadays, treat it as compa-rable with plenty (8) 21 Revolting subjects (6) 24 A woodman at play? (6) 25 Repeated invitation to adopt a more reasonable attitude (4,4) 26 Number of the French in uni-

27 Game lays round for use by the cook (8) DOWN

1 Bound to have a prior engagement (4,2) 2 Remarkable piece of railway equipment (6) 3 Company show displeasure

with failure to accept responsibility (3-3) Rock group that's been around for a long time (10)

sun lamp? (5.3)

policeman (8).

couple of points (8)
17 One interested in film can see

20 Promise the old man a part

Solution 8,735

8 TV's pop group (4,4)



INTERNATIONAL CAPITAL MARKETS

Treasuries recover after lacklustre start

and Martin Brice and Richard Lapper In London

News that consumer prices were slightly weaker than expected failed to cheer the bond market yesterday morning, but short covering and signs of declining car and truck sales helped lift prices later in the morning.

Near midday, the benchmark 30-year Treasury was up 🔓 at 1031 to yield 7.364 per cent. At the short end of the market, the two-year note was up 🕹 at 100, yielding 6.606 per cent.

In early trading, the long bond lost more than a quarter of a point, in spite of a Labor department release that showed the overall consumer price index up 0.2 per cent from February to March and the core index - which excludes the volatile food and energy components - up 0.3 per cent. The consensus economic forecast was for increases of 0.3 per cent in

both categories. More positive for the market was news, released mid-morning, that car and truck sales

New issue activity in the

eurobond market ground to a

halt yesterday as the long

Easter weekend approached.

By contrast, there was some further issuance in the yankee

bond market - the US domes-

tic bond market for foreign

\$300m offering of 10-year yan-kee bonds for Santander, the

The spread on the subordi-

nated bonds was set at 85 to 88

basis points over the yield on

Santander's offering followed

a yankee deal on Tuesday for

Carter Holt Harvey, the New

Zealand forestry group. The

\$300m offering was divided

By Antonia Sharpe

Spanish bank.

10-year Treasuries.

had fallen 13.1 per cent in the first 10 days of April. That was the worst 10-day sales rate in more than three years, according to CNW Marketing/Research, the firm that produced

Buoyed by that news, bond prices bounced back up near levels reached late Tuesday. Also helping prices recover was buying by traders seeking to cover short positions.

GOVERNMENT **BONDS**

Some of vesterday's market activity was driven by traders working to square out positions ahead of the long week-

The market will shut early today and is closed on Friday in observance of Good Friday. Bonds also received support from the dollar, which posted modest gains against the D-Mark and the yen.

Near midday, the US currency was changing hands for DM1.4027 and Y83.99, compared with DM1.4015 and Y83.60 late

equally into seven-year and

20-year bonds and was priced

to yield 67 basis points over

Syndicate managers said

more issuance was likely in

the yankee market, which

offers better opportunities than

the eurobond market to issuers

Trading in the secondary

eurobond market was slow yes-

terday and the usually-active

such as jumbo issues from

Glaxo and Belgium in D-Marks.

the only new speculation was

that PepsiCo was considering a

Apart from old chestnuts

rumour mill was also quiet.

with lower credit ratings.

treasuries.

BONDS

Merrill Lynch arranged a INTERNATIONAL

■ German government ary of 3% per cent. Jobs data conds stayed in range-trading suggested the tightening in the bonds stayed in range-trading limits yesterday, as volumes continued to diminish ahead of the Easter break. The market is closed tomorrow and Mon-

Bunds were unmoved by data from the US on consumer prices, and the results of the Bundesbank's variable-rate repo, at which the lowest accepted rate was 4.50 per cent. On Liffe, the June 10-year futures contract was around 92.37 in late trading, up 0.31.

■ UK government bonds were squeezed up in low volumes

Traders expect June bunds to

stay in a range of 92.00 to 92.50.

vesterday. Any money coming in to the market was staying at the short end, said one trader. Big investment decisions were on hold until after today's retail price figures, which some analysts suggest might come in slightly stronger than expec-

The average earnings data was largely in line with expectations, with a average increase in the year to Febru-

five-year eurobond offering in

D-Marks. However, syndicate

managers said that the lack of

arbitrage opportunities would

make it difficult for PepsiCo to

meet its sub-Libor funding tar-

Traders said the eurodollar

market was transfixed by the

proposed \$22.8bn takeover of

the Chrysler car company by

an investment company owned by financier Mr Kirk Kerko-

rian. Chrysler does not have

any outstanding eurobonds but

traders said spreads on Chrys-

ler's bonds in the domestic US

The lack of supply in recent

weeks has prompted a tighten-

ing of spreads in most areas of

the eurobond market, particu-

market widened slightly after

the news.

labour market was easing off, as the March fall in unemployment of 20,500 was less than expected and the smallest fall since July last year.

Mr Don Smith at HSBC Markets said the data underlined the disinflationary nature of the labour market climate, and so provided some comfort about longer-term inflation

On Liffe, the June 10-year futures contract was around 103.26 in late trading, up 0.14. The spread of the the 10-year benchmark gilt over bunds was around 146, virtually unchanged from 147 the day

■ Italian government bonds edged up as investors waited for the result of talks between the government and trade unions on pension fund reform. On Liffe the June 10-year futures contract was around 94.02 in late trading, up 0.15. The spread of the benchmark bond over bunds was 631, shifting out slightly from 629 of the

investors sought paper in order

to make currency gains. At one

stage, the World Bank's yen

global bonds were yielding about 20 basis points below the

yield on Japanese government

bonds, although they then sta-

bilised at about 10 basis points

Spreads on Italy's foreign-

currency bonds also tightened

in following news of progress

Syndicate managers wel-

comed news that the Italian

Treasury and the Bank of Italy

would abolish remaining condi-

tions limiting access to lead-

authorities said reciprocity of

access to foreign banks' home

markets and a physical pres-

On Tuesday, the Italian

managing eurolira issues.

below JGBs.

on pensions.

larly the euroyen sector as ence in Italy would no longer

In Sweden, the markets brushed off news of increases in lending and deposit rates by the Riksbank. The rises had already been discounted by recent price moves, said deal-

Yields on five-year paper fell points to 10.78 per cent, and vields on 10-year bonds fell seven basis points to 11.32 per

The yield spread over the bund narrowed one basis point to 422, according to J.P. Mor-

The market is waiting for today's consumer orice index figures for March and is expecting an increase of 0.4 per cent, implying a 12-month rate of 3 per cent. There is some concern inflationary pressures could lead to further increase in interest rates.

Mr Michael Burke, senior economist with Citibank, is bearish about longer-term prospects and expects yields to increase. "All the negatives for a bond market will be there. Higher short rates, further currency depreciation, rising inflation and a high level of out-

be requested as a condition.

The changes meant that any

foreign bank that maintained a

in the secondary market'

would be able to conduct euro-

lira operations.

South Africa is likely to

launch its first bond in the

samurai market - the Japa-

nese domestic market for

foreign borrowers - in May, Reuter reports from Tokyo.

The maturity is likely to be five years and the volume is

Last month, South Africa

said it had appointed Daiwa

Securities as a "possible lead

South Africa launched its

manager" for a samurai issue.

first post-apartheid interna-

tional borrowing in December with a \$750m global bond issue.

FT FIXED INTEREST INDICES

Price Indices UK Gätts

Utobo5 veens (23)

5-15 years (21) Over 15 years (3)

6 Up to 5 years (2) 7 Over 6 years (11) 8 All stocks (13)

FT-ACTUARIES FIXED INTEREST INDICES

119.7**5**

Clay's change %

+0.22

+0.43 +0.56 +0.49 +0.38

+0.25

Tue Apr 11

119.61

191.51

expected to be about Y50bn.

stable and significant position

standing overseas debt." Merrill Lynch brings \$300m yankee for Santander

> producing new rules". economists based in Washington and chaired by Mr Paul Volcker, the former Federal

western and Turkish banks to sign an accord by the end of the month for a \$500m loan,

would carry an annual interest rate of 175 basis points above the London interbank offered rate (Libor).

Losses on derivatives 'likely to continue'

Losses from derivatives are likely to continue in the future, Mr Charles Taylor, executive director of the Group of Thirty, said, Reuter reports. "I'm sure we'll go on having major losses," Mr Taylor said in a speech to the National Economists' Club in Washington.

He said banks' derivatives activity had slowed in the sec-ond half of 1994 and profits in that area were lower in the period. "We're in a stock-taking position now," Mr Taylor said. However, he expected a recovery of activity in some of the quarters ahead".

Mr Taylor said there was evidence of "a considerable" drop in profits from deriva-tives for banks. His comments were based on data from the International Swaps and Derivatives Association.

Mr Taylor said he did not expect any congressional initiatives on derivatives to become law this year. Separately, he said the Bank

for International Settlements had gone back to the drawing board on capital adequacy rules and was "very close to The Group of Thirty is an organisation of bankers and

Turkey to seek loan of \$500m

Bankers expect Turkey and 18 Reuter reports.

Bankers said the facility

xd adij. ytd

2.57 1.28 1.40

3.53 5 yrs 3.58 15 yrs 4.05 20 yrs 1,47 bred.†

Up to 5 yrs

French, German exchanges mull closer links

By Andrew Jack in Paris and Andrew Fisher in Frankfurt

The French and German stock exchanges said yesterday they were studying ways of extending their co-operation.

In a joint statement, the Deutsche Börse, the company which runs the German stock exchange, the Société des Bourses Françaises, the French stock exchange operator, and the Matif, the French futures exchange, said they were considering "enhanced co-opera-tion" which could include some links between the cash markets - or main equity exchanges - as well as derivatives products between Paris and Frankfurt.

However, yesterday's devel-opments also led to some confusion because of a further delay in the decision about which two of four Matif contracts are to be offered to DTB market participants.

A decision had been expected last month. Last September - when the first stage of the agreement

between the DTB and Matif was implemented - Matif members were given direct access to German Bund (long-term government bond) and Bobl (medium-term bond) futures and options contracts. in the second part of the projects, scheduled for imple tation at the end of 1995, Matif will allow DTB participants to trade two of its products - the 3-month Pibor future and option, the French medium term future, and the CAC-40

stock index future - in Frankfurt. The issue has been the subject of considerable debate among Matif members. Aprim, the association for

Matif members, said it had

voted at its annual meeting on

Tuesday to actively pursue sev-

eral questions, including the

8.31

8.23

Apr 12 Apr 11 Yr. ago Apr 12 Apr 11

8.31

8.39 8.46 8.46

7.22 7.71 7.75 7.88

Apr 12 Apr 11 Yr. ago

.-3.19 - 3.31 .. 3.31 3.79 3.80 3.44

GILT EDGED ACTIVITY INDICES

nature of the agreement with DTB, and the potential risks of delocalisation of the market. However, some of Matif's nterest

والمسترادة

<u>. 4:1--</u>--

√**3**7

Designation of the color of the

members expressed more open frustration yesterday. "Every-thing is now open," said one. We have new, very substantial elements which we just cannot ignore. A lot of things have changed since we first discussed the link-up three years ago. We need to know what is the strategy for the Paris financial marketplace."

In an apparent attempt to meet criticism of the joint move, Matif. SBF and Doutsche Borse said they "would like to stress the importance of their commitment to work together to the benefit of all market par-

ticipants".
They said the original Matif-DTB agreement to start work on a joint Franco-German derivatives platform was "the starting point of a co-operation of strategic importance and impovative character"

Referring to the benefits of the move which put the DTB and the Frankfurt stock exchange together within Deutsche Börse, the joint statement said analysis had shown "the clear benefit of a convergent market organisation for both the cash and derivatives exchanges between Frankfurt

Deutsche Börse said it was too early to say how the co-operation might develop or how Germany's Ibis electronic trading system would be linked

with France's CAC network. The two exchanges originally agreed at the end of 1993 to set up a trading system for derivatives called Tradeus. The legal framework underpinning the strategic link was completed last month by the exchange of information agreement between French and German regulatory authorities.

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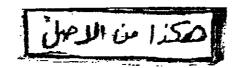
8.44 8.60 8.54

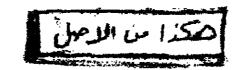
7.45

Apr 12 Apr 11 Yr. ago

WORLD BOND PRICES BENCHMARK GOVERNMENT BONDS BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100% Day's change Yield CALLS ago 1.03 0.80 0.60 9.85 7.39 7.86 8.78 0.88 1.17 Italy III NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES (LIFFE) Lira 200m 100ths of 100% 13.00† 13.03 2.80 2.72 3.64 3.52 7.22 7.17 12.25 12.13 12.11 12.05 11.32 17.56 8.35 8.24 8.37 8.38 8.36 8.40 7.07 7.10 7.37 7.36 94.10 93.30 93.91 93.26 +0.04 +0.04 94.18 93.30 93.75 93.30 43738 137 29715 Portugal Spam Sweden UK Gäts # ITALIAN GOVT. BOND (BTP) FUTURES OPTIONS (LIFFE) Line200m 100ths of 100% CALLS 2.42 2.69 2.98 1.27 Sett price Change 82.60 -0.07 82.10 High 82.75 Low Est. vol. Open int. Jun Sep **UK** Treasury Bills and Bond Yields 5.76 Two year ... 5.95 Three year ... 5.82 Fire year ... 6.06 10-year 6.30 30-year ■ NOTIONAL UK GRLT FUTURES (LIFFE)* 250,000 32nds of 100% 81₂ 5¦3 103-26 103-15 +0-14 +0-14 E LONG GILT FUTURES OPTIONS (LIFFE) \$50,000 64ths of 100% PUTS --Jul 1-04 1-37 2-13 Jun Jul 1-29 1-34 0-56 1-03 0-30 0-43 Strike Price May 0-09 0-32 1-16 Sep **BOND FUTURES AND OPTIONS** ■ NOTIONAL PRENCH BOND FUTURES (MATIF) FF7500.000 Ecu BCU BOND FUTURES (MATIF) ECU100,000 -0.06 -0.04 -0.10 112.72 112.22 112.10 127,839 3,564 202 122,200 6,875 1,063 112.98 112.40 112.14 Sett price Change 112.40 112.14 112.44 112.24 I LONG TERM FRENCH BOND OPTIONS (MATIF) US Jun 1.50 0.89 0.45 0.18 Şep E US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100% 111 112 113 114 115 0.31 0.51 0.92 1.15 1.51 Low Est. vol. Open Int. 330,047 17,975 344,742 769 256 M NOTIONAL LONG TERM JAPANESE GOVT, BOND FUTURES (LIFFE) Y100m 100ths of 100% Open 114,21 Est. vol Open int. 102495 175662 218 5200 High Low 91.65 UK GILTS PRICES 8.38 694 8.39 1003 8.46 1003 8.63 1234 8.63 1234 8.41 967 8.41 967 8.45 1174 8.28 1003 8.64 1294 8.37 1043 8.37 963 +12 804 854 +14 1014 875 +14 1075 1005 +14 1075 1005 +15 1075 1104 +15 1075 1104 +15 1175 1134 +15 1175 1134 +15 1175 1134 +15 1175 1134 +15 1155 1075 +15 972 94 Trees 6-bpc 2004;‡ 8 ½pc 2005;‡ Cone 9 ½ pc 2005 Trees 12½pc 2005-6 74 pc 2006;‡ 8pc 2002-6;‡ Trees 12½pc 2007-7 Trees 8-bpc 2007-7 Trees 8-bpc 2007-8 Trees 8-bpc 2009 7.56 B 43 B.89 10.18 8.14 8.26 10.02 B 43 10.40 8.58 8.27 - 1054 - 1059 - 1059 - 1059 - 1059 - 1055 +1 22 75 +1 105 1015 +1 1051 1025 +2 753 724 +2 974 935 +3 942 915 +3 942 1005 +4 1048 1005 +4 132 172 8.30 82½ 8.37 105½ 8.38 105½ 8.13 75½ 8.32 96½ 8.32 94½ 8.30 104½ 8.32 132¾ 7.61 8.54 8.51 7.28 8.25 8.24 8.22 8.38 9.08 913 aums 10033 Asian Dev 1014pc 2009 1727 2 Bram 111-pc 2012 18 tram 111-pc 2012 18 tram 121-pc 2012 18 tram 121-pc 2012 18 tram 121-pc 2011 18 tram 121-pc 2011 18 tram 121-pc 2006 18 threspon 131-pc 1006 18 threspon 131-pc 1006 18 threspon 131-pc 1006 18 threspon 131-pc 1007 18 threspon 131-pc 1007 18 threspon 131-pc 1007 18 threspon 131-pc 2007 18 threspon 181-pc 2007 18 threspon 2007 18 thr 8.75 11143 9.27 1194 - 904 - 1024 - 1084 - 1084 - 1084 - 1084 - 1284 - 384 - 384 - 384 - 1154 - 4.51 1344 - 4.67 1294 - 114 8.21 9844 8.23 10218 8.30 1193 8.35 10742 8.35 10642 8.41 9743 8.47 1087 8.53 11344 7.08 787 8.47 1087 +U 9881 +L 10233 +L 10233 +L 10733 +L 10734 +L 1094 +L ······· 473 ······ 424 ····· 584 ····· 303 ···· 303 ···· 303 8.31 5.96 8.53 8.30 8.45

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CURRENCIES AND MONEY

Interest rates dominate quiet Easter markets Belgium and Holland both cut that interest write markets dominate quiet Easter markets Brau 55 against the D-Mark, Trading has already gone into the Easter mode, with the only the Easter mode, with the only Reco rate (%) There was little surprise at the German repo coming in at the Double was the Lohann repound ness has

the repo rate in Germany at 4.5

per cent, writes Philip Gazoith. The stability of German rates provided the leeway for Holland and Belgium to act. In both cases the decision was made possible by the currency strength enjoyed since the Bundesbank cut German rates

two weeks ago. Belgium cut its central rate to 4.75 per cent from 5 per cent, while Holland cut its special advances rate - the equivalent of the German repo rate - to 4.4 per cent, from 4.5 per cent

Elsewhere in Europe, the reverse process was underway with Sweden's Riksbank raising rates against a backdrop of recent weakness in the krona. The deposit rate was increased to 7.5 per cent from 6.5 per cent, while the lending rate was raised to 9 per cent from

The Belgium franc finished unchanged in London at

POUND SPOT FORWARD AGAINST THE POUNE

ish krona closed weaker at ever action the Bank of Japan

SKr5.253, from SKr5.233. Elsewhere, the dollar maintained the steadier showing of of long yen positions ahead of recent days. It finished in London at DM1.4048 from DM1.401. Against the yen it closed at Y84.08 from Y83.635.

Sterling had a disappointing day, finishing half a cent lower against the D-Mark, at DM2.2313, and nearly a cent down against the dollar, at \$1.5884. The trade weighted index slipped to 84.3, from 84.5, not far above the all time low of 83.9 reached in February

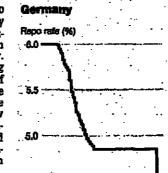
Foreign exchange activity was mostly quiet yesterday.

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There was some unwinding the event. Analysts said the dollar's recovery against the yen after reaching a new low of Y80.15 on Monday was reminiscent of how it recovered against the D-Mark after touching a low of DM1.3450 on

March 8. Markets have been abuzz for weeks with rumours about what steps the BOJ might take to stimulate Japanese demand, which would probably take pressure off the yen. Top of the list is a cut in the official discount rate, from 1.75 per cent, perhaps by as much as 100 basis points.

Other measures discussed include a fiscal stimulus, improved foreign access to Japanese markets, and a tax on foreign-held yen deposits. Mr Joe Prendergast, analyst



at Paribas Capital Markets in London, said the latter move, which was tantamount to a capital control, was most unlikely. Not only would it would be complicated to implement, but was likely to be ineffective too, as it targeted speculative activity whereas yen weakness was in fact the result of structural flows.

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DOLLAR SPOT FORWARD AGAINST THE DOLLAR

the last fixed rate. Mr Johann Wilhelm Gaddum, the Bundesbank vice-president, had previously stated that 4.5 per cent was an "orientation point" for the repo.

Ms Ålison Cottrell, analyst at it was fairly standard practice for the Bundesbank to engineer an unchanged repo on the first auction after switching from a fixed to a variable rate. "They are doing as little as

that rates are on their way down," she said. Ms Cottrell described the Dutch central bank's decision to cut rates as a "passive rate move...almost a technicality." She said it was purely a function of the strength of the guil-

they can to encourage banks

Dutch interest rates have now slipped below those in Germany, a situation only possible because of the guilder's

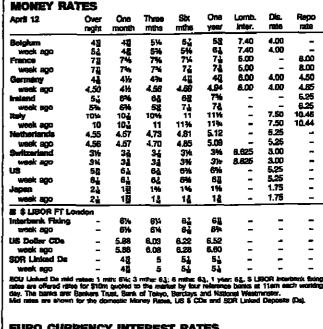
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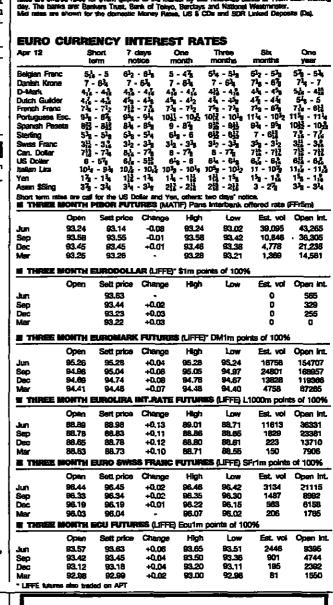
■ There was little surprise at status as a D-Mark proxy. In the case of Belgium the rebound from currency weakness has been sufficient to allow interest rates to fall below where they were before the central bank raised rates to defend the currency.

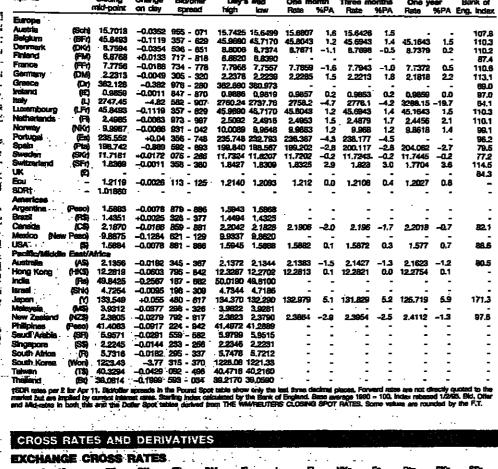
After trading around the BFr20.6 level against the Paine Webber in London, said D-Mark for a year, the franc spiked up to BFr20.775 last month, before the central rate was raised to 5.85 per cent on March 8.

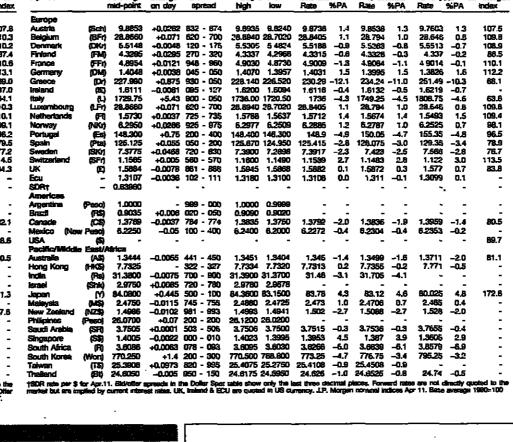
> ■ The Bank of England provided UK money markets with £440m late assistance after forecasting a daily shortage of £700m. Failure to operate in the earlier rounds saw overnight rates rise to 8 per cent.

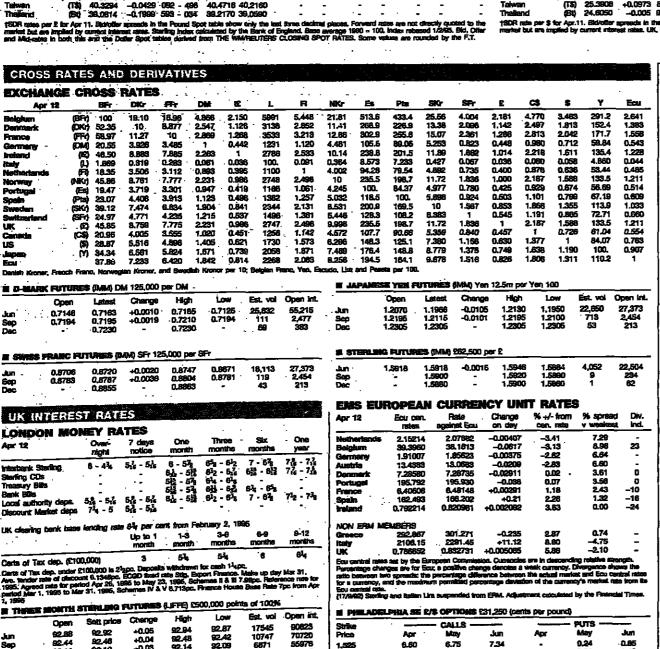
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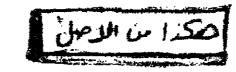
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LONDON STOCK EXCHANGE

FT-SE 100 recaptures 3,200 in modest volume

By Terry Byland, UK Stock Market Editor

Satisfactory inflation data on both sides of the Atlantic helped the UK stock market move higher yesterday. The FT-SE 100-share Index recaptured the 3,200 territory, after news of another dip in UK unemployment was accompanied by stable average earnings figures, and later extended its gain when the latest US consumer price index proved acceptable to US and global

stock markets. While neither the UK nor US data changed the market's views on the inflation outlook, it helped to soothe fears of any sudden move on interest rates. The fall in UK unemployment during March was a shade below expectations but confirmed rceptions of a gradual slowdown in the economy.

The rise in unit wage costs for the three months to February failed to ignite inflation concerns, at least for the present. The FT-SE 100 Index finished 18.9 points ahead at 3,209.8, a couple of points below the day's reak.

Analysts agreed that the stock market was "more cautious" than it looked, and that trading volume had been slow to develop. Inflation concerns will be further tested today when the UK monthly trade balance and also the latest retail

fears that US monthly retail sales, also expected today, could show a sharo increase.

It was left to the British government bond market to provide the lead for equities. Most securities traders have already begun to balance dealing positions ahead of the Easter weekend, which this year has come hard on the heels of the similar year-end operation.

Trading in shares remained very sluggish for most of the session and the Seaq business total of 553.6m shares at the official close compared with 685m in the previous session. Non-Footsie deals made up around 58 per cent of yesterday's

price index are due; there are some total business in equities. On Tues overall trend. Global oil shares day, retail, or customer, business was worth £1.8bn.

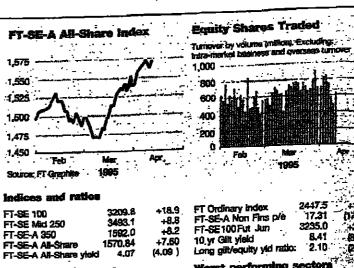
> There were reports in the marketplace that a large programme trade had been offered to marketmakers late on Tuesday but, finding little interest, had then been completed on a straight commission footing profitable for dealers but hardly an indication of a confident market.

The FT-SE Mid 250 Index gained 8.8 at 3,493.1, with second line stocks content to take their lead from the blue chip list.

With currencies quieter as markets waited for the next move on the dollar/yen/D-Mark front, the market's leading stocks lacked an responded to renewed strength in crude oil prices. Financial issues continued to meet selective support but the pharmaceuticals were less certain.

Domestic, interest rate-sensitive stocks, including the leading retailers, joined in the general improvement but without attracting much

Strategists commented that share prices had in many cases been influenced by traders' unwillingness to take on stock ahead of the Easter period, and doubted whether a significant market trend could now develop before dealing closed down for the extended weekend.



Satt price Change

Stock overhang hits RMC

Top of the range figures from RMC, the world's biggest aggregates provider, failed to generate any real enthusiasm in the stock market, where the building materials group's shares were easily the worst performer among the FT-SE 100 constituents.

Dealers said the share price suffered principally from a stock overhang which resulted from a failed programme trade that should have been executed on Tuesday. Bids for the programme, it was said, failed to meet the selling institutions' expectations, and the portfolio of stocks, including a large line of RMC, was simply dissolved on a commission basis. "It was the stock overhang that did the damage: there could well be a short term bounce as the market adjusts to what will be a series of profits upgrades." was the view of one specialist.

At the close of trading, RMC was 22 lower at 1024p. Turnover was 1.9m, well ahead of usual levels of activity in the

Zeneca easier

Pharmaceuticals group Zeneca lost ground as dealers latched on to scare stories in order to offload stock ahead of the annual meeting in early

One concern was approval by the US Food and Drug Administration for a poten-

tially competitive drug produced by Abbott Laboratories. of the US. There were also stories that Zeneca might be poised to bid for Medeva.

However, the Abbott treatment is not seen by analysts to be a serious threat and Medeva's strength - the shares rose 8 to 229½p - was more closely linked to a visit by the company to Scottish institutions.

cern has been Zeneca's desire to act as a counter-bidder in Glaxo's £9bn-plus bid for Wellcome. The possibility had been rimoured before but only fully emerged last week, when a broker reshuffle was announced. It casts a cloud over Zeneca's strategy and the market is expected to be cautious until Sir Denys Henderson makes his final presentation on May Zeneca fell 10 to 889p.

Heavy AAH trade

Healthcare group AAH was the most heavily traded stock in London as Gehe, of Germany, piled into the market after raising its 420p a share bid by 25p. The shares rose to touch the new bid level, before

closing 7 higher at 442p. Through its broker. Cazenove. Gehe was responsible for the buy side of nearly all of yesterday's 22.5m-share turnover in AAH, picking up stock at the bid price. It increased its stake, including acceptances, to 17.78 per cent, from about 4 per cent previously.

However, one AAH source commented: "All they have done is shake the tree and catch the apples that have fallen out. Everything depends on the big institutions. The main shareholder is

reviewing its strategy early next week. It is followed by Schroders with 7 per cent, Threadneedle Asset Management with 5.5 per cent, and Newton Investments, which was buying stock recently at above the old bid price and has around 3 per cent. They have until May 2 to decide whether more fundamental cona counter-bidder might emerge. AAH is now poised to write to

shareholders in order to state

its case. And next week it will

be lobbying the institutions

PDFM, with around 17.2 per

cent at the last count. It will be

furiously. However, Mr Robin Gilbert of Panmure Gordon believes the bid is bound to go through. "I don't think the market is convinced that the current management can justify the

current share price," he said. International trading group Inchcape, which has been hit by profit warnings this year, comfortably topped the day's advancing 10% to 317p in busy 5.1m turnover. Most dealers saw the upswing as a fairly conventional "dead cat bounce" given the shares' woeful performance this year. Inchcape has lagged behind the market as a whole by 30 per cent since early January, tumbling from a 1995 high of 430p.

The company's report and accounts are due shortly but analysts mostly saw the day's movement as bottom fishing on the back of some yen easing. According to NatWest Securities, every 1 per cent movement in the yen against sterling has a £3m impact on Inchcape. The Japanese currency has gained more than 10 per cent against the pound this

The bargain hunters finally moved in on Channel tunnel operator Eurotunnel, forcing the shares back up to 188p after they had touched an

FINANCIAL TIMES EQUITY INDICES

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Footsie performance charts, all-time intraday low during the morning session of 179p. The shares, which fell more than a fifth over the first two days of this week, closed 2 higher on the day, with 3.7m shares traded in London and more than 9m in Paris.

Airports group BAA shed 6 to 487p following slower 3.9 per cent traffic growth for March. In contrast, British Airways rose 6 to 405p, with the BAA numbers suggesting a return to improving market share at the airline for the first time in more than 12 months. Contract distribution group Tibbet and Britten gained 5 at 6300 on news that the Abu Dhabi Investment Authority had

acquired 4.1 per cent. Bid speculation returned to United Biscuits, with Hanson seen as the suitor. UB shares appreciated 8 to 343p on volume of 1.2m. while Hanson firmed 4 to 241 p in strong trade of 15m, following a broker's recommendation.

A two-way pull in food retailer Tesco, which reported improved figures on Tuesday. saw the shares harden a penny to 272p in trade of 7.6m shares.

The company announced that it had bought a further 2m shares at 272p, to add to the 3.5m purchased on Tuesday at 271p. Tesco said the shares were to meet obligations under its Employee Profit Sharing Scheme, BZW and NatWest Securities issued bullish recommendations on the

Financial areas maintained their recent upward momentum, helped by a bullish note published by BZW.

BZW said Kleinwort Benson "may prove more vulnerable to a takeover than Warburgs, if only because its size means there is a much wider range of possible bidders". The recom-mendation helped Kleinwort shares recoup some of the loss suffered earlier in the week. They closed 8 better at 641p.

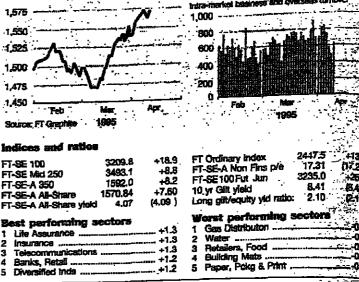
FUTURES AND OPTIONS tion in the sector, added 12 FT-SE 100 INDEX FUTURES (LIFFE) \$25 per full index point

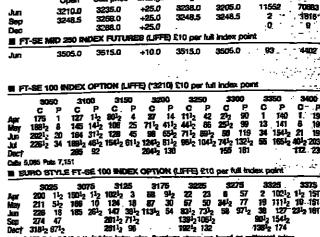
at 1595p. Among the fund management stocks, Edinburgh Fund Management climbed 28 to 751p, Henderson Administration 15 to 1098p, M&G the same to 1093p, Perpetual 80 to 1490p and Mercury Asset Manage

ment 13 to 779p. Dealers cited the lack of dividend increase, together with the company's cautious remarks about trading in the last few months. BZW raised its current-year profits estimate by £10m to £178m.

Electronics engineer S Industries enhanced its 1 strong performance, jui 13 to 484p on the back of than expected interim res

MARKET REPORTER Steve Thompson Peter John, Joel Kibazo, Jeffrey Brown.





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n Regional Indices								
Africa (16)	2521.74	-1.5	2703.08	2340,80	2304.45	5.10	3711.87	2304.45
AUSTRÉASEA (T)	2351.05	-1.8	2384.99	3422.18	2638.26	1.80	2951.48	1788.20
Harti America (11)	1661.93	+0.8	1649.51	1691.53	1642.96	0.79	1911.21	1348.18

		dices							The L	JK S	erie
	Apr 12	Day's chge*s	A <u>≏</u> r 1:	Apr 19	Apr 7	Year aço	Drv. y ield%	Net cover	P/E	Xd adj. yld	. Tot
T-SE 100	3209.3	-3.6	3190.9	320+2	3210.9	3145.8	4.25	1.90	15.49	49,29	1245
T-3E M5d 250	3493.1	- 3.3	3484.3	3-50.3	3497.6	3801.2	3.69	1.85	18.34	37.14	1330
T-SE Mid 250 ex Inv Trusts	3502.1	+3.2	3493.5	3500.5	3509.1	3817.8	3.83	1.91	17.07	38.38	133
T-SE-A 350	1592.0	-0.5	:583.8	1569.5	1592.9	1598.2	4.12	1,89	16.04	22,77	126
T-SE-A 350 Higher Yield	1604.2	+0.6	1595.2	1601.3	1605.7	1599.9	5.07	1.68	14.66	29.76	1049
T-SE-A 350 Lower Yield	:579.8		:572.6	1577.9	1578.8	1555.0	3.02	2.30	18.04	15.44	105
T-SE SmallCap	1739.63		1737.34	1733,77	1733.76	1925.58	3.47	1.57	22.96	18.14	137
T-SE SmallCap ex the Trusts	1715.99		1714.16	1710.86	1711.26	1896.47	3.69	1.63	20.74	18.20	136
T-SE-A ALL-SHARE	1570.B4	+0.5	1563.24	156E.20	1571.24	1588.59	4.07	1.87	15.42	22.01	126
FT-SE Actuaries All-	Share										
		Day's				Year	Drv.	Net	P/E	Xd adj.	Ta
	Apr 12	chçe%	Apr 71	Apr 10	Apr 7	ago	yield%	cover	ratio	ytd	Ret
10 MINERAL EXTRACTION(24)	2749.23			2741.68			3.75	1.75			113
12 Extractive Industries(7)	3725.90			3724.22			3.78	1.96		91.07	
15 Oil, Integrated(3)	2737.79			2726.64			3.67	1.79		50.43	
16 Oil Exploration & Prod(14)	1965.95	•	<u> 1965.43</u>	1978.17	<u> 1997,49</u>	1852.12	2.51	0.43	80.00†	31.57	115
20 GEN INDUSTRIALS(279)	1891.22	+0.5	1882.53	1886.97	1890.73	2093.95	4,15	1.63	16.46	25.30	986
21 Building & Construction(38)	972.85	+0.1	971.75	976.33	976.82	1358.83	4.08	1.87	16.37	13.94	779
22 Building Matts & Merchs(31)	1768.51	-0.3	1772.99	1781.55	1789,42	2149,14	4.17	1.89	15.88	20.53	851
23 Chemicals(22)	2298 85	+0.5	2287.02	2264 59	2261,89	2470.74	4,11	1.37	22.13	32.31	104
24 Diversified Industrials(18)	1852.80			1835.25			5.15	1.45	16.71	37.72	979
25 Bectronic & Bect Equip(37)	2000.47			1893.40			3.65	1.92	17.82		992
26 Engineering(72)	1837,13			1844.47			3.36	1.89		18.31	
27 Engineering, Vehicles(13)	2209.50			2216.82			4.14	0.47		29.26	
28 Paper, Pckg & Printing(27)	2831.33			2648.21			3.37	2.28		35,29	
29 Textiles 8 Apparei(21)	1576.47	+0.2	<u>157261</u>	1565.26	<u> 1578.46</u>	1827.52	4.48	1.27	22.07	24.66	917
30 CONSUMER GOODS(94)	3023.90	+0.3	3015.3B	3022.73	3036.07	2714.94	4.29	1.59	18.34	51.38	108
31 Breweries(18)	2286.32		2285.86	2285.03	2299,69	2266.96	4.19	2.00	14.93	12.19	104
32 Spints, Wines & Cidens(10)	2752,48			2729.84			4.22	1.83	16.20	54,17	949
33 Food Producers(24)	2429.37			2422.96			4.76	1.98	15.15	48.30	105
34 Household Goods(10)	2481.75			2487.73			3.71	0.86		49.64	917
36 Health Care(18)	1688.19			1690.54			3.07	1.07	38.22		990
37 Pharmaceuticals(12)	3802.88			3820.73			4,08	1.20		49.21	
38_Tobacco(2)	3783.00	+0.9	3750.26	3777.94	3804. <u>11</u>	3825.42	<u> 5.99</u>	1.63	12.78	131.29	895
IA CECURATIONAL	1933.69	+0.1	1931.54	1941.95	1951.22	2049.58	3.37	2.11	17.59	17.49	967
4U 3ENVILES(ZZV)	2335.21	+1.11	2369.22	2375.83	2369.44	3002.16	3.97	1.94	16.21		851
41 Distributors(32)		:	2174.92	2171.05			3.53	1.58	22.40	28.91	1093
40 SERVICES(229) 41 Distributors(32) 42 Lessure & Hotels(29)	2174.07										
41 Distributors(32) 42 Lessure & Hotels(29) 43 Media(43)	2870.52		2873.08	2873,87	2879,39	3102.31	2.68	2.35	19.82	35.09	1012
41 Distributors(32) 42 Lessure & Hotels(29) 43 Media(43) 44 Retailers, Food(16)	2870.52 1860.68	-0.1 : -0.3	1866.96	1889.74	1899.46	1605.71	3.62	2.48	13.93	4.43	
41 Distributors(32) 42 Lessure & Hotels(29) 43 Media(43) 44 Retailers, Food(16) 45 Retailers, General(44)	2870.52 1860.68 1623.55	-0.1 -0.3 +0.5	1866.96 1615.90	1889.74 1824.41	1899.46 1633.33	1605.71 1762.08	3.62 3.37	2.48 2.13	13.93 17.48	4.43 10.68	1125 889
41 Distributors(32) 42 Lessure & Hotels(29) 43 Media(43) 44 Retailers, Food(16)	2870.52 1860.68	-0.1 -0.3 +0.5 +0.1	1866.96 1615.90 1496.13	1889.74	1899.46 1633.33 1504.82	1605.71 1762.08 1636.13	3.62	2.48	13.93	4.43 10.68 10.37	1012 1125 889, 924, 878,

22 DEMIN 141800	C INDIVIDUO	(10)	1790.01			-33 1/05/~		4.17	1.08		رديو	63 I.J.
23 Chemicals(22)			2298 85	+0.5 228	37.02 2264	59 2261,8	9 2470.74	4,11	1.37	22.13	32.31	1042.79
24 Diversified Indi	estreis(18)		1852.80	+1.2 183	11.45 1835	.25 1841.0	8 2059.81	5.15	1.45	16.71	37.72	979.89
25 Bectronic & El	act Equip(373	2000.47	±1.0 196	10 99 1993	.40 1997.7	8 2070 44	3.65	1.92	17.82		992.92
26 Engineering(72)			1837.13			47 1840.8		3.36	1.89			1070.08
27 Enguneering, Ve			2209.50			82 2239.2		4.14	0.47			1096.46
28 Paper, Pckg &		~	2831.33			L21 2851.B						
		"						3.37	2.28		35,29	1135.88
29 Textiles 8 App	銀船((1)		1576.47	+0.2 15/	261 1565	.26 1578.4	<u> 1827.52</u>	4.48	1.27	22.07	24.66	917.30
1 30 CONSUMER O	000884	ı	3023.90	+0.3 301	5 3B 3022	.73 3036.0	7 2714 04	4.29	1.59	12 24	51 2B	1089.72
31 Brewerles(18)	-	•	2286.32			03 2299 6		4.19	2.00			1047.57
32 Spints, Wines	R Cliclers(1)	O).	2752.48			.84 2740.6		4.22	1.83		54.17	949.52
33 Food Producer		٠,	2429.37			.96 2450.0			1.98			
34 Household God								4.76				1053.92
			2481.75			73 2498.0		3.71	0.86		49.64	917 <i>.</i> 24
36 Health Care(18			1688.19			L54 1690.2		3.07	1.07	38.22		990.82
37 Pharmaceutical	s(12)		3602.88			.73 382 1.2		4.08	1.20	25.58	49.21	1236.87
_38 Tobacco(2)			3783.00	+0.9 375	0.26 3777	.94 3804.1	3825.42	5.99	1.63	12.78	131.29	895.35
40 SERVICES(229			1933.69	.01.102	1 54 1041	.95 1951.2	2 204D CD	3.37	211	47.50		
41 Distributors(32)	,		2335.21								17.49	967.31
						.83 2369.44		3.97	1.94		39.39	851.33
42 Lessure & Hote	S(29)		2174.07			.05 2182_18		3.53	1.58	22.40		1093.10
43 Media(43)			2870.52			.87 2879.3		2.68	2.35	19.82	35.09	1012,16
44 Retailers, Food			1860.68	-0.3 186	6.96 1889	74 1899.40	S 1605.71	3.62	2.48	13.93	4.43	1125.67
45 Retailers, Gene			1623.55	+0.5 161	5.90 1624	.41 1633.33	1762.08	3.37	2.13	17.46	10.68	889.65
48 Support Service	es(37)		1498.28	+0.1 149	6.13 1489	38 1504.83	1536.13	2.85	2.48	17.81	10.37	924.13
49 Transport(21)			2198.77			.B1 2257.09		3.91	1.91	15.73		878.40
51 Other Services	& Busines	s(7)	1203.48			47 1194.09		3.74	1.22	27.30		1058.78
		-07										
60 UTILITIES(37)			2291.63			38 2291.56		4.75	1.93	13.62	6.85	902.93
62 Electricity(17)			2148.37	+0.4 213	& 83 2124	.32 2133,16	3 2240.85	4.76	267	9.84	19.89	919.41
64 Gas Distribution	1(2)		1973.27	-0.4 198	1.15 1990	.75 1978.57	1938.61	6.07	0.65	31.48	0.00	926.83
66 Telecommunica	tions(5)		2003.29	+1.2 197	9.05 1992	73 2009.45	2039.04	4.08	1.69	18.16	0.13	869.48
68 Water(13)			1B25.54	-0.3 183	1.74 1827	01 1827.75	1782.25	5.48	2.74	6.33	4.62	930.86
69 NON-FINANCIA	1 0/00/0											
OS NONTHANCE	T2(003)		1691.04	<u>+0.4 168</u>	<u>4.80 1690.</u>	.11 1695.36	1709.39	4.04	1.79	17.31	20.66	1223.12
70 FINANCIALS(1:	E\$		2296.51	+1.1 227	1.40 2280	79 2273.15	2292.82	4.60	2.32	11.73	SE RO	940.76
71 Banks, Remail(9)	•		3074.74			39 3041.20		4.46	2.92		86.03	954.34
72 Banks, Merchan			3154.06			19 3108.97		3.67	2.54	13.38		967.02
73 Insurance(26)	-40,		1280.49			.B3 1269.11		5.54	1.64			
74 Life Assurancei	a		2591.86			.53 1269. [1 .59 2568.73				13.76		910.99
77 Other Financial								5.24	1.33	17.98		1038.51
79 Property(46)	rai		1963.54			71 1947,31		8.93	231	13.77		1072.80
78 Property(46)			1363.21	+0 6 135	4 <u>.95 1353.</u>	46 1351.69	1653.18	4.41	1.19	23.80	<u>11.62</u>	797.72
80 INVESTMENT 1	RUSTS(1	33)	2649.63	+0.2 264	3.06 2640.	80 2640.35	2863.10	2.40	1.02	50.88	20.19	902.22
89 FT-SE-A ALL-S	MADEIDI A		1570.84									
						<u>20 1571.24</u>		4.07	1.87	15.42	22.01	1286.29
FT-SE-A Fledgling			964.07	+0.1 96	3.10 963.	05 963.06	i –	3.10	1.14	35.35	8.69	972.76
FT-SE-A Fledgling ex	Inv Trust	2	959.32	+0.1 95	8.37 958.	44 958 61	-	3.29	1.17	32.59		968.50
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	Open	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.10	المقاة	who t	.ow/day
FT 05 100												
FT-SE 100	3169.0	3194,1	3194.3	3204,1	3199.7	3198.0	3194.8	3204.3	3209.9		1.2	3187.2
FT-SE Mid 250	3481.9	3481.1	3483.9	3487.0	3487.5	3487.2	3488.4	3439,9	3492.5	345		3480.4
FT-SE-A 350	1582.8	1584.7	1585.1	1589.2	1587.5	1586.8	1585.5	1589.5	1592.0			1582.0

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FT-SE 100 FT-SE Mid 250 FT-SE-A 350	3189.0 3481.9 1582.8	3481.1	3194.3 3483.9 1585.1	3204,1 3487.0 1589.2	3199.7 3487.5 1587.5	3198.0 3487.2 1586.8	3194.8 3488.4 1585.5	3204.3 3489.9 1589.5	3209.9 3492.9 1592.0	3211.2 3493.1 1892.3	3187.2 3480.4 1582.0
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952.7 3759.7 1818.1 952.9 3755.5 1615.6 952.3 3750.4 1815.8 953.3 3764.0 1817.9 956.3 3774.0 1818.5 3114.9

BY INVITATION

with the FINANCIAL TIMES "It is difficult to imagine anything Yo-Yo Ma plays failing to radiate an effortless beauty of expresssion." Richard Fairman, Financial Times, 21st May 1990.

Where better than the best seats at the Barbican to enjoy an eclectic range of concerts by Yo-Yo Ma, one of the most sought after cellists of our time? In his forthcoming Barbican series he will be performing everything from baroque to bluegrass, together with a special children's concert featuring pianist Joanna MacGregor and the poet Roger McGough.

The FT has negotiated specially discounted ticket prices for the best seats at four of these concerts, and to complete your enjoyment of the occasion your concert programme comes with our compliments. If you book for the concerts on the 10th or 17th of May, why not join us for a glass of wine at the start of the interval?

Programme Wednesday 10th May 6.30pm Bach Unaccompanied Cello Suites No. 1 in G, No. 2 in D minor, No. 3 in C, No. 4 in E flat, No. 5 in C

Sunday 14th May 3.00pm Children's Concert

The wide-ranging talents of a line up of international soloists show how the orchestra works. The music ranges from Beethoven and Brahms, through to Weill and Stravinsky, and features a performance of Saint-Saens' Carnival of the Animals, with new poems by Roger McGough.

Tuesday 16th May 7.30pm Nashville Strings Yo-Yo Ma joins two acclaimed Nashville-based musicians - double bass player Edgar Meyer and fiddle player Mark O'Connor -for an unpredictable evening which will appeal to bluegrass and traditional music Wednesday 17th May 7.30pm Brahms Double Concerto.

Beethoven Triple Concerto. Yo-Yo Ma and violinist Ernst Kovacic are joined by The London Classical Players, conducted by Roger Tickets and details of the evening will be posted to you. Tickets are subject to availability. Addresses supplied by readers in response to this invitation will be held jointly by us and the Barbican Centre, and may be used by other select

es for mailing purposes. Offer closes 7th May 1995. Not to be RSVP by completing the coupon below (NO STAMP REQUIRED). Post To: Financial Times Promotion (Barbican Centre Box Ofice), Freepost (LON2089) London EC2B 2QB

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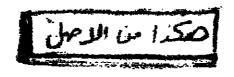
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Come | 19 2565 7\frac{7}{6} 7 7\frac{7}{6} + \frac{1}{6} \] | intermage | 47 178 11\frac{1}{6} 10\frac{7}{3} 11 - \frac{1}{6} \] | intermage | 406 33 3421 28\frac{1}{2} 25\frac{7}{6} 25 - \frac{1}{6} \] - O -US Hither 1.00 1711486 4134 4034 4134 +1 Unitab 33 359 5 434 5 +1 UCSBesGc 1.02 14 73 u1814 1534 1614 +12 Rycar Blo 14 35 47₈ 45₈ 47₈ +1₄ FR Sys 44 103 13 12\frac{1}{2} 13 +\frac{3}{2} 18 \text{ intol } 4 361 2\frac{7}{2} 2\frac{7}{2} 2\frac{7}{2} 2\frac{7}{2} +\frac{7}{2} \text{ impactor } 64 351 \text{ u7}\frac{7}{2} 6\frac{7}{2} 1\frac{7}{2} 1\frac{7}{2} 1\frac{7}{2} \text{ impactor } 64 351 \text{ u7}\frac{7}{2} 6\frac{7}{2} 1\frac{7}{2} 1 2 +\frac{7}{2} \text{ impact Br } 0.40137 32 16\frac{7}{2} 16\frac{7}{2} 16\frac{7}{2} 16\frac{7}{2} 16\frac{7}{2} 16\frac{7}{2} 12 12 12 \text{ ind ins } 0.24 14 3 12 12 12 12 \text{ ind ins } 0.24 14 3 12 12 12 12 \text{ ind ins } 0.24 14 3 12 12 12 12 \text{ ind ins } 0.305 13\frac{7}{2} 12\frac{7}{2} 13\frac{7}{2} 16\frac{7}{2} 16 2 20 30½ 29¼ 30½ 9.48 8 141 31½ 30¼ 31 9.20 25 2100 3½ 3½ 3½ 2 7½ 7½ 7½ 3½ 29 173 169% 95% 9% 17 44 1½ 1½ 1½ 1½ Valmont 0.30 14 117 20¹2 20¹4 20¹4 - ¹2 Vingri Cell 63 187 23¹4 22¹5 23 Verifone 20 723 24¹8 24 24¹8 + ¹8 Vicor Ref 18 367 15¹4 15 15¹5 Vicor Ref 18 367 15¹4 15 15¹5 Vicor Ref 18 367 15¹4 18 18¹5 15¹5 Vicor Ref 18 27 16¹5 18 18¹5 18 18¹5 18 18¹5 18 18¹5 19 18¹5 31000 2 14 2 +14 - P - Q -Paccer 1.00 8 785 43³4 43³4 43³4 +¹2 PacDaniop 0.63 12 279 10³8 10³4 10³6 +³6 Volvo 8 0.17 17 661 193g 185g 19 +11g | Fractions | 1.52 | 1.75 | 1.075 | 1.075 | 1.075 | 1.75 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | 1.55 | - W -| Warmer En | 2.12 | 14 | 406 | 201₂ | 181₄ | 201₂ | Warmfach | 27 | 961 | 51₄ | 5 | 51₆ | +1₉ | Warmfach | 0.25 | 15 | 868 | 221₄ | 221₄ | 231₄ | -3₈ | Wassen PM | 0.25 | 18 | 47 | 231₄ | 23 | 23 | -1₄ | WD-40 x | 2.40 | 14 | 333 | 401₄ | 301₂ | 401₆ | +1₆ | +1₆ | integrit interiori interiori intervolc intervolc Have your Ell transcriptions. 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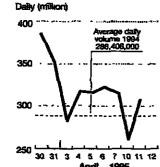
news of Kerkorian bid

Wall Street

US share prices were mostly flat yesterday as data on consumer prices came in generally as expected and the dollar held steady against the Japanese yen and the D-Mark, writes Lisa Bransten in New York.

By 1 pm the Dow Jones Industrial Average was 4.15 higher at 4,191.23, while the more broadly based Standard & Poor's 500 showed a small rise of 0.45 at 505.98.

The American Stock Exchange composite was up 0.25 at 470.98. Meanwhile, the



Nasdaq composite added 1.12 at

Trading volume on the New York SE was heavy at 193m shares, and declining issues led advancing ones by a nine-to-

News that the consumer price index was only slightly below analysts' expectations did little to cheer Wall Street.

The Dow Industrial Average managed to gain just 8 points on the news in the first hour of trading before falling back to nearly flat. According to the Labor Department, consumer prices increased by 0.2 per cent in March, versus analysts' esti-

(12) (657)

Market

Argentina

Chile

Mexico

Venezuela

South Korea

Taiwan, China^s

indonesia

Malaysia

Sn Lanka'

Hungary' Jordan

Poland²

Turkey*

Euro/Mid East

NATIONAL AND REGIONAL MARKETS Figures in parenthees; show number of lines

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Germany (59).... Hong Kong (55)

Japan (483) Malaysia (97) Mexico (18)...

Spain (38).

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Europe (741) Nordic (138) Pacific Basin (822) .

North America (613 Europe Ex. UK (58)

Pacific Ex. Japan (339). World Ex. US (1771)

World Ex. Japan (1798) . The World Index (2281)...

World Ex. UK (2078)

USA (510) .

ind (19) New Zealand (14)

Latin America

mates of a 0.3 per cent rise. Trading on the New York

Stock Exchange was dominated by dealing in the shares of Chrysler, which jumped nearly 24 per cent or \$9% to \$48% on news that Tracinda, Mr Kirk Kerkorian's investment vehicle, had proposed a takeover of the carmaker.

Near 1 pm, volume in the company's shares was already 24.5m, versus average volume in a full day of trading of 2.2m. Discussion of a possible take over of the smallest of the big three auto makers helped boost the shares of Ford and General Motors in spite of a report showing that car sales in the first 10 days of April had hit their lowest level in more than three years. Ford increased \$% to \$27% and GM was \$% higher

at \$14%. In other action, Avid Technology forged ahead nearly 15 per cent, rising \$4% to \$35%, on the heels of a successful analysts meeting and an upgrade of the company to "buy" from "market performer" by an analyst at the securities house

H & R Block, the tax preparation company, jumped \$4% to \$46% after the chief executive announced his resignation. UAL, the parent company of

United Airlines, got a boost from an announcement from Mr Gerald Greenwald, the carrier's chairman, that it would replace 94 aircraft in the next five years and increase the total number of planes by 19 by 1997. Shares in the company gained \$2% at \$68% on the

In other airline news, Delta Air Lines and Continental Airlines got a boost from S.G. Warburg, which initiated coverage of those carriers with a "buy" recommendation. Delta gained \$% at \$63% and class A shares of Continental were up S% at \$125

EMERGING MARKETS: IFC WEEKLY INVESTABLE PRICE INDICES

% Change

+3.4 +5.5 -2.6 +10.8

+3.4 +3.2 +11.9 +0.6 +3.3 +10.8

India, down nearly 14 per cent in dollar terms so far this year, has attracted the attention of James Capel's emerging markets group, writes John Pitt.

Mr Nigel Rendell, the broker's strategist, said the recent state elections and budget had

-24.9 +8.3 -13.4 +5.5 +4.8 +38.2

649,32

268.40 766.00

410.94

71.80

128.26

250.65

151.16

92.35

303.42 136.92

138.96

162.50

406.34 127.70

168,20

222.75

268.05

FT-ACTUARIES WORLD INDICES

...79.25

205.70

.178.42

164.38

.178.75

...181.17

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159.11 172.09 172.72 103.28 124.0.41 171.51 167.13 138.12 316.38 201.07 62.43 145.61 445.18 852.02 218.68 73.61 199.51 337.83 124.51 225.73 169.83

191.60 191.99

175.69

165.72 215.77 152.68 158.02 187.82 148.24 223.51

166.03

0.5 0.6 -2.5 0.8 1.4 0.3

90.56 97.95 98.31 55.78 70.99 136.83 197.62 95.12 78.61 180.07 114.46 41.90 113.56 180.54 180.54 180.90 70.87 128.48 96.55 73.47

99.99 94.32 122.81 86.90 89.94 106.90 84.37 127.22 90.07 94.50

-0.1 168.28 95.78 131.96 143.86

158.80 134.88 132.05 183.69 134.24 193.97 166.63 137.83 108.30 338.14 188.65 82.88 458.98 6293.39 168.27 231.75 23

158.69 150.02 207.68 93.07 114.73 201.78 126.92 210.81

139.31 182.40

188,52 134,49 131,08 108,30 248,10 157,67 48,96 114,18 349,10 668,14 57,73 156,45 261,14 249,23 97,63 177,01 133,02 101,22

137.77 129.95 169.20 119.73

123.91 147.28 116.24

175.27 124.09

130.19

Canada

Toronto meandered slightly higher at noon, the market unable to maintain the pace of Tuesday's rally. The TSE-300 Composite index rose 1.96 to 4,276.94 in volume of 24.7m

Consumer products led gaining sectors, up 51.83 to 6,510.52, as Seagram continued to rebound The shares traded C\$%

higher at C\$37% after suffering heavy losses last week follow ing the sale of its stake in Dupont to buy MCA. Scott Paper jumped C\$21/4 to C\$17% after Smith Barney ini-

tiated Scott as a buy. Class A shares in Magna International, the motor parts maker, rose C\$2 to C\$50%, lifted by the soaring Chrysler shares.

Latin America

BRAZIL retreated in light midday trade ahead of futures index settlement. The Bovespa index was down 1,135 at 29,042 in turnover of R\$126m.

MEXICAN shares fell sharply in early trade on a fall in Telmex, which is heavily weighted in the index. The IPC index was 36.44 lower at 1,828.52 as Telmex ADRs dipped \$1 to \$27%. CARACAS drifted higher in

low volume, ahead of a fourday break for Easter. The Merinvest composite index firmed 0.8 to 91.98.

Trading was sparse, with about 51m bolivars worth of shares changing hands.
Electricidad de Caracas moved forward 3.40 bolivars to

180 bolivars

398,280,70

902.37 1,212.65

162.04 234.60

128.01

3.320.44

BUENOS AIRES was slightly weaker as worries remained about the banking system. The Merval index declined 3.85 to

Apr. 7 % Change % Change 1995 over week on Dec '94

+3.2 -3.6 +5.0

+2.6 +2.8 +11.0

+1.6 +3.7

+10.4 +7.1

-16.1

-5.1 -17.0

+5.5 -17.0 -3.4 -7.7

+50.0 -7.5

89.55 97.04 97.06 59.89 69.94 134.02 86.71 94.82 77.18

178.30 113.35 35.44 82.29 251.84 484.05 123.77 42.01 112.14 188.85 181.85 127.63 95.41 72.79 108.69 108.84

99.58 93.62 121.65 85.27 89.28 106.43 83.59

126.14 89.43

83.92 103.06

138.55 159.12 130.26 150.18 169.26 207.45 120.03 92.47 124.22 114.36 148.08 202.25 116.30 128.84

175.50 210.17 124.43 117.85

130.67 139.13 143.39 182.72

181.29 168.66 95.21 182.47 143.75 181.29 165.82 170.04

170.51 158.63
184.78 171.90
184.81 171.93
114.03 106.09
133.16 122.86
237.40
184.15 171.32
180.54 167.96
149.95 315.85
216.82 200.79
67.48 62.78
150.68 145.77
479.13 445.75
921.68 627.45
235.66 219.25
79.99 74.41
213.52 196.84
359.56 124.99
243.39 226.44
181.68 169.02
138.60 128.94
200.76 192.35
2017.25 192.80

189.61 176.40 178.26 165.84 231.64 215.50 164.26 152.82 170.00 158.15 202.66 188.54 159.17 148.06 240.17 223.44 170.28 158.42 178.83 166.37 196.24 182.57

Chrysler leaps 24% on Volvo up 5.3% on investment bank sale

Activity began to wind down its efforts to refinance. The ahead of the long weekend shares rose 20 cents to FF715. break. The bid for Chrysler had little effect on European

STOCKHOLM featured a 5.3 per cent jump in Volvo on news that the company had sold its Alfred Berg investment banking unit to the Dutch ABN Amro.

The shares advanced SKr7 to SKr138.50, with analysts sceptical about suggestions that Tracinda's bid for Chrysler had reopened speculation about Volvo as a takeover and break-up candidate. "The Volvo shares were already firming on the Alfred Berg divestment, with investors wel-

In otherwise mostly quiet trade, the Affarsvariden index picked up 6.9 to 1,516.80. PARIS improved slightly in thin turnover. The CAC-40 index rose 2.62 to 1.871.93, with

coming the clean break and

the price achieved," said one

ing hands Eurotunnel continued to be heavily traded as some investors returned as buyers, believing that Tuesday's sell-off had been overdone and that the group would be successful in

shares worth FFr3.4bn chang-

Alcatel-Alsthom lost FFr4 at FFr455.20 and there were market rumours that Mr Marc Vlenot, chairman of SocGen, and a non-executive director of Alcatel, might become the group's interim head if an appeal court upheld a han on Mr Pierre Suard holding that position. The court is due to

and the Alcatel board is scheduled to meet on April 18 to discuss the issue. Among motors, Peugeot rose FFr2 to FFr652 and Renault put on FFr3 at FFr166. Clarins, up FFr14.10 at FFr452, pleased the market with 1994 results slightly

consider the case tomorrow.

higher than expectations. FRANKFURT drifted Wednesday to end slightly lower than in the previous close in official floor trading on the Frankfurt Stock Exchange amid thin pre-holiday trading

The DAX index fell 5.26 to 1.988.47 in official hours, and in the Ibis finished at 1,991.08. Daimler-Benz aroused little interest from its press conference with hardly anything new for analysts to write about. The shares slipped DM6

was the most active issue of

the day, advancing Y19 to

Reports of cost cutting

Japan Airlines to rise in the

morning, but subsequent profit-taking left the stock

unchanged on the day at Y585.

rose 63.56 to 18.053.31 in turn-

Low volumes suggested that

many investors were already

preparing for the weekend boli-

higher by blue chips, in a tech-

nical rebound after days of

Jardine Heming

Net Assets as at 31st December 1994

Share Price

Net Asset Value per Share

Philippine Composite Index

KUALA LUMPUR was led

days. Bangkok was closed.

over of 10.6m shares.

Roundup

In Osaka, the OSE average

FT-SE Actuaries Share indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Chare FT-SE Euroback 100 1277.54 1278.51 1277.94 1278.21 1277.35 1277.97 1280.27 1281.77 FT-SE Europack 200 1376.42 1376.93 1376.84 1375.12 1374.98 1374.88 1377.22 1374.71 Aper 7. Apr 6 Apr 5 Apr. 10 1281.90 1277.00 1297.84 1380.37 1378.90 1372.50 1282.54 1376.53 1380.31 Bann 1000 (26/10/50); Haghistay: 100 - 1251 77; 200 - 1379 57 Luncklay: 100 - 1275 79 200 - 1372 51 † Partini

to DM648. Among other car stocks, BMW added DM1 at DM710, while Volkswagen shed DM8.80 to DM368.20. In tyres. Continental, which said it would pay an unchanged dividend of DM4 per share for 1994. rose DM3 to DM205.

after a further small rate cut by the central bank. The Bei-20 index rose 6.06 to 1.365.24. Petrofina was one of the best performers, rising BFr110 or 1.3 per cent to BFr8,760.

BRUSSELS made ground

MILAN was heartened by news that the government and unions had reached a draft accord on pension fund reform and equity prices edged higher, boosted by late short-coverin on the last day of the April account. The Count index was 0.13 higher at 593,11, while the real-time Mibtel index moved ahead 42 to 9.520.

A sudden surge in the Mibtel index, shortly after the government and unions announced their agreement, was subsequently attributed to a wrong price being recorded for Generali shares. Generali leapt more than 9 per cent and was immediately suspended. Because of the insurer's heavy weighting in the bourse, the Mibtel index

rise of just 0.2 per cent. The insurance sector was, however, a major beneficiary of the potential for a huge market in private pension funds. Generali finished L456 higher at L38,500, RAS L500 at L15,352, SAI L361 at L15,974 and Alleanza L272 at L16,088.

jumped more than 2 per cent. After the price error had been

corrected, the index showed a

The banks climbed aboard the same bandwagon, taking BCI L69 higher to L3,430, Cre-

touching 898.99. Brokers said rising interest rates renewed

worries about tight liquidity.

SINGAPORE edged higher in

slack trade, with selected buy-

ing of blue chips supporting

the market. The Straits Times

Industrial index put on 7.90 at

2,062.50 in turnover of S\$191m.

nated much of the market's

attention, climbing 50 cents to

S\$12.40 in reaction to recent

MANILA moved ahead for

the third successive session.

the composite index adding

Among the major stocks,

PLDT firmed 5 pesos to 1,630 pesos. Ayala Land "B" gained

50 centavos at 33 pesos on news that it was to join the

consortium that plans to build

the second Light Railway Tran-

JF PHILIPPINE FUND INC.

Incorporated in the Cannan Islands

Volume expanded to 4.42bn

positive sales figures.

12.76 at 2,496.78.

sit System.

Cycle and Carriage domi-

dito Italiano L37 ahead to L1.714 and San Paolo up L173

AMSTERDAM made slight headway in a dull market. The AEX index advanced 0.91 to

404.94. the Alfred Berg investment bank from Volvo, of Sweden

anned 90 cents at #159.70.

ING was up 40 cents at 179.40 as it confirmed that uring Capital Investor graph of the state owedish Match. Nedlloyd eased 20 cents to F1 43.90 ahead of today's 1994 earnings report.

per cent at Fl 8.90 after Daimler-Benz, the majority shareholder, said it expected an improvement in 1996 results and a return to profit in 1997. However, further job cuts and "a drastic restructuring programme" were necessary before that was achieved.

ZURICH was again unable to make progress, with investors unwilling to open new positions ahead of the long Easter holiday, which begins at hunchtime today. The SMI index eased 0.7 to 2,562.4

Written and edited by Michael

in second line stocks.

SYDNEY breached the 2000

level for the All Ordinaties

index, adding 18.3 at 2,010.9,

just off the day's high of

2,011.5. Turnover was A\$476m. WELLINGTON was easier,

the NZSE-40 Capital index slip-

ping 8.94 to 2,048.63. Carter

Holt Harvey, which announced

a \$300m "Yankee" bond issue

to finish lower on investor can-

tion over a lack of liquidity in

the market. The weighted

index was finally 34.72 down at

6,462.34. Turnever was modest

SHANGHAT'S hard currency

B shares were lower in thin

trade, pulled down by overseas

selling on some uncertainty

over China's stability after the death of Chen Yun, the veteran

US\$-143.2 Million

+25.1%

+13.8%

+11.9%

A TELL

TAIPEI reversed early gains

eased a cent to NZ\$3.47.

at T\$34.3bm.

Tele

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المراور وورادا المرور

State Brackston

Stable yen helps Nikkei ahead for third day

unabated selling by foreign

and local investors worried

about the plunging dollar and

in the absence of local incen-

tives. The day's rally was, how-

ever, in extremely low vol-

umes, suggesting that it was

unlikely to continue. The com-

posite index gained 9.73 at

966.01 in volume of 89m shares.

ally lower after light US buy-

ing erased most of an early 60-

point loss, but trading was very quiet. The Hang Seng

index shed 4.91 to 8,509.69 in turnover of HK\$1.7bn.

CS investors in the afternoon

helped to lift Cheung Kong 30

cents to HK\$34.60 and Hutchi-

SEOUL closed flat after a

technical rally ran out of

steam in extremely thin trad-

ing. The composite index fin-

ished just 0.20 up at 893.47 after

Performance in US\$ from 1st July 1994 to 31st December 1994

son 20 cents to HK\$33.70.

Arbitrage-linked buying from

HONG KONG ended margin-

Reduced volatility on the currency market encouraged arbitrage buying and purchases by domestic and foreign investors, and the Nikkei 225 average gained ground for the third

16.344.92 after fluctuating in a narrow range of 16,233.92 and 16,434.48. Lower futures prices in the morning depressed the cash market, but foreign investors and individuals returned in the afternoon as the yen remained stable around Y83 to

index was 1.94 firmer at

this year, and more recently sold off due to the yen's

SOUTH AFRICA

better at 5,352.2, industrials ased 6.9 to 6,658.5 and golds rose 19.4 to 1.460.1.

180.99 235.72 176.86 175.14 202.66 162,04 273.13 176.85 178.83 197.35

analyst.

consecutive day, writes Emiko

Volume totalled 251m shares. against 213m. Many investors stayed on the sidelines ahead of the government's announcement tomorrow of its economic package to halt the yen's appreciation

However, some individuals

trial Y10 to Y1,400. Tosoh, a chemical company,

Mr Nigel Rendell, the broker's strategist, said the recent state elections and budget had removed some of the uncertainties surrounding the market. "In the short term," he said, "politics should be a less significant influence, given that the national elections are still some 12 months away. Although liquidity is still not a positive factor, with the GDR market comparatively thin, a strong economic and corporate background and modest valuation should start to work in India's favour."

By contrast, Pakistan, off 17 per cent in dollar terms since January 1, is a far less attractive proposition, said Mr Rendell, given the likelihood that inflation, estimated at 15 per cent by the year-end, shows no sign of coming down into single digits. Vietnam is the next country planning to open an equity and bond market, although this is not likely to happen until 1996 or 1997, and the participation of foreign investors can be expected to be limited, at least at first.

A senior government official said late last week that the country needed to maintain a stable currency and a high rate of economic growth before opening such markets. According to Standard Chartered: "Hanoi has signalled clearly that it does not wish to host a market prone to share price volatility, and that the speculative excesses seen on Shenzhen and other exchanges will not be welcomed." Johannesburg was mixed in slow trade as golds managed a mild recovery on bullion's

The overall index was 9.3

and dealers traded speculative favourites, while other investors sought high-technology by overseas investors earlier

DOC T	7.7	LO I,	700			
Dę	Bee	rs	app	rec	iate	d 50
ents	to	R92	.50	an	dΑ	nglos
						2 but
iCi sli	ppe	d 40	cer	rts 1	to R	90.60.

Tokyo

Y437. Individual investors and dealers traded the stock on lingering enthusiasm over reports of the company's development of an anti-Aids drug last through staff reductions helped

Terazono in Tokyo. The index was up 76.04 at

the dollar. The Topix index of all first section stocks put on 3.68 at 1.304.99 and the Nikkei 300 inched up 0.42 to 241.81. Gainers led losers by 606 to 359. with 161 issues unchanged. In London the ISE/Nikkei 50

1.078.15.

strength.
Short-covering and purchases by domestic investors and dealers helped high-technology stocks. Hitachi improved Y5 to Y858. Toshiba Y3 to Y585, Sony Y50 to Y4,300 and Matsushita Electric Indus-

climb above \$390 an ounce.

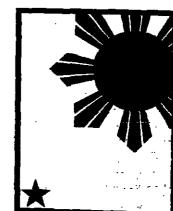
EXTRACTS FROM INVESTMENT MANAGER'S REPORT

The Philippine economy continued to show remarkable improvement with growth in GNP estimated to have exceeded 5% during 1994, which is its highest level in five years. Political stability under the Ramos administration has contributed significantly to the steady performance of the economy.

The outlook is bright with economic growth expected to be solidly underpinned by the high level of investment commitments. Figures from the Board of Investment show that projects valued at more than Peso 400 billion were registered during 1994 as compared with about Peso 100 billion in the previous year. A further factor which will continue to provide support to the economy is the large contingent of overseas contract workers. Their remittances together with foreign loans and investments have helped the overall balance of payments to be in a surplus position. This has also accounted for the unusually strong appreciation in the peso.

The steady return of confidence, robust economic conditions and the reasonable stock market valuation lead us to retain our optimistic view on investment opportunities in the Philippines.

Jardine Fleming Investment Management Limited Investment Manager 3rd March 1995



For a copy of the Interim Report, please contact either Jardine Floring, 47th Floor, Jordine House, I Connaught Place, Hong Kong, Attn: Caroline Goodman Tel: (852) 2978 7322 Fax: (852) 2524 S649 or Fleming Investment Management Ltd (Member of [MIRO], 25 Copthall Avenue, London EC2R-7DR Tel: (44) 171 638 5858 Fax: (44) 171 256

2.73 3.25 1.98 1.29 2.14 2.74 2.67 3.31 2.16 2.17 2.96

2,37

-0.3 -0.1 0.7 0.3 -0.2 0.1 0.3 0.1 -0.2

0.1

164.73 166.03 179.85 152.27

246.39 166.33

155.42